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6 BEFORE THE
7 ARIZONA CORPORATION COMMISSION
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11 TESTIMONY OF FREDERICK M. BLOOM
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16 On behalf of
17 Commonwealth Energy Corporation
18

19 Docket No. E-01345A-98-0473
20 Docket No. E-01345A-97-0773
21 Docket No. RE-00000C-94-0165
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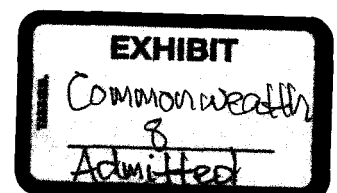


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(Docket Nos. E-01345A-98-0473, et al.)

Q. WOULD YOU PLEASE STATE YOUR NAME AND BUSINESS ADDRESS?

Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?

O. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

1

1 so as to allow competitors, such as Commonwealth, to compete. Later, I will address specific
2 aspects of the Settlement that I believe should be changed.

3 **Q. WHY DO YOU BELIEVE YOUR PERSPECTIVE OF THIS SETTLEMENT IS**
4 **UNIQUE?**

5 A. I am familiar with how to create a competitive electric market, particularly in serving
6 residential and small business customers. Many alternative providers are affiliated with a
7 monopoly utility. Those competitive affiliates have obvious concerns about attacking
8 competitive barriers which might be brought to challenge their own regulated monopoly.
9 Another reason why my views might be different is that most utility affiliates are run by
10 former employees of their regulated monopoly. They are not actually outsiders who are
11 trying to open up a new competitive market, nor have they the experience in framing a
12 competitive environment.

13
14 **II. NECESSARY COMPONENTS OF A COMPETITIVE ELECTRIC MARKET**

15
16 **Q. PLEASE SUMMARIZE WHAT IS NEEDED FOR A COMPETITIVE RETAIL**
17 **ELECTRIC MARKET IN ARIZONA?**

18 A. All customers of all rate classes must have the ability to choose their electric suppliers if
19 Arizona intends to have electric competition. A visible "generation shopping credit" must be
20 shown on the customers' bills. Consumers must have clear and concise information with an
21 easy process for switching to alternative providers which includes the third-party verification
22 process we proposed. The cost components of the standard offer rates must be transparent
23 so that customers can compare their present costs to the regulated unbundled rates. Only the
24 competitive electric service, such as generation, metering, meter reading, and billing and
25 collection services, should be different when comparing line items between the Standard Offer
26
27

1 rates and billings to the competitive service prices. If customers are confused, they won't
2 switch.

3 **Q. EXPLAIN WHAT THE ELECTRIC SERVICE PROVIDER MUST CONSIDER**
4 **BEFORE ENTERING THE ARIZONA MARKET?**

5 A. Commonwealth needs easy access to potential customers. Entering the Arizona market will
6 require significant investments in personnel, computers, marketing and overhead costs. A
7 new entrant must overcome the name recognition of the local utility distribution company
8 ("UDC"). That requires considerable start-up and ramp-up costs before the new entrant can
9 make a profit. However, with this substantial investment, new jobs are created, it stimulates
10 the local economy, and more economic development will occur with lower electric bills.

11
12 **III. OVERVIEW OF THE SETTLEMENT**

13
14 **Q. HOW DOES THIS APS SETTLEMENT RELATE TO ELECTRIC COMPETITION**
15 **IN ARIZONA?**

16 A. APS is one of the two largest utilities in Arizona. What happens with this Settlement will
17 dictate whether or not Commonwealth can compete in Arizona. If the Settlement is approved
18 as written, Commonwealth will have no choice but to stay out of Arizona.

19 **Q. WHAT ARE YOUR GENERAL IMPRESSIONS OF THE APS SETTLEMENT?**

20 A. It is not really a Settlement. It is merely APS's plan to keep out competitors by creating
21 barriers. In fact, no competitor has signed the Settlement Agreement, nor has the large
22 majority of interested parties. If the Settlement is adopted, Commonwealth and I believe no
23 one else will enter the Arizona market to serve most customers, particularly residential and
24 small business and commercial users. The Settlement defeats the purpose of an open
25 competitive environment.

1 **Q. WHAT IS YOUR PRIMARY CONCERN ABOUT THIS APS SETTLEMENT?**

2 A. I have many objections, but on its face the Settlement does not consider or even begin to
3 promote competition for electric services. The Settlement would allow APS to write its own
4 rules to retain monopoly power and keep out competitors.

5 **Q. WON'T RESIDENTIAL CUSTOMERS BENEFIT FROM THE "THREAT" OF**
6 **COMPETITION?**

7 A. No, you cannot have "competition" without competitors. The Settlement eliminates the
8 potential competitors; therefore, Arizona will not have real competition. Residential
9 customers benefit the least, if at all, from competition if the APS Settlement is approved.
10 RUCO apparently believes residential customers should remain captive in exchange for 1.5%
11 rate decreases over the next five years. Although I support the rate decreases, I believe
12 residential customers would gain more savings by dropping the barriers created by the APS
13 Settlement and the Rules. Another point is missed by Mr. Greg Patterson in his testimony.
14 He falsely claims that a competitive market will be available in the future to create "efficient
15 production, better service and lower prices" for customers who choose not to change
16 suppliers. No company has filed, and I believe none will file, to serve residential customers.
17 With these more stringent barriers in the APS Settlement, the prospect of anyone serving
18 residential customers is less likely if the Settlement is approved.

19 **Q. WHAT BARRIERS TO COMPETITION ARE YOU REFERRING TO?**

20 A. There are many, as Commonwealth outlined in its Comments and Response to the Rules. The
21 lack of affiliate transaction rules is totally unacceptable. When you start with a dominant
22 incumbent utility like APS, not having affiliate transaction rules would be "a death knell" to
23 anyone who tries to compete.

24 Another barrier to competition is the limited access to residential customers which is
25 controlled by APS. A third barrier is the metering requirement which is only imposed on
26 customers seeking competitive generation, but those same customers are not required to have
27

1 time-of-use meters if they buy Standard Offer generation from APS. If that information is so
2 important for operating APS's distribution and transmission system, it should be mandatory
3 for the larger load served by APS. Otherwise, it is discriminatory and clearly a barrier to
4 keep competitors out.

5 **Q. DO YOU HAVE OTHER CONCERNS ABOUT THE SETTLING PARTIES**
6 **WRITING THEIR OWN RULES FOR COMPETITION?**

7 A. Yes. The Agreement says the settling parties may rewrite the terms and conditions of the
8 Settlement in the future, under Section 1.3. Commonwealth and other competitors are left
9 out, as is the entire public and the Commission. This is another reason why I believe the
10 Agreement is not in the public interest.

11 **Q. ARE THERE INSTANCES WHERE APS'S SETTLEMENT IS PROMOTING AN**
12 **UNEVEN PLAYING FIELD?**

13 A. Yes. APS is participating in the retail electric market in California under its set of rules
14 resulting from AB 1890. APS is an active participant in the Western Power Trading Forum,
15 a group of alternative providers, who are advocating ways to improve competition in
16 California. Although APS has requested California's rules be modified to improve
17 competition, APS has through its Settlement Agreement proposed a set of rules for Arizona
18 which are more utility-friendly than the California rules. This is simply inconsistent with fair
19 play.

20 **Q. PLEASE EXPLAIN THE DIFFERENCES BETWEEN CALIFORNIA AND**
21 **ARIZONA.**

22 A. California allows for 100% direct access. Arizona's approach, as would be confirmed in this
23 Settlement, restricts customer access with participation percentages and load aggregation
24 limits. California has uniform rules across most of the state. Arizona has different rules in
25 its two largest service areas. California allows for third-party oral verification of switching.
26 Arizona requires a "wet" signature before a customer may change providers. California has
27

1 strict affiliate transaction rules; whereas Arizona has none. California allows new entrants
2 access to all meters, but Arizona limits access to meters greater than 40 kW. These are some
3 of the differences that make marketing in California much easier than in Arizona.

4 **Q. PLEASE EXPLAIN WHAT YOU HAVE LEARNED FROM YOUR EXPERIENCE**
5 **IN CALIFORNIA AND HOW ARIZONA MIGHT BENEFIT FROM THAT**
6 **CALIFORNIA EXPERIENCE.**

7 A. I recommend that Arizona should adopt what has worked well in California and avoid that
8 which has not. First, California has a generation credit but it doesn't really create a
9 competitive retail market. It is tied to the California Power Exchange and there is not enough
10 "head room" for competitors after paying the competitive transition charge ("CTC").
11 Competitors and consumers don't know the facts, so they merely offer a discount. Arizona
12 should avoid California's experience and make sure there is a transparent generation shopping
13 credit based on the actual costs APS uses in its Standard Offer rates.

14 Second, California uses the avoided cost approach in setting the metering and billing credits.
15 That means the utility uses the last incremental savings it would experience if someone else
16 would provide that service. It doesn't reflect the average cost to the utility, so that is why
17 the utility uses such low numbers in giving a credit if the customer buys from someone else.
18 APS's tariff appears to be using the same approach for those metering and billing credits.

19 Third, California requires electric service providers to install meters on commercial and
20 industrial customers, even though they do not have to do so for the customers they sell
21 generation to. This gives the utility lower marketing and operating costs and drives up the
22 costs of their competitors.

23 Fourth, the utility can disconnect if their customer does not pay. ESP's cannot. The utility
24 has virtually no risk because of their deposits. The ESPs have all the risk because the
25 consumer can continue using power until the agreement termination notice is effective and
26 the deposit doesn't cover that period. Arizona has adopted the same approach as California.

1 The consensus in the electric industry is that California's regulations seriously inhibit
2 competition in California. Only 130 thousand meters out of 15 million meters have switched
3 in 18 months, and over 100 thousand switched because of "green power." Over 300
4 registered to sell competitive services in California, and now less than 10 remain. That is
5 proof that the California approach has not worked. Of those, only one is not a utility affiliate
6 – that is Commonwealth.

7 **Q. HOW HAS COMMONWEALTH BEEN ABLE TO COMPETE IN CALIFORNIA**
8 **UNDER THESE RESTRICTIONS?**

9 A. Commonwealth can only compete in California because of its "green power" program. It has
10 a pool of funds, similar to Arizona's system benefit charge, which is used to credit customers
11 with 1.5 cents per kWh if they select "green power." This creates an "artificial" market with
12 these rebates being used to subsidize the limited transition to competitive electric services.
13 No company in California would be selling to small customers without the "green program."
14 Arizona does not have a "green program" and I'm not suggesting that it should have one.
15 But with the market barriers similar to California and no "green program," I cannot foresee
16 anyone entering the Arizona electric market to service residential and small business and
17 commercial customers.

18 **Q. WHICH STATE WOULD YOU RECOMMEND AS HAVING THE BEST**
19 **ELECTRIC COMPETITIVE MODEL?**

20 A. Pennsylvania has the best approach that I know of. It has a well-defined and fixed generation
21 shopping credit. For example, PECO has a 5.65 cents per kilowatt per hour shopping credit
22 with 5.15 cents for generation and a half cent for transmission. That generation shopping
23 credit is based on the actual costs of generation to the utility. The utility's costs are
24 unbundled from the generation costs, and what is left over is the generation shopping credit.
25 Pennsylvania allows for ease of switching through third-party verification. Pennsylvania has
26 no metering requirement; it is optional with the customer. As a consequence, over 500
27

1 thousand meters have switched to competitive services, out of 5 million, during the first 6
2 months. Pennsylvania has shown that electric competition can work if there is a clear price
3 signal, ease of transaction, and a willingness to drop market barriers.

4 **Q. WILL RESIDENTIAL AND SMALL CUSTOMERS BE AFFORDED AN**
5 **OPPORTUNITY TO SAVE MONEY UNDER THE AGREEMENT?**

6 A. It is difficult to tell, but it is highly unlikely that residential and small customers will save
7 money under the Settlement. I have at least three reasons: the difference between the Palo
8 Verde wholesale generation cost and Commonwealth's retail market price might be too slim
9 if any, the time and cost of calculating any savings will likely be too high, and without a
10 generation shopping credit, customers will be confused or persuaded by APS or its affiliate
11 that Commonwealth as a new entrant doesn't understand how those costs are calculated.
12 I have reviewed the Palo Verde firm and non-firm prices for 1998 because that is the price
13 that will likely set the Arizona wholesale price. On the surface, I must add to that PV
14 generation cost the transmission costs (and losses), the independent system operator (or
15 independent system administrator) charge, and APS's direct access tariffs. Then I need to
16 compare those costs to APS's existing rates and analyze those differences to see if I can cover
17 marketing costs and overhead and start-up costs and still earn a profit. For example, if PV
18 generation is 3 cents per kWh, transmission is one-half cents, the ISO charge is another one-
19 half cents, Commonwealth's cost is 4 cents before considering the marketing and overhead
20 costs. If default customers who don't switch are being charged 3 cents for generation,
21 Commonwealth cannot compete.

22 For each customer, Commonwealth will have to conduct a rate comparison and that will add
23 additional costs to the transaction. Commonwealth must overcome this while APS has all the
24 information and presence in the Arizona market.

25 With all this confusion as to how the potential savings might be calculated, APS will have the
26 upper hand in telling its customers not to switch. At the same time Commonwealth must
27

1 compete with APS's affiliate, who may have former employees from APS who understand
2 the nuances of APS's tariffs.

3
4 **IV. THE SETTLEMENT IS NOT IN THE PUBLIC INTEREST**
5

6 **Q. THE PARTIES CLAIM THE SETTLEMENT IS IN THE PUBLIC INTEREST.**
7 **WHAT IS YOUR OPINION?**

8 A. The Settlement is not in the public interest, the only interest being protected is that of APS
9 and perhaps the other signatory parties. They claim that the rate reductions are in the public
10 interest. Perhaps they are, but we don't know if those reductions are enough or properly
11 allocated. We need a cost-of-service rate study that is current before anyone can say these
12 rate reductions are in the public interest. That study must allocate those costs among the
13 Standard Offer elements as listed in the Rules, particularly A.A.C. R 14-2-1606.C.2. Any
14 utility would be glad to give a 1.5% rate reduction if it should actually be 3% or more. This
15 is all the more important because this limited rate reduction would last for the next 5 years.

16 **Q. ARE THERE OTHER REASONS WHY YOU BELIEVE THIS AGREEMENT IS**
17 **NOT IN THE PUBLIC INTEREST?**

18 A. Yes, several. The settling parties claim that this Agreement will move Arizona to retail
19 competition faster and so the Commission should approve it as being in the public interest.
20 This is clearly false. This Agreement will delay competition, because it limits choice for
21 residential and small customers and creates barriers to competition. Only APS and its
22 competitive affiliate (APS Energy Services) will be able to move faster towards competition
23 in Arizona and other states.

24 **Q. THE SETTLING PARTIES CLAIM THAT ECONOMIC DEVELOPMENT AND**
25 **THE ENVIRONMENT WILL BENEFIT FROM THIS SETTLEMENT. WHAT IS**
26 **YOUR OBSERVATION?**
27

1 A. The settling parties claim the Agreement is in the public interest because economic
2 development and the environment will benefit from guaranteed rate reductions and the
3 continuation of renewable and energy efficiency programs. These sound like arguments for
4 continuation of the APS monopoly and not for competitive electric markets. Those rate
5 reductions should be ordered if APS is collecting more than its cost-of-service - - even
6 outside of this settlement proceeding. In reality, economic development will be stifled by not
7 giving small and medium business customers competitively priced services just like their
8 bigger competitors. As far as renewable and energy efficiency programs, Commonwealth is
9 a leading proponent of "green" power which it markets competitively in California. APS
10 claims that it is in the public interest to collect its cost of renewable and energy efficiency
11 program through the system benefit charges which are paid by all customers. This is a
12 subsidy to the APS monopoly so it can compete against Commonwealth. Those services
13 should be sold competitively and not be used as an argument as being in the public interest.

14 **Q. DO YOU HAVE OTHER REASONS FOR BELIEVING THAT THIS SETTLEMENT**
15 **IS NOT IN THE PUBLIC INTEREST?**

16 A. Yes. Universal service coverage for low-income assistance programs and the provider of last
17 resort "obligation" are used by APS and the settling parties to claim that this Agreement is
18 in the public interest. These low-income programs should be maintained but should not be
19 the basis for keeping out competitors. In fact, those low-income programs should be
20 transferable to any ESP who serves those customers. As far as the provider of last resort,
21 those services should be opened up to competition. It is ironic that APS raises the barriers
22 in keeping out competitors and then on the other hand it claims that no one wants to serve
23 customers and therefore it should be the provider of last resort and the Agreement is in the
24 public interest. Robust competition is in the public interest as pronounced by the Arizona
25 Legislature and the Commission. The Settlement does not promote competition and therefore
26 it is not in the public interest.
27

1 Q. IS IT IN THE PUBLIC INTEREST TO RESOLVE LITIGATION RELATING TO
2 THE ELECTRIC COMPETITION RULES?

3 A. Of course, but any party can and perhaps will appeal this Settlement and maybe the Rules.
4 The only interest being served are those of APS and perhaps the other settling parties,
5 because they could go about their business under the Settlement while litigation continues and
6 competitors and residential and small business customers are denied the benefits of
7 competition. Because the Settlement is unfair, and I believe not in the public interest,
8 litigation may be the only recourse short of leaving Arizona's electric market to its incumbent
9 monopoly utilities.

10 Q. THE SETTLING PARTIES CLAIM IT IS IN THE PUBLIC INTEREST FOR APS
11 TO RECOVER ITS REGULATORY ASSETS AND STRANDED COSTS WITHOUT
12 A GENERAL RATE PROCEEDING. WHAT IS YOUR IMPRESSION OF THAT
13 CONCLUSION?

14 A. It is incomprehensible to understand how it is in the public interest to order the payment of
15 money by APS' captive customers without a rate proceeding and review of the numbers.
16 APS should be required to file its cost-if-service, others should be able to analyze those
17 numbers, and an open hearing should be held. Only after this unbundling of transmission,
18 distribution and generation costs can the public and Commission know if these regulatory
19 assets and stranded generation cost are valid. Anything short of this process is not in the
20 public interest.

21 Q. THE AGREEMENT CALLS FOR OPENING RETAIL ACCESS ON JULY 1, 1999
22 IN THE APS SERVICE AREA. IS THIS A VALID REASON FOR APPROVING
23 THE AGREEMENT?

24 A. No. This July 1 date will be passed even before the hearing is held. It is clearly an attempt
25 to create the illusion of competition and urgency. As discussed before, no one is prepared to
26
27

1 compete under the Rules as written or this Settlement Agreement, except for APS's
2 competitive affiliate because it gains an unfair-advantage under the Settlement Rules.
3

4 **V. PHASE IN PROCESS AND BARRIERS TO COMPETITION FOR RESIDENTIAL**
5 **AND SMALL CUSTOMERS**
6

7 **Q. THE SETTLEMENT REFERS TO THE PHASE-IN PROCESS FOR ALLOWING**
8 **RESIDENTIAL CUSTOMERS TO SIGN UP. WHAT IS YOUR OPINION ABOUT**
9 **THIS PROCESS?**

10 A. Limiting residential customer access discriminates against that particular class of electric user.
11 They have the most to lose of all customers, if this Settlement is approved. APS claims that
12 is has over 680,000 residential customers and it would allow only 34,000 of them to sign up
13 on a first-come, first-serve basis. APS should not have the ability to control customer choice
14 or dictate how competitors might market and provide savings to those customers. As we
15 learned in California, switching by residential customers is a gradual process. Nevertheless,
16 customers and competitors should not have to be concerned about some arbitrary quarter
17 limit controlled by the utility. Furthermore, the Rules say a minimum 5% of residential
18 customers must receive competitive electric service by October 1, 1999. I believe it won't
19 be possible to meet that objective. But if more residential customers want to save on their
20 electric bills, they should be allowed to switch without resorting to artificial limits.
21 Commonwealth would like to help the Commission meet its goal in making electric
22 competition available to residential customers.

23 **Q. WHY IS CUSTOMER ACCESS SO IMPORTANT TO COMMONWEALTH?**

24 A. Limiting customer change out will make our advertising dollars less efficient. Restricting the
25 customers who may purchase competitive electricity raises Commonwealth's transaction
26 costs. Those higher costs in obtaining customers creates a barrier to entry.
27

1 **Q. HOW WOULD YOU PROPOSE TO SERVE THESE RESIDENTIAL CUSTOMERS?**

2 A. Commonwealth has extensive experience in consumer marketing and the personnel and
3 computer technology in which to handle the switching to meet these minimum requirements.
4 As we discussed in our Comments and Responses to the Rules, a third-party oral verification
5 process should be implemented so that customers who wish to switch may easily do so. At
6 the same time, this verification process protects against slamming. I strongly urge the
7 Commission to adopt the changes we recommended.

8 **Q. DOES THE APS RESIDENTIAL PHASE-IN PROGRAM CONFLICT WITH THE**
9 **RULES?**

10 A. Yes. APS' plan creates a maximum of 8,750 residential customers during any quarter. The
11 Rules provide for a minimum. The APS plan also uses the old percentage of 1¼% per quarter
12 which was changed under the present Rules which has an increasing minimum percentage
13 which shows 5% by October 1, 1999. This further illustrates how APS discriminates against
14 the small user and why the Settlement is not in the public interest.

15 **Q. IF THE RULES CONFLICT WITH THE SETTLEMENT AGREEMENT, WON'T**
16 **THE RULES CONTROL?**

17 A. Normally yes. In my business experience, private agreements must comply with state law.
18 Here the settling parties are asking the Commission to make the Settlement Agreement
19 control over the Commission's Electric Competition Rules. This is clearly against the public
20 interest. APS should not be able to force the Commission to give up its rule-making and rate-
21 making powers and then let APS write its own rules on how its customers and competitors
22 may participate in the electric competition market. Although I'm not a lawyer, this smacks
23 of an anti-trust violation. Again, the Settlement says APS and the settling parties do not even
24 have to comply with Arizona's anti-trust law if its approved by the Commission. This is an
25 unbelievable request by these settling parties.
26
27

1 **VI. UNBUNDLED COSTS MUST BE BASED ON APS's PRESENT COST OF SERVICE**
2

3 **Q. THE AGREEMENT CALLS FOR THE STANDARD OFFER BILLS TO BE**
4 **UNBUNDLED TO THE EXTENT REQUIRED BY THE RULES. IS THIS**
5 **ADEQUATE FOR PROMOTING COMPETITION AND PROTECTING THE**
6 **PUBLIC INTEREST?**

7 A. No, for several reasons. First, the Arizona Electric Competition Rules require that the
8 Standard Offer tariff be disaggregated into (a) electricity, with the sub-components of (i)
9 generation, (ii) competition transition charge (CTC), and (iii) must-run generation charge, (b)
10 delivery, with the subclasses of (i) distribution, (ii) transmission, and (iii) ancillary services,
11 and (c) other, which includes (i) metering services, (ii) meter reading service, and (iii) billing
12 and collection, and (d) system benefits. A.A.C. R14-2-1606.C.2. APS asks the Commission
13 to waive this requirement in Section 2.1 of the Agreement.

14 Second, the public is left out of the process of determining how APS intends to unbundle
15 those costs, which will be paid by both the Standard Offer customers and those that buy
16 competitive services. This ratemaking and all consumers and competitors are entitled to
17 review and challenge how APS makes those allocations.

18 Third, APS would have the incentive to push many of those costs over to the distribution
19 charge so that customers and competitors would have little or no "head-room" for generation
20 savings and sales. APS already claims that its charges for Standard Offer customers will not
21 be the same as it intends to charge customers who seek competitive services. This is
22 unacceptable, and clearly indicates an anticompetitive and discriminatory rate is intended to
23 be imposed on customers seeking alternative providers.

24 Fourth, this cost-of-service study must be completed before the Commission approves APS's
25 allocation and interested parties should have an opportunity to review and challenge those
26 numbers and how they are allocated. This is particularly important because the standard offer
27

1 unbundled tariff will determine the "generation shopping credit" available to those customers
2 who seek competitive generation.

3 Fifth, APS intends to unveil its "imputed" generation shopping credit only after this
4 Agreement has been approved. If that credit is small or insignificant, it cannot be challenged
5 even if APS has been paying more for its generation than is reflected in the Standard Offer
6 bill and to be used as the generation shopping credit.

7 **Q. HAS APS INCLUDED ITS STANDARD OFFER UNBUNDLED BILL**
8 **COMPONENTS WITH THIS SETTLEMENT?**

9 A. No, APS has not provided any illustration of its billing components for its Standard Offer or
10 for that matter, for those customers who decide to purchase competitive services. We have
11 no idea what those cost components might be in APS's proposed billing format, including any
12 generation shopping credit.

13 **Q. WHY SHOULD APS UNBUNDLE ITS COSTS SO AS TO SHOW A GENERATION**
14 **SHOPPING CREDIT?**

15 A. The generation shopping credit is the only way in which customers will know if they have the
16 opportunity to save on their power bills and whether or not competitors can compete. APS
17 said in its Consumer Guide to Deregulation that the "market generation credit" will be
18 separated and shown on their power bills. Obviously, a breakdown of each of those cost
19 components, as itemized in the billing format under the Rules, is needed so that all APS
20 customers and competitors can be sure that APS is not overcharging under its regulated rates
21 and that there is no cost shifting. If there is no shopping credit, customers will be confused
22 and misinformation will likely occur as to how much savings customers will actually be
23 receiving. If there is confusion, customers won't switch and there won't be any competition
24 in Arizona.

25 **Q. WHAT SHOULD BE INCLUDED IN THE GENERATION SHOPPING CREDIT?**
26
27

1 A. The generation shopping credit should be based on the full cost of APS's generation costs to
2 its Standard Offer customers. It should include such items as APS's full cost of energy,
3 capacity, ancillary services, Must-Run Generating Units, relevant taxes, reserves, transmission
4 service (or the applicable independent system administrator or independent systems operator),
5 marketing, and administrative and general costs, and the applicable rate of return. If any of
6 these costs are left out of the shopping credit, customers who buy competitive generation will
7 be paying both APS and the alternative provider for those same services. Furthermore, it
8 subsidizes APS' generation costs and limits or prohibits potential competitors like
9 Commonwealth from entering the market and attempting to make a small profit.

10 **Q. WHAT OTHER CONCERNS DO YOU HAVE REGARDING APS's LACK OF**
11 **UNBUNDLED NUMBERS?**

12 A. General and administrative ("G&A") costs of utilities are significant. Without a cost-of-
13 service study that shows how those costs are allocated, some G&A costs associated with
14 generation might be shifted to the distribution charge. APS has created its competitive
15 affiliate, APS Energy Services, and some of those G&A costs should be reduced because a
16 part of the marketing and business development personnel, overhead and other costs have
17 been transferred over to its affiliate. APS retains the unsupervised flexibility of moving those
18 charges around within the company and between it and APS Energy Services. For example,
19 if its competitive sales does not go as planned, it might shift some of those people back to
20 APS or expand its Standard Offer discount marketing efforts. This is not acceptable, and only
21 a cost-of-service study underpinning the tariffs will prohibit these potential abuses.

22 **Q. WOULD A COST-OF-SERVICE ANALYSIS DELAY COMPETITION?**

23 A. No, but APS uses that argument so that it can get another five years (until July 1, 2004) under
24 its current rate structure. Given the changes in APS and the electric market in general, those
25 costs may be significantly different than in the present rates for APS. Furthermore, filing of
26 the cost-of-service for those regulated services should be readily available from APS
27

1 management. It would be imprudent for APS to negotiate this Settlement without having
2 those cost figures. The process could be expedited, and continually monitored to be sure that
3 there is no cost-shifting among APS's functions (e.g. transmission, distribution and
4 generation) or between APS's regulated services and its competitive affiliate.

5 **Q. SHOULD CUSTOMERS WITH MORE THAN THREE MEGAWATT USAGE BE**
6 **REQUIRED TO GIVE APS ONE-YEAR ADVANCE NOTICE BEFORE**
7 **RETURNING TO THE STANDARD OFFER SERVICE?**

8 A. No. This further illustrates the continued monopoly generation aspects of this Settlement
9 Agreement. Generation is to be opened to the competitive market. This Section 2.3 exposes
10 the illusion of this artificial transition to a completely competitive generation market. By
11 relying on the Standard Offer for big customers, the Settlement really does not foster a full
12 transition to market-valued generation. The settling customers are merely getting a regulated
13 tariff break and will likely pursue a special discount from the APS or buy generation from
14 APS's affiliate. In addition, this Section 2.3 refers to "a direct access supplier" and not to an
15 Electric Service Provider, which implies that all large customers of more than 3 megawatts
16 may purchase from non-ESPs. All alternative suppliers should play by the same rules.

17 **Q. SHOULD APS BE ALLOWED TO CHANGE RATES SCHEDULES OR SERVICE**
18 **TERMS AND CONDITIONS?**

19 A. No, because APS could unilaterally request a rate or term change that drive up costs to keep
20 competitors out. In Section 2.5 of the Agreement, APS would retain the flexibility of using
21 excess revenues to make special deals or engage in anti-competitive transactions, or impose
22 new terms and conditions on alternative suppliers. APS claims this Settlement avoids a rate
23 proceeding. But APS retains the hammer on customers and competitors in that they must
24 continue to monitor and challenge changes proposed by APS. Consumers and competitors
25 should have the same right to request changes to rate schedules and service terms and
26 conditions so that APS charges its true costs in providing regulated services. This one-sided
27

1 provision is anticompetitive and against the public interest. As I said before, a rate
2 proceeding is a must which unbundles APS's functions and before APS charges its monopoly
3 tariffs to all customers.

4 **Q. SHOULD APS BE ALLOWED TO PASS ITS COST OF COMPETING TO ALL OF**
5 **ITS CUSTOMERS?**

6 A. Absolutely not. APS is asking the Commission to allow it to accrue and recover electric
7 competition costs from all of its customers, starting on July 1, 2004. Under this Section
8 2.6(3), both the standard offer customer and those that purchase competitive service would
9 be subsidizing APS so that it can compete at a lower cost. This is a proposed break for the
10 APS shareholders and it reduces customer savings and potential profit margin for
11 competitors. This is a form of a never ending CTC which would allow APS to create another
12 profit center while recovering "a reasonable return" on those deferred costs. The Commission
13 should not allow recovery of any APS costs relating to its transition to competition.
14

15 **VII. STRANDED COSTS SHOULD BE DETERMINED ONLY AFTER APS**
16 **UNBUNDLES ITS RATES**

17
18 **Q. PLEASE EXPLAIN YOUR UNDERSTANDING OF STRANDED COSTS.**

19 A. Under the Arizona Corporation Commission Rules (A.A.C. R14-2-1601.35), it is my
20 understanding that stranded cost is defined as the "verifiable net difference" between the "net
21 original cost" of generation assets and the market value of those assets "directly attributable
22 to the introduction of competition" under the Rules. In addition to generation, stranded costs
23 might include regulatory assets, fuel contracts and purchased power contracts, as I read the
24 Rules. I believe that there can be no stranded cost until customers actually leave the APS
25 generation supply. With all the barriers and anticompetitive conditions in the Rules and
26
27

1 Settlement, I don't see how APS could claim it now or will in the future have any stranded
2 cost.

3 **Q. DOES THE SETTLEMENT INCLUDE THE VERIFIABLE NET DIFFERENCE**
4 **BETWEEN THOSE GENERATION COSTS AND THEIR MARKET VALUES?**

5 A. No, the Settlement does not list the generation plants' net original costs, nor their market
6 values. It appears APS and a selected group of the parties merely negotiated a number. Those
7 figures must be analyzed in the appropriate stranded cost proceeding as previously proposed.

8 **Q. SHOULD APS BE GIVEN A REASONABLE OPPORTUNITY TO RECOVER ITS**
9 **UNMITIGATED AND LEGITIMATE STRANDED COSTS?**

10 A. Yes, but first the barrier to entry must be dropped and alternative providers must be given a
11 fair opportunity to compete. Second, there must be a stranded cost proceeding to actually
12 assess the reasonableness or legitimate nature of the stranded costs claimed by APS in the
13 Settlement. Those costs cannot be determined until APS unbundles its rates. It would not be
14 in the public interest for APS to negotiate a speculative stranded cost figure with a few of the
15 other parties, particularly when all customers will be affected and the CTC might squeeze
16 competitors out.

17 **Q. SHOULD THE CTC BE FOR A LIMITED PERIOD?**

18 A. Definitely. This Agreement allows for the collection of the competition transition charge
19 through December 31, 2004. Any amount less than \$350 million net present value that is
20 unrecovered would be rolled over into a rate increase on July 1, 2004. The Agreement allows
21 for two CTC charges to be collected for the last 6 months of the year 2004 and then the rate
22 increase would continue for an unlimited time. The Agreement does not mention how
23 customers who actually pay the overage or underage would receive the credit or surcharge
24 during that extended CTC period.

25 **Q. DO YOU SEE OTHER PROBLEMS WITH THIS CARRIER-OVER CTC**
26 **ARRANGEMENT?**

1 A. Yes, APS customers give an interest-free loan to APS if it over collects the CTC before
2 December 31, 2004, but if APS under collects then APS gets a reasonable return. APS assumes
3 no risk and it has no incentive to mitigate its stranded costs. This stranded cost recovery
4 mechanism is not in the public interest.

5 **Q. WHAT OTHER PROBLEMS DO YOU SEE WITH THE STRANDED COST**
6 **PROVISION UNDER ARTICLE III OF THE AGREEMENT?**

7 A. APS might be able to sell some or all of its generation above its book value or even the net
8 original cost basis that is in the Rules. Consequently, most of the generation that APS claims
9 might be potentially stranded will not occur. As a result, the \$350 million net present value of
10 stranded costs appear to be very high and perhaps it should be negative - - in which case, APS
11 should give customers a distribution credit.

12 **Q. HOW WILL THE CTC AFFECT COMPETITION?**

13 A. A higher CTC means there is less "head-room" for generation shopping credits. In other
14 words, customers save less, shareholders gain more, and competitors earn less or no profit.

15 **Q. SHOULD THE CTC INCLUDE THE REGULATORY ASSET CHARGE?**

16 A. Of course, regulatory assets is one component of a stranded cost as I read the Electric
17 Competition Rules. That has been the consistent position of the utilities in the past.
18 Apparently, APS is trying to hide the higher CTC by shifting the regulatory asset charge into
19 the distribution charge. In essence, APS is raising the distribution charge so that it will not have
20 to revisit the legitimacy of these regulatory assets, because the distribution charge will continue
21 until there is a cost-of-service rate case. Customers should know what they are paying for and
22 why. To hide the regulatory assets within the distribution charge is against the public interest.

23 **Q. DO YOU HAVE OTHER PROBLEMS WITH INCLUDING THE REGULATORY**
24 **ASSET CHARGE WITHIN THE DISTRIBUTION CHARGE?**

25 A. Absolutely. The APS regulatory assets include coal mining reclamation costs and the financing
26 of generation, according to APS's testimony. These are generation costs which are subject to
27

1 competition. This gives APS an anti-competitive advantage in marketing its generation because
2 all APS customers, including those that might purchase from Commonwealth must pay for
3 APS's generation cost. This is the type of cost-shifting Commonwealth fears. This cross-
4 subsidy is clearly anti-competitive. APS is increasing its distribution charge so as to lower its
5 generation costs so as to keep out competitors and charge higher distribution charges to all
6 Arizona customers. These regulatory assets must be closely examined and the public should
7 be assured that they are legitimate and if so, they should be included in the CTC.

8 **Q. DO YOU HAVE ANY OTHER CONCERNS ABOUT THE STRANDED COST**
9 **PROVISION IN THE AGREEMENT?**

10 A. Yes. Section 3.5 says that the Commission's approval would mean an "irrevocable promise"
11 for recovery of APS's regulatory assets and stranded costs which would survive the expiration
12 of the Agreement and bind future commissions. As I mentioned before, APS wants to write its
13 own competition rules. This appears to me as a laymen to be an unlawful delegation of the
14 Commission's authority to APS and an illegal restriction on the decision making powers of
15 future Commissioners. It is also not clear why the "irrevocable promise" must extend beyond
16 this Agreement or how it might relate to future stranded costs or regulatory assets that might
17 be claimed by APS. This also conflicts with the Commission's position in this proceeding and
18 the U.S. West Communication case, in which the Commission argued successfully that there
19 is no regulatory contract. Approval of this Settlement would establish a new precedent with
20 far reaching implications on claims by other electric utilities and public service corporations
21 regulated by the Commission.

22 23 **VIII. AFFILIATE TRANSACTION RULES MUST BE IN PLACE**

24
25 **Q. YOU EXPRESSED CONCERNS ABOUT THE LACK OF AFFILIATE**
26 **TRANSACTION RULES. PLEASE EXPLAIN.**

1 A. The Agreement would allow APS to form any affiliate and the Commission would be required
2 to approve that arrangement. APS could transfer any "competitive service assets" to its affiliate
3 at book value. I strongly oppose the use of book value. A market-based value must be used
4 and those assets should be sold at auction or appraised value. If any generation asset is not
5 sold, the market price for the sold generation could be used in setting the value for unsold
6 generation assets, such as APS's interest in the Palo Verde Nuclear plants. Any net proceeds
7 above book value should go to pay down the stranded cost. The way APS has structured this
8 Agreement, its shareholders would get that benefit and the customers would be saddled with
9 a higher than otherwise CTC charge. Under the Settlement, APS's shareholders would receive
10 all the profit if it decides to sell some of its generation. All customers would still have to pay
11 the high CTC.

12 **Q. DO YOU HAVE OTHER CONCERNS ABOUT THIS CORPORATE STRUCTURE**
13 **PROVISION UNDER ARTICLE IV IN THE AGREEMENT?**

14 A. Yes, it would grant APS an additional 2 years in which to separate its competitive assets from
15 the regulated services. What this means is that APS would have until 2003 in which to cross-
16 subsidize its competitive services. This delay gives APS the option to solicit customers for its
17 competitive affiliate or make special discount deals to retain them under APS's standard offer.
18 Depending on where the customer goes, APS can decide how to transfer its assets. This seems
19 anticompetitive because no other competitor has this option.

20 **Q. WHAT IS YOUR SOLUTION TO THIS CORPORATE STRUCTURE ISSUE?**

21 A. First, APS should not engage in any competitive services until it has functionally separated its
22 competitive services from the regulated function and until rigid affiliate rules are in place. As
23 a future competitor, I will be buying "wire" distribution services from APS as well as perhaps
24 other regulated services. I need to be assured that there is a "brick and mortar" separation
25 between personnel facilities, information and payments I make to APS as a regulated provider,
26 as compared to APS as my competitor through its affiliate. Only a fool would deal with a
27

1 monopoly which controls a majority of my costs and has a competitive affiliate that could
2 destroy my business without recourse. The affiliate transaction rules must be reinstated so that
3 we all know what is lawfully permissible.

4 **Q. ARE YOU SAYING THAT FUTURE CODE OF CONDUCT TO BE PROPOSED BY**
5 **APS IS INADEQUATE?**

6 A. Absolutely. It isn't worth the paper that it will eventually be written on by APS. If the affiliate
7 transaction rules are not reinstated, the Commission will in essence be asking the "fox to guard
8 the hen house." APS would never claim it violated its code of conduct. No one would know
9 if that code was complied with. Competitors and the Commission don't have the resources to
10 "play word games" over how the APS-drafted code is to be interpreted or enforced.

11 **Q. WHAT IS YOUR IMPRESSION OF APS PURCHASING ELECTRICITY FROM ITS**
12 **EXEMPT WHOLESALE GENERATOR AFFILIATE AT "MARKET BASED"**
13 **RATES?**

14 A. Amazement and disbelief come to mind. This illustrates the far reaches of this Agreement.
15 APS claims that it should be able to shift its generation assets over to a paper affiliate at book
16 value and buy that generation for its standard offer customers (or special discount customers)
17 or sell it to its competitive affiliate. APS claims this will not violate Arizona's anti-trust law,
18 not be an unfair competitive advantage, and be in the public interest. I disagree with all of those
19 conclusions. Why bother with this bogus arrangement, because it only drives up the CTC
20 charge which all customers would have to pay for APS's lawyers in preparing that paperwork.
21 This Section 4.4 illustrates why the Commission should order divestiture of competitive electric
22 service assets because the monopoly-oriented APS does not understand how market-based rates
23 are determined through open competition.

1 **IX. APS IS GRANTED COMPETITIVE ADVANTAGES**

2
3 **Q. WHAT COMPETITIVE ADVANTAGES ARE GIVEN APS UNDER THE**
4 **AGREEMENT?**

5 A. APS starts out with name recognition in its service area. It can offer discounts or sell
6 competitive generation through an affiliate in its service area, customers won't really know if
7 they are buying from APS or its affiliate. Only APS will know how the costs are being shifted
8 to grant those discounts. Residential customers will likely bear higher costs if APS gives special
9 deals to preferred customers. APS could give a standard offer discount to a customer in its
10 service area and then sell generation through its competitive affiliate to that customer's business
11 which are in the Salt River Project's or Tucson Electric Power Company's service area.

12 **Q. ARE THERE OTHER COMPETITIVE ADVANTAGES APS WILL RECEIVE UNDER**
13 **THE AGREEMENT?**

14 A. Yes, APS's control of all its generation through an affiliate gives it market power. APS is a
15 major provider of generation in Arizona. It could sell that power to its standard offer
16 customers, to its competitive affiliate, to retail customers in areas outside of its service area,
17 to retail customers in California, to competitors, and in the wholesale market. Other
18 competitors, such as Commonwealth, would likely purchase some power from APS. By
19 controlling such a large percentage of generation in Arizona, APS could control the price of
20 competitive generation.

21 **Q. HOW CAN APS GAIN A COMPETITIVE ADVANTAGE BY BEING THE PROVIDER**
22 **OF LAST RESORT?**

23 A. APS splits the process by setting the competitive transition charge ("CTC") in the Agreement,
24 but yet the Settlement allows them to market their excess generation subsidized by the CTC to
25 customers Commonwealth wishes to serve. APS's competitive affiliate is guaranteed a profit.
26 APS can go back for a rate increase if it cannot sell all of its generation. APS recovers all of
27

1 its costs relating to electric competition under Article II of the Agreement. APS incurs no risk
2 in entering the competitive market. To resolve this, all ESPs should be able to sell generation
3 to Standard Offer customers and APS should not be able to raise any rate during the transition
4 to full competition. If APS was required to auction its "provider of last resort" asset, it is
5 conceivable that income would more than offset the stranded costs it is claiming.

6 **Q. DOES APS HAVE A COMPETITIVE ADVANTAGE WITH RESPECT TO DEPOSITS**
7 **AND TERMINATING ELECTRIC SERVICE?**

8 A. Definitely. APS starts out with inside information on the credit history of a customer. If that
9 customer is a credit risk, it will keep that customer under its standard offer. If it is a credit-
10 worthy customer, it will pursue that customer through its competitive affiliate. Under the
11 Electric Competition Rules, the deposit is not large enough to pay the electric bills if the
12 customer defaults and ESPs cannot terminate service for nonpayment. This gives APS a
13 competitive advantage because it has the inside credit status of the customer and it has the
14 option of serving that customer either under its standard offer or through its affiliate, depending
15 on the customer's payment and credit history. APS is risk free and only it has these advantages.

16 **Q. IS THERE OTHER CUSTOMER INFORMATION WHICH GIVES APS AN**
17 **ADVANTAGE?**

18 A. Yes, APS has access to the customers power usage history. By reviewing that history, APS
19 can target those customers that have attractive load factors or volumes for discount or
20 competitive sales through its affiliate. That preferred customer list rests solely with APS and
21 it is anticompetitive because competitors don't have access to that information. Competitors
22 must guess which customers might have "marketable" load, request written authorization of
23 that information (which is disclosed to APS), and then try to reach an agreement. Even though
24 APS claims it will write its own code of conduct, this information might already be shared with
25 APS's affiliate. All competitors should receive any information, such as prospect lists and

26 customer
27

1 load data, that APS Energy Services has already received. No future data should be shared
2 between APS and APS Energy Services, except as required under the Rules.
3

4 X. DEADLINES 5

6 **Q. THE AGREEMENT CONTAINS AN AUGUST 1, 1999 DEADLINE FOR**
7 **COMMISSION APPROVAL, WHAT IS YOUR OBSERVATION?**

8 A. APS and the other settling parties want to limit public input. As I mentioned earlier, APS is
9 writing its own rules through this Agreement. The Commission has taken several years to make
10 sure that everyone would have a fair opportunity to choose and compete. Because of all the
11 barriers and anti-competitive effects, it is apparent that the settling parties do not want to give
12 anyone enough time to assess the full impact of this Agreement. If it remains unmodified, it will
13 bind future Commissioners through the year 2004 and beyond. These are far reaching
14 consequences. APS, of course, would not like to give up the competitive advantages it has
15 created for itself in this Agreement.

16 **Q. WHAT WOULD HAPPEN IF THE COMMISSION WOULD MODIFY THIS**
17 **AGREEMENT OR NOT MEET THE AUGUST 1, 1999 DEADLINE?**

18 A. Settlements are negotiated all the time. This is the second written Agreement APS has
19 negotiated in the last few months. Before there is a settlement, APS must negotiate with
20 alternative providers, particularly those that have a serious interest in marketing to all customers
21 in Arizona. This Settlement has not considered the impacts on competition, because it has not
22 included providers with experience in the electric competitive market. Consequently, the
23 Commission should reject this Settlement and urge the settling parties to negotiate with
24 alternative providers and also reinstate the expedited schedule for establishing the stranded
25 costs, standard offer and unbundled tariffs and reinstate the affiliate transaction rules.
26
27

XI. DIRECT ACCESS TARIFFS

Q. DO YOU HAVE COMMENTS REGARDING THE DIRECT ACCESS TARIFFS?

A. Yes, the "basic delivery service" charge should be eliminated. With unbundled tariffs, there is no need for noncost-based charges such as this basic delivery service component. APS and the other utilities should be encouraged to focus on the distribution or other specific service they are providing and the costs associated with that service. This is the only way to force APS to focus on cost efficiencies. Allowing these fringe extra charges encourages cost-shifting and the padding of expenditures. If this charge is made on all residential customers, APS would be collecting an extra \$6.85 million per month without attributing that charge to any function. This is a windfall to APS's shareholders and should be rejected as not being in the public interest.

Q. HOW DO THESE DIRECT ACCESS TARIFFS ADDRESS THE GENERATION SHOPPING CREDIT?

A. The direct access tariffs do not include a generation shopping credit. APS apparently does not wish to disclose how much unbundled generation costs are actually being paid by its customers. As I mentioned before, an actual cost-of-service study to unbundle these transmission, distribution, generation, and other activities performed by APS is needed. Otherwise, APS could have manipulated those costs. The public needs to know if these total costs add up. Customers need to be able to make an informed comparison of these unbundled elements and be assured that they will pay the same – except for that component they might purchase from a competitor. The Commission needs to perform its obligation to the public in assuring them that these regulated rates are "just and reasonable" and not use numbers negotiated by APS with a couple selected parties.

Q. WHAT ARE YOUR OBSERVATIONS REGARDING THE METERING, METERING READING OR CONSOLIDATED BILLING CREDITS?

1 A. These credits are meaningless. The billing credit is 30 cents per month, not even enough to
2 cover the cost of a postage stamp. APS's billing costs per customer are obviously more than
3 30 cents per month. Edison in California uses \$1.41 per month and it has been proven that
4 amount doesn't cover the billing costs of personnel, paper, postage and overhead. APS should
5 not be able to use these arbitrary credits, it should credit customers the full allocated cost-of-
6 service associated with each of these metering, meter reading, or consolidated billing functions.
7 This low billing credit clearly shows that APS has shifted some of those costs to some other
8 function.

9 **Q. WHAT ARE YOUR COMMENTS ABOUT THE DIRECT ACCESS GENERAL**
10 **SERVICE TARIFF?**

11 A. The rate structure is too complex. It does not give a clear price signal to customers because
12 of the staging of kilowatt and kilowatt per hour costs. As I mentioned previously, the basic
13 delivery service charge must be deleted because it is not reflective of any costs directly incurred
14 by APS.

15 **Q. IN REFERENCE TO THE EXTRA LARGE GENERAL SERVICE DIRECT ACCESS**
16 **TARIFF, WHAT ARE YOUR COMMENTS?**

17 A. Again the basic delivery service charge should be deleted as corresponding to any actual cost-
18 of-service performed by APS and allocated to a particular function.

19 20 **XII. CONCLUSION AND SUMMARY**

21
22 **Q. SHOULD THE COMMISSION APPROVE THIS AGREEMENT WITHOUT**
23 **MODIFICATION?**

24 A. No, the Commission should reject this APS Settlement Agreement in its entirety. It could then
25 encourage those self-appointed settling parties to negotiate with all interest groups, and in the
26
27

1 meantime, the Commission should establish the hearing schedule on APS's unbundled tariffs
2 and stranded costs.

3 **Q. SHORT OF REJECTING THE SETTLEMENT IN TOTAL, PLEASE SUMMARIZE**
4 **YOUR CONCLUSIONS AND RECOMMENDATIONS.**

5 **A.** I recommend that the Settlement Agreement be modified with these changes:

- 6 1. Customer Access (Sec. 1.2): All APS customers should have immediate access to
7 electric competition, not just a few, on the effective date of the Settlement. APS's self-
8 imposed limits conflicts with the Rules. The Rules should include the third-party oral
9 verification process so that customers can easily switch to alternative providers.
- 10 2. Unbundled Tariffs (Sec. 2.1): All costs of APS must be clearly defined so that
11 customers are assured that they are paying the true cost for services they purchase from
12 APS. This requires a current cost-of-service analysis subject to the ratemaking
13 procedures of the Commission which could occur in an expedited manner. The
14 transmission and distribution charges must be the same for unbundled Standard Offer
15 rates and the Direct Access rates. There must be a pro rata cost allocation, including
16 G&A, overhead and allowed return, on both the unbundled Standard Offer rates and the
17 Direct Access rates.
- 18 3. Generation Shopping Credit (Art. II): APS should not be able to set its own distribution
19 rates by not disclosing what its costs of generation is for standard offer customers. The
20 standard offer must be unbundled so that the appropriate costs for distribution,
21 transmission, generation and other services are clearly segregated. Otherwise
22 competitive customers will likely be subsidizing the generation costs of APS which it
23 might sell back to its standard offer customers or to other customers in or outside of
24 Arizona.
- 25 4. Stranded Costs (Art. III): Selection of the \$350 million stranded cost figure does not
26 relate to any prior evidence or testimony in these proceedings. Substantial evidence and
27

1 testimony indicate that APS may have negative stranded costs associated with its
2 generation. The Commission should determine the assumptions and basis any stranded
3 cost recovery, after it has unbundled the functional costs of APS and conducted a
4 hearing on stranded costs.

5 5. Regulatory Assets (Art. III): Regulatory assets must be verified and included as part
6 of the competitive transition charge, not as a component of the distribution charge.

7 6. Affiliate Transaction Rules (Art. IV): The recently deleted affiliate transaction rules
8 should be reinstated. APS should not be able to compete, either by offering discount
9 rates to standard offer customers or through its competitive affiliate, until those affiliate
10 rules are in place and the rates are unbundled as indicated above.

11 7. Divestiture of Generation Assets (Secs. 4.2 & 4.4): APS should be prohibited from
12 transferring its generation assets to a "paper" affiliate. APS should be required to divest
13 itself of generation assets, by auction and appraisal, so as to avoid the market power
14 retained by APS in its service area and Arizona in general.

15 8. Waiver of Commission Statutes (Sec. 4.3): Arizona laws pertaining to APS should not
16 be waived, and Commonwealth questions whether or not the Commission has the
17 authority to waive laws passed by the Arizona legislature that protect consumers and
18 competitors.

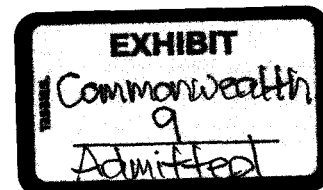
19 9. Arizona Statutes and Commission Rules (Sec. 7.1): The Arizona statutes and
20 Commission rules should control, not the terms and conditions negotiated by APS with
21 a few of its customers.

22 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

23 **A.** Yes, it does.

DATE	PALO VERDE			
	FIRM		NON-FIRM	
	ON	OFF	ON	OFF
1/1/98	\$ 16.00	\$ 16.50	\$ 13.81	\$ 13.89
1/2/98	\$ 22.33	\$ 15.59	\$ 16.89	\$ 13.16
1/3/98	\$ 22.33	\$ 15.59	\$ 16.16	\$ 13.66
1/4/98	\$ 18.56	\$ 14.00	\$ 15.63	\$ 14.30
1/5/98	\$ 22.75	\$ 14.00	\$ 24.22	\$ 14.63
1/6/98	\$ 23.68	\$ 14.50	\$ 25.73	\$ 17.45
1/7/98	\$ 26.59	\$ 17.00	\$ 24.51	\$ 20.59
1/8/98	\$ 28.68	\$ 17.00	\$ 23.28	\$ 17.86
1/9/98	\$ 27.31	\$ 15.50	\$ 35.98	\$ 18.62
1/10/98	\$ 27.47	\$ 16.50	\$ 25.90	\$ 19.37
1/11/98	\$ 25.00	\$ 18.00	\$ 20.49	\$ 18.83
1/12/98	\$ 28.60	\$ 17.50	\$ 30.24	\$ 18.36
1/13/98	\$ 28.78	\$ 17.50	\$ 21.55	\$ 17.99
1/14/98	\$ 25.05	\$ 16.75	\$ 20.70	\$ 16.60
1/15/98	\$ 23.20	\$ 16.00	\$ 19.42	\$ 17.17
1/16/98	\$ 23.07	\$ 16.00	\$ 19.08	\$ 14.23
1/17/98	\$ 21.79	\$ 16.00	\$ 15.18	\$ 12.98
1/18/98	\$ 19.90	\$ 16.50	\$ 13.09	\$ 12.61
1/19/98	\$ 22.78	\$ 12.78	\$ 17.83	\$ 13.62
1/20/98	\$ 22.00	\$ 14.25	\$ 19.84	\$ 14.04
1/21/98	\$ 21.12	\$ 16.50	\$ 18.15	\$ 14.10
1/22/98	\$ 19.27	\$ 14.00	\$ 16.48	\$ 13.15
1/23/98	\$ 18.24	\$ 13.25	\$ 16.35	\$ 11.70
1/24/98	\$ 18.44	\$ 13.25	\$ 14.98	\$ 12.59
1/25/98	\$ 15.33	\$ 12.50	\$ 13.28	\$ 12.64
1/26/98	\$ 19.47	\$ 12.94	\$ 18.12	\$ 12.33
1/27/98	\$ 18.15	\$ 14.00	\$ 15.67	\$ 11.32
1/28/98	\$ 18.30	\$ 14.00	\$ 16.06	\$ 12.25
1/29/98	\$ 17.26	\$ 13.00	\$ 16.22	\$ 12.58
1/30/98	\$ 15.27	\$ 11.41	\$ 16.24	\$ 12.45
1/31/98	\$ 15.30	\$ 11.25	\$ 16.34	\$ 12.38
Avg	\$ 21.68	\$ 14.95	\$ 19.27	\$ 14.76
2/1/98	\$ 14.29	\$ 13.95	\$ 15.93	\$ 11.79
2/2/98	\$ 19.45	\$ 11.00	\$ 20.06	\$ 12.35
2/3/98	\$ 22.43	\$ 12.78	\$ 19.54	\$ 12.57
2/4/98	\$ 20.63	\$ 10.50	\$ 18.14	\$ 10.86
2/5/98	\$ 21.13	\$ 12.00	\$ 19.21	\$ 11.06
2/6/98	\$ 18.09	\$ 10.92	\$ 17.80	\$ 11.41
2/7/98	\$ 18.22	\$ 10.92	\$ 15.16	\$ 11.91
2/8/98	\$ 18.25	\$ 11.50	\$ 14.65	\$ 11.74
2/9/98	\$ 21.33	\$ 11.00	\$ 21.11	\$ 11.56
2/10/98	\$ 21.52	\$ 12.50	\$ 21.20	\$ 12.67
2/11/98	\$ 22.27	\$ 13.00	\$ 19.99	\$ 12.25
2/12/98	\$ 24.14	\$ 13.30	\$ 18.89	\$ 13.03
2/13/98	\$ 23.75	\$ 13.00	\$ 19.54	\$ 11.20
2/14/98	\$ 18.06	\$ 12.91	\$ 14.51	\$ 10.58
2/15/98	\$ 18.13	\$ 12.16	\$ 12.63	\$ 9.97
2/16/98	\$ 20.93	\$ 11.80	\$ 20.37	\$ 10.90

Fred,
Here are Palo Verde
Prices for 1998.
Anthony



DATE	PALO VERDE			
	FIRM		NON-FIRM	
	ON	OFF	ON	OFF
2/17/98	\$ 20.81	\$ 11.50	\$ 22.09	\$ 10.60
2/18/98	\$ 21.75	\$ 12.50	\$ 18.76	\$ 11.13
2/19/98	\$ 20.21	\$ 11.45	\$ 17.93	\$ 10.98
2/20/98	\$ 16.83	\$ 11.00	\$ 18.66	\$ 10.81
2/21/98	\$ 16.85	\$ 11.00	\$ 13.27	\$ 10.05
2/22/98	\$ 15.00	\$ 11.95	\$ 11.69	\$ 10.21
2/23/98	\$ 18.35	\$ 11.20	\$ 19.92	\$ 11.32
2/24/98	\$ 23.59	\$ 13.04	\$ 19.83	\$ 11.15
2/25/98	\$ 22.38	\$ 12.25	\$ 18.43	\$ 10.79
2/26/98	\$ 20.88	\$ 11.90	\$ 18.04	\$ 11.04
2/27/98	\$ 19.13	\$ 10.88	\$ 15.88	\$ 11.85
2/28/98	\$ 18.96	\$ 10.92	\$ 13.23	\$ 11.30
Avg	\$ 19.91	\$ 11.89	\$ 17.73	\$ 11.32
3/1/98	\$ 15.17	\$ 12.00	\$ 12.06	\$ 10.39
3/2/98	\$ 22.35	\$ 11.75	\$ 17.52	\$ 10.10
3/3/98	\$ 22.30	\$ 12.25	\$ 16.66	\$ 9.75
3/4/98	\$ 20.65	\$ 11.36	\$ 18.31	\$ 9.56
3/5/98	\$ 23.50	\$ 12.15	\$ 17.09	\$ 10.32
3/6/98	\$ 19.34	\$ 11.82	\$ 14.35	\$ 10.25
3/7/98	\$ 19.29	\$ 12.11	\$ 12.93	\$ 10.71
3/8/98	\$ 16.00	\$ 11.00	\$ 12.16	\$ 12.02
3/9/98	\$ 18.90	\$ 11.32	\$ 17.39	\$ 11.81
3/10/98	\$ 19.30	\$ 11.25	\$ 18.36	\$ 13.65
3/11/98	\$ 20.55	\$ 11.50	\$ 15.83	\$ 11.03
3/12/98	\$ 20.11	\$ 13.52	\$ 16.35	\$ 12.03
3/13/98	\$ 19.40	\$ 13.58	\$ 17.89	\$ 11.02
3/14/98	\$ 19.11	\$ 13.05	\$ 18.74	\$ 12.76
3/15/98	\$ 16.75	\$ 13.00	\$ 18.60	\$ 12.71
3/16/98	\$ 21.18	\$ 13.00	\$ 23.29	\$ 14.21
3/17/98	\$ 21.96	\$ 13.30	\$ 24.82	\$ 16.18
3/18/98	\$ 23.89	\$ 14.12	\$ 20.46	\$ 14.02
3/19/98	\$ 24.07	\$ 13.63	\$ 27.65	\$ 18.44
3/20/98	\$ 23.65	\$ 14.99	\$ 23.43	\$ 15.95
3/21/98	\$ 23.08	\$ 15.24	\$ 18.50	\$ 15.33
3/22/98	\$ 19.00	\$ 15.26	\$ 17.09	\$ 14.25
3/23/98	\$ 24.73	\$ 15.30	\$ 21.69	\$ 14.20
3/24/98	\$ 23.74	\$ 15.10	\$ 23.90	\$ 14.39
3/25/98	\$ 22.19	\$ 14.50	\$ 21.38	\$ 14.29
3/26/98	\$ 25.39	\$ 14.75	\$ 19.84	\$ 12.82
3/27/98	\$ 22.58	\$ 14.00	\$ 17.00	\$ 11.47
3/28/98	\$ 22.56	\$ 14.00	\$ 17.44	\$ 10.87
3/29/98	\$ 18.08	\$ 13.75	\$ 15.91	\$ 10.57
3/30/98	\$ 21.57	\$ 13.23	\$ 19.27	\$ 11.02
3/31/98	\$ 22.75	\$ 13.66	\$ 19.07	\$ 13.07
Avg	\$ 21.07	\$ 13.21	\$ 18.55	\$ 12.55
4/1/98	\$ 23.90	\$ 12.50	\$ 19.22	\$ 12.15
4/2/98	\$ 23.83	\$ 13.55	\$ 19.99	\$ 14.23
4/3/98	\$ 23.14	\$ 13.25	\$ 21.07	\$ 12.26

DATE	PALO VERDE			
	FIRM		NON-FIRM	
	ON	OFF	ON	OFF
4/4/98	\$ 22.79	\$ 13.25	\$ 19.62	\$ 13.58
4/5/98	\$ 19.00	\$ 13.25	\$ 14.67	\$ 14.34
4/6/98	\$ 24.11	\$ 13.26	\$ 20.23	\$ 14.56
4/7/98	\$ 24.22	\$ 13.35	\$ 25.55	\$ 19.43
4/8/98	\$ 24.02	\$ 14.35	\$ 24.06	\$ 20.01
4/9/98	\$ 23.94	\$ 14.34	\$ 25.29	\$ 10.03
4/10/98	\$ 23.38	\$ 14.50	\$ 22.72	\$ 16.73
4/11/98	\$ 23.37	\$ 14.50	\$ 21.48	\$ 15.44
4/12/98	\$ 22.55	\$ 14.83	\$ 17.68	\$ 15.54
4/13/98	\$ 24.51	\$ 14.90	\$ 22.64	\$ 15.97
4/14/98	\$ 24.84	\$ 15.00	\$ 27.60	\$ 15.84
4/15/98	\$ 24.85	\$ 14.94	\$ 30.66	\$ 15.16
4/16/98	\$ 24.99	\$ 15.00	\$ 32.32	\$ 20.74
4/17/98	\$ 26.18	\$ 16.33	\$ 27.28	\$ 19.31
4/18/98	\$ 25.85	\$ 16.00	\$ 23.60	\$ 20.29
4/19/98	\$ 23.28	\$ 16.00	\$ 21.79	\$ 17.05
4/20/98	\$ 28.35	\$ 16.00	\$ 30.72	\$ 10.37
4/21/98	\$ 30.72	\$ 17.15	\$ 30.26	\$ 15.36
4/22/98	\$ 29.73	\$ 15.00	\$ 23.54	\$ 13.76
4/23/98	\$ 26.77	\$ 15.00	\$ 25.52	\$ 13.94
4/24/98	\$ 25.87	\$ 14.38	\$ 23.16	\$ 13.65
4/25/98	\$ 25.79	\$ 14.38	\$ 13.90	\$ 11.57
4/26/98	\$ 20.58	\$ 13.00	\$ 14.52	\$ 10.18
4/27/98	\$ 26.81	\$ 14.00	\$ 21.09	\$ 10.63
4/28/98	\$ 27.18	\$ 13.02	\$ 20.08	\$ 11.09
4/29/98	\$ 27.78	\$ 10.67	\$ 22.72	\$ 13.38
4/30/98	\$ 26.63	\$ 11.67	\$ 26.36	\$ 13.80
Avg	\$ 24.97	\$ 14.25	\$ 22.98	\$ 14.68
5/1/98	\$ 24.66	\$ 11.32	\$ 21.48	\$ 13.05
5/2/98	\$ 24.63	\$ 11.32	\$ 13.37	\$ 11.48
5/3/98	\$ 18.00	\$ 11.00	\$ 13.12	\$ 9.81
5/4/98	\$ 23.72	\$ 11.19	\$ 22.73	\$ 9.57
5/5/98	\$ 21.68	\$ 7.94	\$ 19.13	\$ 9.13
5/6/98	\$ 23.13	\$ 9.96	\$ 17.42	\$ 9.79
5/7/98	\$ 22.26	\$ 9.32	\$ 14.86	\$ 8.65
5/8/98	\$ 17.77	\$ 7.38	\$ 15.83	\$ 8.50
5/9/98	\$ 17.77	\$ 7.38	\$ 18.74	\$ 12.42
5/10/98	\$ 17.17	\$ 6.60	\$ 12.98	\$ 8.75
5/11/98	\$ 23.64	\$ 6.60	\$ 18.17	\$ 8.65
5/12/98	\$ 20.60	\$ 5.96	\$ 13.92	\$ 8.07
5/13/98	\$ 19.98	\$ 5.25	\$ 17.22	\$ 8.00
5/14/98	\$ 17.38	\$ 6.23	\$ 12.80	\$ 7.37
5/15/98	\$ 16.46	\$ 6.04	\$ 12.62	\$ 9.03
5/16/98	\$ 16.46	\$ 6.04	\$ 12.54	\$ 9.11
5/17/98	\$ 15.70	\$ 6.00	\$ 12.41	\$ 8.74
5/18/98	\$ 22.02	\$ 6.75	\$ 25.31	\$ 9.40
5/19/98	\$ 20.16	\$ 6.63	\$ 24.71	\$ 12.22
5/20/98	\$ 25.06	\$ 9.57	\$ 17.78	\$ 9.33

DATE	PALO VERDE			
	FIRM		NON-FIRM	
	ON	OFF	ON	OFF
5/21/98	\$ 26.27	\$ 7.67	\$ 17.90	\$ 9.28
5/22/98	\$ 26.30	\$ 7.50	\$ 18.07	\$ 10.13
5/23/98	\$ 16.53	\$ 7.25	\$ 9.25	\$ 8.35
5/24/98	\$ 16.62	\$ 7.06	\$ 8.10	\$ 7.50
5/25/98	\$ 11.39	\$ 6.34	\$ 11.12	\$ 7.60
5/26/98	\$ 21.35	\$ 6.63	\$ 13.70	\$ 9.07
5/27/98	\$ 19.88	\$ 6.88	\$ 14.15	\$ 7.71
5/28/98	\$ 20.76	\$ 6.54	\$ 14.83	\$ 8.48
5/29/98	\$ 20.66	\$ 6.54	\$ 19.56	\$ 9.26
5/30/98	\$ 13.68	\$ 6.22	\$ 14.00	\$ 8.91
5/31/98	\$ 9.62	\$ 6.22	\$ 9.67	\$ 6.86
Avg	\$ 19.72	\$ 7.53	\$ 15.73	\$ 9.17
6/1/98	\$ 24.28	\$ 7.51	\$ 23.06	\$ 8.00
6/2/98	\$ 26.38	\$ 7.27	\$ 20.61	\$ 7.78
6/3/98	\$ 25.38	\$ 7.23	\$ 12.58	\$ 7.43
6/4/98	\$ 22.46	\$ 5.33	\$ 9.73	\$ 7.04
6/5/98	\$ 15.46	\$ 4.42	\$ 13.12	\$ 6.90
6/6/98	\$ 15.46	\$ 4.38	\$ 10.53	\$ 7.11
6/7/98	\$ 8.56	\$ 4.49	\$ 10.10	\$ 8.49
6/8/98	\$ 19.83	\$ 4.63	\$ 9.89	\$ 8.09
6/9/98	\$ 17.86	\$ 4.50	\$ 10.09	\$ 5.65
6/10/98	\$ 14.80	\$ 4.80	\$ 9.75	\$ 5.22
6/11/98	\$ 12.51	\$ 4.54	\$ 12.00	\$ 7.54
6/12/98	\$ 10.10	\$ 4.50	\$ 12.86	\$ 5.50
6/13/98	\$ 9.62	\$ 4.50	\$ 9.70	\$ 5.33
6/14/98	\$ 11.75	\$ 4.75	\$ 12.22	\$ 8.32
6/15/98	\$ 18.17	\$ 4.75	\$ 17.37	\$ 6.44
6/16/98	\$ 20.09	\$ 4.75	\$ 17.24	\$ 6.99
6/17/98	\$ 24.12	\$ 7.50	\$ 13.31	\$ 8.24
6/18/98	\$ 23.82	\$ 7.50	\$ 15.18	\$ 7.34
6/19/98	\$ 20.30	\$ 9.00	\$ 20.73	\$ 8.78
6/20/98	\$ 20.06	\$ 8.78	\$ 13.41	\$ 11.30
6/21/98	\$ 23.54	\$ 8.83	\$ 17.55	\$ 7.96
6/22/98	\$ 26.98	\$ 9.00	\$ 27.03	\$ 8.15
6/23/98	\$ 26.54	\$ 9.00	\$ 20.73	\$ 10.63
6/24/98	\$ 25.69	\$ 8.65	\$ 15.94	\$ 8.40
6/25/98	\$ 25.20	\$ 7.50	\$ 16.02	\$ 9.06
6/26/98	\$ 20.08	\$ 8.25	\$ 16.03	\$ 8.67
6/27/98	\$ 20.03	\$ 8.25	\$ 17.90	\$ 9.40
6/28/98	\$ 26.00	\$ 8.50	\$ 19.79	\$ 10.27
6/29/98	\$ 25.74	\$ 8.50	\$ 44.81	\$ 11.57
6/30/98	\$ 26.99	\$ 8.50	\$ 20.19	\$ 9.87
Avg	\$ 20.26	\$ 6.67	\$ 16.32	\$ 8.05
7/1/98	\$ 42.81	\$ 13.50	\$ 19.65	\$ 11.57
7/2/98	\$ 42.49	\$ 12.99	\$ 21.53	\$ 11.17
7/3/98	\$ 34.75	\$ 13.01	\$ 12.74	\$ 10.40
7/4/98	\$ 28.29	\$ 12.32	\$ 22.29	\$ 10.55
7/5/98	\$ 21.35	\$ 13.00	\$ 15.76	\$ 10.90

DATE	PALO VERDE			
	FIRM		NON-FIRM	
	ON	OFF	ON	OFF
7/6/98	\$ 35.63	\$ 13.26	\$ 27.65	\$ 10.92
7/7/98	\$ 35.36	\$ 13.15	\$ 27.80	\$ 13.20
7/8/98	\$ 34.24	\$ 13.58	\$ 27.30	\$ 13.59
7/9/98	\$ 39.41	\$ 14.68	\$ 29.26	\$ 14.90
7/10/98	\$ 32.20	\$ 15.50	\$ 22.40	\$ 16.32
7/11/98	\$ 31.51	\$ 15.50	\$ 33.04	\$ 25.55
7/12/98	\$ 20.29	\$ 15.00	\$ 28.38	\$ 18.05
7/13/98	\$ 38.37	\$ 15.43	\$ 42.27	\$ 23.94
7/14/98	\$ 49.71	\$ 18.23	\$ 33.87	\$ 32.83
7/15/98	\$ 57.86	\$ 17.94	\$ 33.16	\$ 14.81
7/16/98	\$ 47.93	\$ 18.67	\$ 42.63	\$ 17.13
7/17/98	\$ 48.17	\$ 18.23	\$ 36.03	\$ 23.24
7/18/98	\$ 46.21	\$ 18.42	\$ 21.52	\$ 20.02
7/19/98	\$ 34.33	\$ 18.00	\$ 32.15	\$ 23.02
7/20/98	\$ 63.48	\$ 22.49	\$ 31.39	\$ 19.89
7/21/98	\$ 61.86	\$ 26.14	\$ 25.13	\$ 20.54
7/22/98	\$ 45.11	\$ 24.18	\$ 23.89	\$ 17.80
7/23/98	\$ 33.58	\$ 20.43	\$ 22.12	\$ 16.62
7/24/98	\$ 26.69	\$ 16.28	\$ 28.86	\$ 16.83
7/25/98	\$ 26.37	\$ 16.01	\$ 29.10	\$ 17.68
7/26/98	\$ 27.48	\$ 18.32	\$ 38.41	\$ 26.44
7/27/98	\$ 36.09	\$ 18.32	\$ 48.06	\$ 19.89
7/28/98	\$ 51.26	\$ 20.00	\$ 49.17	\$ 22.33
7/29/98	\$ 57.21	\$ 23.00	\$ 28.48	\$ 24.62
7/30/98	\$ 41.11	\$ 26.97	\$ 26.06	\$ 22.79
7/31/98	\$ 41.14	\$ 27.45	\$ 24.05	\$ 16.06
Avg	\$ 39.75	\$ 17.74	\$ 29.17	\$ 18.18
8/1/98	\$ 35.84	\$ 22.87	\$ 23.76	\$ 16.88
8/2/98	\$ 33.64	\$ 25.00	\$ 16.28	\$ 16.69
8/3/98	\$ 55.73	\$ 26.34	\$ 49.14	\$ 22.08
8/4/98	\$ 68.85	\$ 25.00	\$ 54.98	\$ 20.18
8/5/98	\$ 54.90	\$ 30.00	\$ 67.91	\$ 33.02
8/6/98	\$ 70.02	\$ 27.00	\$ 24.39	\$ 24.15
8/7/98	\$ 59.70	\$ 21.00	\$ 22.28	\$ 16.69
8/8/98	\$ 57.43	\$ 21.00	\$ 20.94	\$ 16.67
8/9/98	\$ 34.18	\$ 9.00	\$ 21.69	\$ 18.97
8/10/98	\$ 52.39	\$ 28.00	\$ 26.47	\$ 14.64
8/11/98	\$ 49.54	\$ 18.50	25.73	14.46
8/12/98	\$ 54.05	\$ 18.50	29.28	21.36
8/13/98	\$ 58.56	\$ 24.75	32.06	25.5
8/14/98	\$ 61.70	\$ 23.50	24.91	20.9
8/15/98	\$ 58.65	\$ 23.50	22.69	22.45
8/16/98	\$ 34.00	\$ 24.50	23.6	24.61
8/17/98	\$ 54.57	\$ 27.00	24.7	24.5
8/18/98	\$ 39.31	\$ 24.50	22.98	25
8/19/98	\$ 36.21	\$ 18.50	21.9	12.95
8/20/98	\$ 37.66	\$ 18.50	23.21	17.44
8/21/98	\$ 35.84	\$ 18.50	31.84	19.57

DATE	PALO VERDE			
	FIRM		NON-FIRM	
	ON	OFF	ON	OFF
8/22/98	\$ 33.94	\$ 18.50	48.39	27.63
8/23/98	\$ 25.00	\$ 24.50	57	20.61
8/24/98	\$ 43.76	\$ 24.50	39.9	22.48
8/25/98	\$ 47.16	\$ 23.00	27.32	22.31
8/26/98	\$ 64.37	\$ 25.00	30.46	25.19
8/27/98	\$ 56.14	\$ 25.00	26.33	20.65
8/28/98	\$ 44.12	\$ 25.00	27.79	24.5
8/29/98	\$ 41.07	\$ 25.00	21.28	19.71
8/30/98	\$ 35.00	\$ 25.00	28.47	24.87
8/31/98	\$ 57.11	\$ 25.00	61.79	23.03
Avg	\$ 48.08	\$ 23.10	\$ 31.60	\$ 21.28
9/1/98	\$ 98.89	\$ 32.50	113.72	25
9/2/98	\$ 93.84	\$ 32.00	64.83	26.01
9/3/98	\$ 89.07	\$ 27.00	48.21	24.38
9/4/98	\$ 90.22	\$ 27.00	33.12	21.36
9/5/98	\$ 56.18	\$ 40.00	20.4	20.72
9/6/98	\$ 50.23	\$ 26.00	22.03	18.33
9/7/98	\$ 43.00	\$ 40.00	20.01	18.06
9/8/98	\$ 56.22	\$ 26.50	24.84	18.71
9/9/98	\$ 41.61	\$ 26.50	24.37	10
9/10/98	\$ 41.38	\$ 26.50	21.3	19.1
9/11/98	\$ 32.22	\$ 23.00	20.94	16.55
9/12/98	\$ 32.26	\$ 23.00	19.56	13
9/13/98	\$ 28.52	\$ 23.00	19.34	25
9/14/98	\$ 34.27	\$ 23.00	21.84	18.63
9/15/98	\$ 32.56	\$ 24.00	20.23	13.78
9/16/98	\$ 30.34	\$ 23.75	20.2	15.46
9/17/98	\$ 28.75	\$ 22.50	20.1	13.62
9/18/98	\$ 26.06	\$ 19.50	21.5	13.42
9/19/98	\$ 25.82	\$ 19.50	24.79	18.49
9/20/98	\$ 24.94	\$ 19.50	18.02	15.12
9/21/98	\$ 30.60	\$ 19.00	20.91	13.4
9/22/98	\$ 30.77	\$ 20.00	21.45	13.13
9/23/98	\$ 28.55	\$ 16.25	22.98	15.33
9/24/98	\$ 27.57	\$ 16.25	21.28	17.75
9/25/98	\$ 25.47	\$ 20.00	20.12	12.49
9/26/98	\$ 24.86	\$ 20.00	15.95	11.74
9/27/98	\$ 22.50	\$ 17.00	14.42	11.79
9/28/98	\$ 26.09	\$ 17.00	23.75	12.56
9/29/98	\$ 25.22	\$ 17.50	23.43	14.12
9/30/98	\$ 25.31	\$ 19.50	22.2	13.2
Avg	\$ 40.78	\$ 23.58	\$ 26.86	\$ 16.68
10/1/98	\$ 25.46	\$ 16.58	22.02	14.32
10/2/98	\$ 25.32	\$ 15.28	21.29	13.55
10/3/98	\$ 25.35	\$ 15.28	26.22	14
10/4/98	\$ 20.50	\$ 15.00	20	13.03
10/5/98	\$ 25.75	\$ 15.91	20.55	11.73
10/6/98	\$ 25.90	\$ 12.96	19.04	12.46

DATE	PALO VERDE			
	FIRM		NON-FIRM	
	ON	OFF	ON	OFF
10/7/98	\$ 26.71	\$ 13.30	22.27	12.22
10/8/98	\$ 27.26	\$ 14.83	24.35	14.35
10/9/98	\$ 25.67	\$ 16.00	24.05	15.72
10/10/98	\$ 25.31	\$ 16.00	18.6	12.94
10/11/98	\$ 26.63	\$ 16.00	17.39	12.52
10/12/98	\$ 26.48	\$ 15.63	22.61	13.79
10/13/98	\$ 26.18	\$ 14.00	27.6	14.24
10/14/98	\$ 25.77	\$ 12.17	28.3	14.56
10/15/98	\$ 27.18	\$ 15.33	22.72	13.85
10/16/98	\$ 27.18	\$ 15.00	23.46	12.98
10/17/98	\$ 26.20	\$ 14.91	19.55	13.65
10/18/98	\$ 20.00	\$ 15.83	17.47	13.68
10/19/98	\$ 27.85	\$ 14.50	28	12.64
10/20/98	\$ 27.86	\$ 15.06	26.76	14.16
10/21/98	\$ 27.92	\$ 15.22	30.13	15.41
10/22/98	\$ 27.90	\$ 15.78	23.47	16.7
10/23/98	\$ 28.66	\$ 17.16	26.28	15.96
10/24/98	\$ 28.01	\$ 15.75	24.68	15.27
10/25/98	\$ 28.50	\$ 16.00	19.02	14.11
10/26/98	\$ 28.40	\$ 17.00	31.56	15.06
10/27/98	\$ 28.94	\$ 15.50	28.95	16.13
10/28/98	\$ 29.85	\$ 16.75	26.29	15.59
10/29/98	\$ 29.65	\$ 16.00	20.89	15.5
10/30/98	\$ 27.81	\$ 14.50	21.2	15.41
10/31/98	\$ 27.52	\$ 14.50	15.12	14.93
Avg	\$ 26.70	\$ 15.28	\$ 23.22	\$ 14.21
11/1/98	R 25.00	\$ 14.50	17.19	10.39
11/2/98	\$ 24.57	\$ 16.00	21.89	10.76
11/3/98	\$ 27.31	\$ 15.08	22.64	11.8
11/4/98	\$ 28.43	\$ 14.54	24.14	10.45
11/5/98	\$ 28.82	\$ 14.50	23.15	12.99
11/6/98	\$ 26.42	\$ 14.50	19.95	11.41
11/7/98	\$ 26.38	\$ 14.50	21.99	15.02
11/8/98	\$ 20.00	\$ 15.25	16.05	13.21
11/9/98	\$ 29.62	\$ 15.21	26.55	14.25
11/10/98	\$ 28.76	\$ 22.50	28.42	14.66
11/11/98	\$ 28.72	\$ 14.07	27.01	21.79
11/12/98	\$ 28.71	\$ 14.07	28.09	20.27
11/13/98	\$ 27.68	\$ 14.04	29.34	15.91
11/14/98	\$ 27.49	\$ 14.04	23.83	16.56
11/15/98	\$ 20.00	\$ 15.48	20.03	14.78
11/16/98	\$ 29.85	\$ 15.57	26.06	14.08
11/17/98	\$ 30.44	\$ 14.00	25.1	14.2
11/18/98	\$ 29.05	\$ 13.71	24.21	14.79
11/19/98	\$ 27.40	\$ 11.50	26.49	13.2
11/20/98	\$ 26.42	\$ 14.30	25.37	13.28
11/21/98	\$ 26.39	\$ 14.30	22.86	15
11/22/98	\$ 20.42	\$ 14.07	22.04	13.73

	PALO VERDE			
	FIRM		NON-FIRM	
DATE	ON	OFF	ON	OFF
11/23/98	\$ 28.18	\$ 14.70	33.48	19.56
11/24/98	\$ 28.78	\$ 16.00	23.53	17.22
11/25/98	\$ 28.71	\$ 16.00	22.23	16.55
11/26/98	\$ 25.63	\$ 15.50	15.28	13
11/27/98	\$ 25.76	\$ 15.50	20.41	14
11/28/98	\$ 25.76	\$ 17.00	13.5	11.42
11/29/98	\$ 20.00	\$ 14.50	23.07	10.68
11/30/98	\$ 27.26	\$ 15.50	23.83	14.31
Avg	\$ 25.77	\$ 15.01	\$ 23.26	\$ 14.31
12/1/98	\$ 27.37	\$ 15.00	22.92	14.68
12/2/98	\$ 27.56	\$ 13.00	21.01	13.58
12/3/98	\$ 26.83	\$ 13.50	20.5	14.05
12/4/98	\$ 23.57	\$ 13.00	20.04	13.59
12/5/98	\$ 23.47	\$ 13.00	19.96	12
12/6/98	\$ 18.25	\$ 13.50	22.15	12.54
12/7/98	\$ 26.71	\$ 13.50	33.17	27.5
12/8/98	\$ 28.90	\$ 15.70	22.78	24.76
12/9/98	\$ 28.38	\$ 17.48	26.43	25.51
12/10/98	\$ 27.95	\$ 17.66	23.65	16.97
12/11/98	\$ 26.19	\$ 16.00	24.72	17.64
12/12/98	\$ 25.47	\$ 16.00	25.51	23.65
12/13/98	\$ 27.13	\$ 17.19	20.58	13.46
12/14/98	\$ 27.15	\$ 17.21	20.59	14.93
12/15/98	\$ 28.90	\$ 15.70	22.78	24.76
12/16/98	\$ 23.81	\$ 15.25	23.56	19.88
12/17/98	\$ 23.93	\$ 15.00	22.93	16.61
12/18/98	\$ 27.22	\$ 15.50	21.99	17.05
12/19/98	\$ 27.13	\$ 15.25	22.28	13.07
12/20/98	\$ 36.50	\$ 19.50	23.54	15.1
12/21/98	\$ 32.13	\$ 19.75	64.52	22.09
12/22/98	\$ 38.81	\$ 18.37	46.89	24.57
12/23/98	\$ 38.88	\$ 19.83	36.49	30.02
12/24/98	\$ 28.67	\$ 19.25	22.63	27.04
12/25/98	\$ 30.50	\$ 19.33	30.5	20.25
12/26/98	\$ 28.43	\$ 19.25	15.15	10.87
12/27/98	\$ 27.13	\$ 20.25	13.14	11.17
12/28/98	\$ 27.38	\$ 19.19	27.31	10.6
12/29/98	\$ 24.28	\$ 14.69	22.15	12.33
12/30/98	\$ 24.28	\$ 14.69	14.3	9.04
12/31/98	\$ 24.31	\$ 14.69	10.91	8.24
Avg	\$ 27.65	\$ 16.36	\$ 24.68	\$ 17.34
Annual Avg	\$28.03	\$14.96	\$22.45	\$14.38

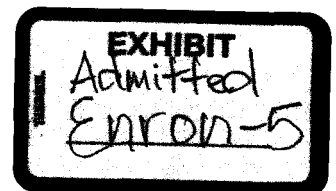
**BEFORE THE
ARIZONA CORPORATION COMMISSION**

TESTIMONY OF TOM E. DELANEY

On Behalf of Enron Corp.

Case Nos. E-01345A-98-0473, *et. al.*

June 30, 1999



1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Thomas E. Delaney. My business address is 4742 N. 24th Street,
3 Suite 165, Phoenix, Arizona, 85016.

4 **Q. BY WHOM ARE YOU EMPLOYED?**

5 A. I am a Director of Government Affairs for Enron Corp

6 **Q. What are your responsibilities as Director?**

7 A. My primary role as a Director is interstate commerce in the west, deregulation,
8 the creation of Independent System Operators (ISO), Transcos, Independent
9 Scheduling Administrators (ISA) and most issues as they pertain to Federal
10 Regulatory Affairs and electrical interstate commerce.

11 **Q. What is your background and other experience?**

12 R. I have three Bachelors of Business Administration degrees from the University of
13 Portland, one in marketing, one in management and one in accounting. I have
14 more than 10 years experience in the energy industry. Before joining Enron, I
15 was employed with Bonneville Power Administration, from 1990 to 1997. My
16 experience with Bonneville included power revenue determinations, contract
17 negotiations, field management, and California electrical restructuring. With
18 Bonneville, I represented Northwest issues in the California ISO and Power
19 Exchange (Px) creation and development. I served on both California ISO and Px
20 Trust Advisory Committees and served as out-of state Technical Advisor to the
21 California ISO Board of Directors. More recently, I have played a key role in the
22 creation of the Arizona ISA and serve as a director on its Board. I currently serve
23 on the Mountain West ISA Steering Committee, the Desert STAR Steering

TESTIMONY OF THOMAS E. DELANEY

Case Nos. E-01345A-98-0473, et. al.

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1 Committees and working groups. I am also involved in the restructuring of
2 ERCOT and the structuring of new RTO's in the Pacific Northwest and Florida. I
3 have also been asked to serve on an interim board for Desert STAR.
4

5 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

6 A. As discussed in the testimony of Dr. Mark Frankena, the settlement agreement
7 between Arizona Public Service Company and the other settling parties creates
8 the opportunity for APS to exercise market power in the Phoenix load pocket. Dr.
9 Frankena's testimony also indicates that there may be a possibility that this
10 market power extends beyond the Phoenix load pocket. In my testimony, I
11 propose a series of market power mitigation measures that should be imposed on
12 APS by the Commission. These mitigation measures are intended to protect the
13 wholesale marketplace and will provide substantial benefits for the retail
14 marketplace. Without these mitigation measures, there is a substantial likelihood
15 that the APS generating affiliate will be able to control pricing and supply of
16 energy in the wholesale market. The ability to exercise this control will impair
17 the ability of energy service providers such as Enron to procure and supply cost-
18 effective commodity to retail and wholesale customers in Arizona.

19 **Q. DOES ENRON SUPPORT ADOPTION OF THE SETTLEMENT**
20 **AGREEMENT?**

21
22 A. Enron opposes adoption of the settlement agreement by the Commission. As
23 indicated in the testimony of the other Enron witnesses, Dr. Alan Rosenberg, Mr.
24 Harry Kingerski and Dr. Mark Frankena, the settlement agreement raises too

1 many unanswered questions and leaves too many unaddressed issues for the
2 Commission to find that the settlement agreement is in the public interest. If
3 implemented without Commission imposed conditions and modifications, the
4 settlement agreement is likely to lead to substantial ratepayer harm and a
5 noncompetitive wholesale and retail marketplace.

6 **Q. WHAT PROVISIONS OF THE SETTLEMENT AGREEMENT WILL**
7 **YOU ADDRESS IN YOUR TESTIMONY?**
8

9 A. My testimony will address the provisions that: (1) allow APS to transfer all of its
10 generating resources to a generation affiliate at book value; and (2) set forth the
11 parties support for the APS generation affiliate to charge market-based rates. I
12 will also address the provisions of the settlement agreement that require APS to
13 participate in the Arizona ISA.

14 **Q. WHAT ARE ENRON'S CONCERNS WITH THE PROPOSAL TO**
15 **TRANSFER ALL OF APS GENERATING FACILITIES TO THE**
16 **GENERATION AFFILIATE AT BOOK VALUE (AND THE PROVISIONS**
17 **REQUIRING PARTIES TO SUPPORT MARKET-BASED PRICING FOR**
18 **THE AFFILIATE)?**
19

20 A. We have several concerns with the proposed transfer of APS's generating
21 facilities to its generating affiliate. First, as discussed by Dr. Rosenberg, the
22 transfer at book value can negatively affect customers of both APS (as the default
23 provider) and APS (as the wires services provider). Customers will end up
24 subsidizing the generation affiliate: (1) to the extent the stranded cost number
25 identified in the settlement overstates stranded costs; (2) to the extent the transfer
26 of all costs associated with the generation assets are not transferred to the
27 generation affiliate; (3) to the extent the capital structure isn't properly developed

1 for the generation affiliate; and (4) to the extent the tax effects of the stranded cost
2 determination in the settlement agreement (or the transfer of the assets) are
3 allowed to flow to Pinnacle West (and lost to the ratepayers).

4
5 Second, we have a number of concerns with the notion itself—*i.e.*, that a utility
6 can transfer assets to its affiliate generation assets at book value. Recent auctions
7 of non-nuclear generation facilities show that generation resources often have a
8 market value that is in excess of book value and that auctions are the best way of
9 determining stranded costs. Depending on how the transfer is implemented, it can
10 have the effect of placing the generation affiliate, which will be an unregulated
11 competitor, in a superior competitive position to generation companies forced to
12 build green-field facilities in Arizona or purchase generation resources outside of
13 Arizona. Further, because of transmission pricing in the region, this transfer at
14 book value can place the generation affiliate in a superior competitive position to
15 power marketers such as Enron that will be forced to purchase energy outside the
16 region and move it into Arizona. Power marketers will have to pay transmission
17 rates for wheeling power into Arizona that the APS affiliate can avoid because of
18 the location of APS's generating assets in Arizona.

19
20 Third, as discussed more fully in the testimony of Dr. Frankena, the transfer of
21 APS's generating assets to the APS generation affiliate will result in the
22 generation affiliate having market power in the Phoenix area load pocket.

23 Because it will have market power in the load pocket, the APS generation affiliate

1 can "run up the price" of commodity within the Phoenix area load pocket during
2 periods where transmission congestion prevents competitive entry from
3 generation outside the load pocket. Further, the APS generation affiliate can
4 withhold energy to prevent competitors from consummating transactions or
5 supplying their customers with energy during peak periods.

6 **Q. DOES ENRON HAVE ANY RECOMMENDATIONS CONCERNING THE**
7 **POTENTIAL FOR RATEPAYER SUBSIDIZATION OF THE**
8 **GENERATION AFFILIATE?**

9
10 A. Yes. These recommendations are included in the testimony of Dr. Rosenberg.

11 **Q. DOES ENRON HAVE ANY RECOMMENDATIONS FOR ADDRESSING**
12 **THE POTENTIAL COMPETITIVE ADVANTAGE GIVEN TO THE APS**
13 **GENERATION AFFILIATE BY THE ASSET TRANSFER?**

14
15 A. Yes, we have several recommendations. First, we strongly recommend that the
16 Commission impose a strong code of conduct requirement as a condition of
17 approving the settlement agreement. Enron's recommendation concerning code
18 of conduct are set forth by Mr. Kingerski.

19 **Q. DO YOU HAVE ANY OTHER RECOMMENDATIONS?**

20 A. Yes. The Commission should also impose a generation company standard of
21 conduct. The generation standard of conduct should require the generation
22 affiliate to sell a substantial portion of the output of the generation owned by the
23 APS affiliate to non-affiliated purchasers. Requiring the APS generation affiliate
24 to track power sales through the calendar year and report all sales made directly to
25 APS affiliates on an annual basis to the Commission should enforce the standard
26 of conduct. Sales made by brokers to APS affiliates or sales of the APS affiliates

1 generation to other affiliates that are a result of blind match transactions such as
2 NYMEX futures can be excluded from the report.

3
4 If implemented, this recommendation should blunt the competitive advantage that
5 will be enjoyed by the APS generation affiliate and any Pinnacle West affiliates
6 (including APS) participating in the Arizona markets. The provision should put
7 all purchasers of output in the market on an equal footing.

8
9 **HOW DO YOU SUGGEST THE COMMISSION ADDRESS THE**
10 **MARKET POWER CONCERNS RAISED BY DR. FRANKENA?**

11
12 A. Our strongest recommendation is that the Commission order APS to divest its
13 generating resources through an auction or other means. We recommend that the
14 resources be split into several bundles, similar to the approach taken by Nevada
15 Power Company and Sierra Pacific Power Company in Nevada. An excerpt from
16 the plan as filed in Docket No. 98-7023 is attached as Exhibit TED-1 for
17 illustrative purposes.¹ The bundles should be developed in a way that prevents
18 any single purchaser from gaining market power by virtue of the purchase. For
19 example, a sale of an APS generating facility to the Salt River Project could
20 exacerbate rather than mitigate market power.

21

¹ The parties to this docket recently stipulated to a change in the bundles proposed by Nevada Power Company. As a result of the stipulation, Nevada Power Company will auction four bundles rather than the three proposed in their filing. The increase in the number of bundles addresses PUCN staff

1 While we recognize that divestiture has been proposed and rejected in this
2 Commission's restructuring dockets in the past, we continue to urge the
3 Commission to order divestiture. By selling the resources in several bundles, no
4 single purchaser will hold market power in the Phoenix area load pocket or in
5 Northern Arizona in general. The resulting wholesale market for Phoenix and
6 Northern Arizona will be more competitive and consumers will ultimately benefit.
7 We also note that divestiture will provide the best and most reliable means for
8 calculating stranded cost.

9 **Q. FAILING FULL DIVESTITURE, ARE THERE OTHER MEASURES**
10 **THAT CAN BE ADOPTED THAT WILL MITIGATE MARKET POWER?**

11 **A.** Yes. The Commission could order a partial divestiture, in which the APS reduces
12 its market share in the Phoenix load pocket and Northern Arizona below the level
13 at which it can exercise market power. We note that this exercise will require a
14 thorough examination of the products produced by APS's various resources. For
15 example, a partial divestiture would not mitigate market power if APS continued
16 to own all of the load pocket resources needed to provide ancillary services in
17 Northern Arizona or the Phoenix load pocket.
18

19
20 Market power may also be mitigated if APS is required to sell or exchange the
21 output of load pocket resources with other unrelated entities. Under such a
22 measure, APS would continue to own generation resources but would commit the
23 output of those resources to unrelated entities in exchange for an equal amount of

concerns with the potential for market power by the purchaser of a generation bundle that included Sunrise/Sunpeak facilities.

TESTIMONY OF THOMAS E. DELANEY

Case Nos. E-01345A-98-0473, et. al.

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1 output from a generating resource in, *e.g.*, California or the Pacific Northwest.
2 Such a measure could reduce APS's effective market share in the load pocket and
3 Northern Arizona without effecting ownership. We note that control over the
4 output would have to rest with the non-APS entity for this measure to mitigate
5 market power.

6 **Q. WHAT OTHER MITIGATION MEASURES SHOULD BE IMPOSED ON**
7 **APS AND THE APS GENERATION AFFILIATE?**
8

9 A. We urge the Commission to impose a requirement for a wholesale "recourse
10 tariff" on APS as a condition of the settlement in the event that resource
11 divestiture is not pursued. The wholesale recourse tariff should consist of three
12 key elements. The first element should be a price cap with no true-up or cost
13 adjustment clause for power sold in the load pocket by APS or APS-affiliate
14 owned resources. This will shift some risk from rate payers to generators who
15 should have the right economic incentives to manage its costs. The remaining
16 components should be provisions allowing any potential purchaser to call on APS
17 to provide power within the load pocket and Northern Arizona; and a price cap for
18 ancillary services sold by APS or APS-affiliate owned generation. The wholesale
19 recourse tariff would be filed by APS for approval with the Federal Energy
20 Regulatory Commission.

21
22 The wholesale recourse tariff should not apply to new generation built within the
23 load pocket or in Northern Arizona by non-Pinnacle West companies. Further,
24 the recourse tariff should not apply once the Phoenix area load pocket is

1 eliminated and its found that Pinnacle West companies can no longer exercise
2 market power in Northern Arizona.

3 **Q. HAS A RECOURSE TARIFF BEEN DISCUSSED AS A MITIGATION**
4 **MEASURE IN ANY OTHER STATE?**

5
6 A. Yes. Stakeholders in Nevada have agreed to impose a recourse tariff, titled a
7 "Generation Aggregation Tariff" (GAT) in both Northern and Southern Nevada.
8 Sierra Pacific Power Company recently filed such a tariff with FERC in Docket
9 No. ER99-2332.

10
11 In its FERC filing, Sierra proposed different cost-based prices for each of the
12 bundles it intends to auction in its asset divestiture. Sierra recently agreed in
13 PUCN Docket No. 98-7023 to seek a change to the cost-based cap included in its
14 FERC filing. After FERC approval of the cost-based cap, Sierra will seek FERC
15 approval of an indexed pricing mechanism that will cap the hourly price available
16 in Northern Nevada at the sum of the hourly of the Northern California Power
17 Exchange price plus a capacity proxy value. The Northern Nevada market is
18 limited by insufficient transfer capability both into and out of the load pocket.
19 The indexed pricing methodology has been developed for the express purpose of
20 encouraging new generation and transmission construction. Exhibit TED-2 is the
21 indexed GAT accepted in Docket No. 98-7023.

22 **Q. DO YOU SUPPORT THE PROVISION OF THE SETTLEMENT**
23 **REQUIRING APS TO PARTICIPATE IN THE ARIZONA ISA?**

24
25 A. Yes, they should be required to participate in the Arizona ISA (AISA), and a
26 Regional Transmission Organization like Desert STAR once it is established. It is

1 troubling to note that APS is not on the AISA board and only retains a simple
2 membership status.

3
4 **Q. IS THIS REQUIREMENT SUFFICIENT TO MITIGATE THE MARKET**
5 **POWER THAT THE APS GENERATING AFFILIATE WILL HAVE?**

6
7 A. No. The AISA and some of its protocols enhance the problem of market
8 domination, and the AISA fosters an illusion that it shall be capable of patrolling
9 and controlling such abuses.

10
11 **Q. PLEASE EXPLAIN**

12 R. FERC has clearly stated in its NOPR that

13 “A retail choice initiative, no matter how well designed at the state level, may fail
14 if the pool of potential competitors is effectively limited to a few nearby supply
15 sources because of pancaked transmission charges. Utilities that control monopoly
16 transmission facilities and also have power-marketing interests have poor
17 incentives to provide equal quality transmission service to their power marketing
18 competitors. It is, in fact, in the economic self-interest of transmission-owning
19 utilities to favor their own power marketing interests and frustrate their
20 competitors. This, in turn, can result in concentrated electricity markets.”

21
22 The “poor incentives” FERC talks about were evident from the beginning of the
23 AISA negotiations. APS has had no incentive to create an AISA that would level
24 the playing field. APS has been unwilling to create an organization that removed
25 the business decision access making functions to the AISA. The AISA now has
26 limited oversight responsibilities, rather than “authority”; and the AISA will be a
27 compliance monitor rather than an implementer. FERC has been quick to point
28 out that this kind of ISA is unacceptable. FERC stated in its NOPR that;

1 "An organization like an independent scheduling administrator that simply
2 monitors the scheduling decisions of current transmission owners and
3 offers dispute resolution services in case of a dispute would not qualify as
4 an RTO. Similarly, a transmission organization that offers service under
5 another entity's tariff would not meet this standard."
6

7 AISA's protocols are tilted toward the incumbents and help them further their
8 generation market power and merchant positions.

9 **Q. CAN THE AISA RESOLVE MARKET POWER AND COMPETITIVE**
10 **CONCERNS THROUGH OVERSIGHT?**

11 **R.** No. The AISA has little effective *independence* because it lacks authority to
12 implement, does not schedule and has nothing to administer. Further, it is under
13 funded and under staffed. It will be virtually impossible for this organization to
14 either monitor utilities for compliance or enforce compliance. FERC stated in its
15 NOPR that:

16 "It is often hard to determine, on an after-the-fact basis, whether an action
17 was motivated by an intent to favor affiliates or simply resulted from the
18 need to serve native load customers or the impartial application of
19 operating or technical requirements...perhaps the most problematic aspect
20 of relying on after-the-fact enforcement in the fast-paced business of
21 power marketing, however, is that there may be no adequate remedy for
22 lost short-term sale opportunities."
23

24 **Q. WHAT ARE OTHER CONCERNS DO YOU HAVE WITH THE ISA ?**

25 **A. We have a number of concerns as follows:**

26 **1) OASIS, Total Transfer Capability calculations (TTC), and Available**

27 **Transfer Capability ATC:** In the beginning, parties agreed that the AISA should
28 be the place where all schedules would be submitted, ATC would be calculated
29 and ATC would be posted on a state-wide OASIS. However, APS has backed
30 away from this concept. A competitive market is dependent on the timeliness and

1 accuracy of OASIS. ATC and OASIS have become vehicles for obstructing and
2 curtailing, rather than accommodating, transactions. If the AISA is only copied
3 on retail schedules and APS retains control of the OASIS and ATC, they will be
4 able to deny new entrants access to critical, accurate information across control
5 areas. The AISA can not do its job (e.g., know about Committed Uses and ATC)
6 if it doesn't know about all schedules before hand. The AISA should be in
7 control of the scheduling process to ensure that the incumbents, such as APS, do
8 not unnecessarily reject schedules, post out-of-date or incorrect ATC or
9 intentionally withhold ATC.

10 The current configuration of the AISA means that access to the grid remains in
11 the hands of the incumbents and it will be in their interest to give their merchant a
12 better quality service through various means. This will have the effect of
13 enhancing merchant generation market power.

14 **2) Transmission rights:** Rights are allocated on a load's prorata share of the system,
15 but APS has not conceded that this includes all of its contractual rights such as the
16 Glen Canyon - Phoenix area line which APS currently uses to serve retail load. In
17 effect, APS continues to withhold lines that benefit its own self-interests over its
18 competitors.

19
20 The "prorata" concept is likely to give the incumbent another competitive
21 advantage. If an APS customer goes with a new energy service provider, they
22 will receive their prorata share of APS's entire system. To close a particular
23 transaction, however, the customer will have to buy a slice of generation on every

1 line on which it received a prorata share. The customer will not be able to
2 purchase generation from its preferred supplier unless it rebundles transmission
3 by "swapping" or "trading" its rights. However, the APS merchant holds 100
4 percent of all rights and APS will be capable of frustrating competition in such an
5 ill-liquid market by just saying "no" to such swaps or trades.

6 **3) Multiple tariffs administered by the incumbent utility:** Administration of the
7 tariff entails a multitude of judgments that require discretion, as well as
8 "technical" judgments that have significant competitive ramifications. The AISA
9 should be in charge of a statewide tariff, but it will not be. Without a statewide
10 tariff and AISA control these decisions and judgments will be made by the
11 transmission owners such as APS with competitive generation concerns in mind.

12 **4) Energy imbalance.** We are concerned with the imbalance protocol as well. The
13 bundled merchant will never have an imbalance between its schedule and actual
14 energy consumed by its load because the merchant is deemed to always have a
15 perfect, balanced, schedule.

16
17 Further, the charges for small imbalances are unfair. If a Scheduling Coordinator
18 (SC) has a small excess of energy, the Transmission Owner's (TO) merchant gets
19 to buy it at the lower of System Incremental Cost. But if a SC has a small
20 shortage, the TO's merchant sells to the SC at the higher of SIC or Market. Small
21 imbalances should be bought and sold at the same price!

1 **5) Must-run Counter Scheduling.** Under the AISA protocols only must-run
2 generators can create counter schedules or "net" schedules. These units are
3 owned by the incumbents, and will not be available at capped rates when market
4 power is prevalent in load pockets such as Phoenix and Tucson. Instead they will
5 be fetching market prices at Palo Verde, rather than performing its must offer
6 function to all merchants. This will further erode any shopping credit that is
7 offered for competitive markets by enhancing localized generation.

8 **6) Ancillary Services.** An SC's Spinning Reserve and Non-Spinning Reserve
9 obligations will not be reduced by any firm purchases (i.e., firm imports). This is
10 discriminatory and will further enhance a concentrated generation market.
11 Everyone but the incumbents will have to rely on imports. Non-incumbents will
12 pay a price for firm imports such as the California PX, which does not sell non-
13 firm energy. However, the TO's will not give a credit for such firmness, but will
14 acquire the firmness value for their own generators. This will only further
15 enhance the incumbent's generation position by concentrating such markets
16 through the exclusion of others.

17
18 **Q. HOW DO YOU SUGGEST CORRECTING THE PROBLEMS WITH THE**
19 **ARIZONA ISA?**
20

21 **A. AISA Authority** - First, the utilities should support an amendment to the AISA
22 bylaws that give the AISA director clear authority and responsibility for
23 upholding the integrity of its tariff.
24

1 **State Wide tariff** - Next, the AISA should be in charge of a single statewide
2 tariff, and the utilities retail and wholesale OATT's should defer to the AISA's
3 protocols and responsibilities. This means that the utilities OATT's can not be
4 inconsistent nor supersede the AISA tariff.

5 **OASIS, Total Transfer Capability calculations (TTC), and ATC** – Third,
6 OASIS, TTC and ATC must be under the control of the AISA rather than the
7 incumbents. This shift of responsibilities can be achieved at reasonable cost. For
8 example, the personnel at the various utilities today could receive their paychecks
9 from the AISA. They would still work in and use current utility facilities but they
10 would be employed by the AISA.

11 **Transmission rights** – Fourth, transmission right allocation should be done in a
12 manner similar to the Nevada ISA, Desert STAR, and California approaches, *i.e.*,
13 through an auction process.

14 **Energy Imbalances** – should be the same for the utility merchant as it is for its
15 competitors. They should submit forecasts and schedules like everybody else,
16 and should be subject to the same imbalance charges and penalties as their
17 competitors. Further, small imbalances should be bought and sold at the same
18 price.

19 **Counter Scheduling** – In addition, counter scheduling or “net scheduling” should
20 not be limited to the incumbents must-run, and must-offer resources. Everyone
21 should be allowed to “net schedule”. Utilities should not be the only beneficiary
22 of such an advantageous practice.

1 **Ancillary Services** – Firm imports should be given a credit for firmness -- instead
2 of allowing the utilities to “pocket” the value of this firmness for their own
3 generators.

4 **Q. IF THE COMMISSION REQUIRES APS TO SUPPORT THESE**
5 **CHANGES TO THE ISA AS A CONDITION OF APPROVING THE**
6 **SETTLEMENT AGREEMENT, WILL THAT BE SUFFICIENT TO**
7 **ADDRESS YOUR CONCERNS WITH MARKET POWER?**

8
9 **A. It would help but not resolve the larger problem. Even after the AISA is repaired,**
10 **additional measures are necessary to mitigate horizontal market power.**

11
12 **Q. DOES THAT CONCLUDE YOUR TESTIMONY?**

13 **A. Yes.**

Docket Nos. E-01345A-98-0473

E-01345A-97-0773

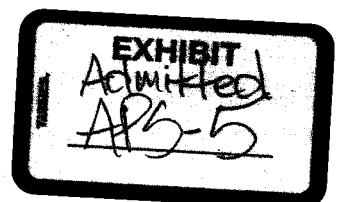
RE-00000C-94-165

**Supplemental Responses of Enron Corp. to
Arizona Public Service Company's Second Data Request #2**

- 2. Please indicate whether Enron is presently serving end-user customers in each of the jurisdictions listed above and the approximate number of such customers.**

Supplemental Response:

Without waiving any prior objections, Enron attaches copies of two reports filed with the United States Department of Energy which list the number of retail electric customers that Enron served for the time period noted on the reports.



U.S. Department of Energy
Energy Information Administration
Form EIA-826 (1999)

Monthly Electric Utility Sales and Revenue
Report with State Distributions - 1999

Form Approved
OMB NO. 1905-0129
(EAPI's 12-31-2001)

This report is mandatory under Public Law 93-275, the Federal Energy Administration Act of 1974, Public Law 95-91, Department of Energy Organization Act, and Public Law 102-486, the Energy Policy Act of 1992. Information reported on the Form EIA-826 is not considered confidential. See Section V of the General Instructions for sanction's statement. Public reporting burden for this collection of information is estimated to average 1.5 hours per response, including the time for reviewing the instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collected information. Send comments regarding this form, its burden estimate, or any aspect of the data collection to the Energy Information Administration, Statistical and Methods Group E1-70, 1000 Independence Avenue S.W., Forrestal Building, Washington, D.C. 20585; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, D.C. 20503. (A person is required to respond to the collection of information only if it displays a valid OMB number.) Carefully read and follow all instructions. If you need assistance, call Pamene Cross at (202) 426-1217 or FAX phone (202) 426-0003 or contact the Survey Manager, Deborah Bolden at (202) 426-1235 or by E-Mail at: dbolden@eia.doe.gov.

Please submit by the last calendar day of the month following the reporting month. Return completed form by FAX to (202) 426-0003; or mail to: U.S. Department of Energy, Energy Information Administration, E1-53, Mail Stop: BG-076(EIA-826) 1000 Independence Avenue SW, Washington, DC 20077-5651

Utility Name: Enron Energy Services

Identification Code (Assigned by EIA): ID Code: 05787

Attn: Office Manager

Reporting for the month of March 1999

1400 Smith Street

Contact Person Houston, TX 77002

Karen Cordova

Phone number: (713) 853 - 3150

ELECTRIC ENERGY INFORMATION ON SALES TO ULTIMATE CONSUMERS FOR SELECTED STATES

State	Items	Residential	Commercial	Industrial	Other	Total
CA	a. Revenue (thousand dollars)	442	8,118			
	b. Megawatt-hours	16,416	303,956			
	c. Number of consumers	26,265	9,830			
PA	a. Revenue (thousand dollars)		60			
	b. Megawatt-hours		1,205			
	c. Number of consumers		13			
RI	a. Revenue (thousand dollars)			57		
	b. Megawatt-hours			1,796		
	c. Number of consumers			1		
	a. Revenue (thousand dollars)					
	b. Megawatt-hours					
	c. Number of consumers					
	a. Revenue (thousand dollars)					
	b. Megawatt-hours					
	c. Number of consumers					

NOTE:

BEFORE THE
ARIZONA CORPORATION COMMISSION

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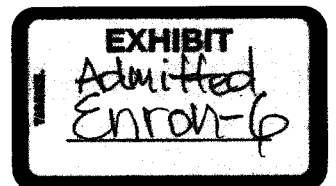
RE-00000C-94-0165

TESTIMONY OF HARRY J. KINGERSKI

On Behalf of

ENRON CORP. AND ITS SUBSIDIARIES,
ENRON ENERGY SERVICES, INC. AND ENRON CAPITAL & TRADE
RESOURCES

June 30, 1999



1
2 **DIRECT TESTIMONY OF HARRY J. KINGERSKI**
3

4 **Q. Please state your name and business address.**

5 A. My name is Harry J. Kingerski. My business address is Enron Corporation
6 ("Enron Corp."), 1400 Smith Street, Houston, Texas 77002.

7 **Q. Where are you employed and in what position?**

8 A. I have been employed with Enron since 1996. I am currently Director of the
9 Rates/Regulatory group in the State Government/Federal Regulatory Affairs
10 department of Enron Corp.
11

12 **OVERVIEW OF ENRON TESTIMONY**

13
14 **Q. What is Enron's position on the proposed settlement reached on May 14,**
15 **1999 between Arizona Public Service and various other parties?**

16 A. Enron believes there are significant issues that must be addressed and resolved
17 before the Arizona Corporation Commission (Commission) approves the
18 settlement Arizona Public Service (APS) settlement. The Commission should not
19 approve the settlement before: (1) each of these issues is addressed through the
20 imposition of conditions suggested by Enron witnesses Dr. Alan Rosenberg, Dr.
21 Mark Frankena, and Mr. Thomas Delaney; and (2) the settlement is modified to
22 resolve the issues raised in this testimony.
23

24 **Q. Please summarize the testimony of Enron's witnesses in this proceeding.**

25 A. Enron is sponsoring the testimony of three witnesses in addition to my own

1 testimony. These witnesses are: Dr. Rosenberg, Mr. Delaney, and Dr. Frankena.

2
3 The settlement calls for APS to transfer certain generation-related assets to
4 an unregulated affiliate but does not describe the terms under which the transfer
5 will occur. Dr. Rosenberg describes issues related to the transfer of APS'
6 generating and generation-related assets to an APS unregulated affiliate. Dr.
7 Rosenberg suggests a number of key conditions the Commission should impose
8 before approving the settlement. Dr. Rosenberg testifies that if tax, valuation,
9 stranded cost, and capitalization issues are not addressed, the settlement will
10 impair the development of a competitive market in Arizona and will likely to lead
11 to substantial customer harm. Dr. Rosenberg notes that APS' responses to Enron
12 discovery have been less than responsive.

13
14 Once generation-related assets are transferred to the unregulated affiliate,
15 the settlement allows the affiliate to sell power to APS at market-based rates. The
16 testimony of Dr. Mark Frankena describes the market power possessed by APS'
17 generation and why it, if left intact, will impair competition in Arizona.

18
19 The settlement presumes the operation of an effective and efficient
20 wholesale market with an independent system administrator. Mr. Delaney's
21 testimony addresses the mitigation measures that will be necessary to: (1) ensure
22 that the transfer of generating and generation-related assets will not place the APS
23 affiliate in a superior competitive position; and, (2) ensure that the APS affiliate

1 does not exercise market power. Mr. Delaney discusses both Enron's primary
2 recommendation—viz., divestiture, and a number of other measures including:
3 (1) partial divestiture; (2) contractual commitments to limit effective market
4 share; (3) resource exchanges to limit effective market share; and (4) wholesale
5 recourse tariffs.

6
7 **Q. Please summarize your testimony.**

8 A. The settlement does not contain provisions for unbundling of APS' rates between
9 competitive and non-competitive services or an adequate Code of Conduct
10 between the utility and its unregulated affiliates. My testimony will describe why
11 these deficiencies impair development of a retail competitive market and expose
12 customers to risk that should be borne by APS.

13
14 **Q. Given its view on these issues, what does Enron seek from the Commission?**

15 A. Enron requests that the Commission reject the settlement or withhold approval of
16 the settlement until: (1) the tax, capitalization, valuation and other issues raised
17 by Dr. Rosenberg are addressed through imposition of the conditions he suggests;
18 (2) the settlement is modified in certain key areas such as unbundling and
19 development of an appropriate shopping credit; and (3) certain market power
20 mitigation conditions are imposed on APS. We also respectfully request that the
21 Commission adopt the modifications to the settlement suggested by my
22 testimony. Among these modifications, is the separation of competitive and non-
23 competitive services for the pricing of Standard Offer and Direct Access services.

1
2 **INTRODUCTION TO TESTIMONY OF HARRY J. KINGERSKI**
3

4 **Q. Please describe your educational background and business experience.**

5 A. I have a Master of Arts degree in Economics from George Washington
6 University, a Master of Administrative Sciences degree from John Hopkins
7 University, and a Bachelor of Science degree in Mathematics from the University
8 of Pittsburgh.

9 Prior to my employment with Enron, I was employed with Baltimore Gas
10 and Electric for 16 years. During that period, I was a rate analyst, senior
11 forecaster, rates supervisor, Acting Director – Rate Research and Special
12 Contracts, and Electric Pricing Director. Prior to my current position with Enron
13 Corp., I was Director of Rates and Tariffs and Director, East Desk Pricing for
14 Enron Energy Services, Inc.

15 **Q. What are your current responsibilities?**

16 A. My work involves analyzing the rates, tariffs and related filings of various utilities
17 across the country which are involved in restructuring or other proceedings
18 involving access to retail electric markets and the provision of services to retail
19 electric customers.

20 **Q. On whose behalf are you testifying in this proceeding?**

21 A. I am testifying on behalf of Enron Corp. and its subsidiaries, Enron Energy
22 Services, Inc. and Enron Capital & Trade (collectively, "Enron"). Enron is a
23 leading provider of natural gas and electric power in both wholesale and retail

1 markets in the United States and offers a broad range of products, capital,
2 technology and related service capabilities, and energy asset management.

3 **Q. Have you testified previously in other states regarding restructuring issues?**

4 A. Yes. I have previously testified in restructuring proceedings in New Jersey,
5 Pennsylvania, Illinois and Nevada on various restructuring issues, such as rate
6 unbundling, default service and competitive pricing.

7 **Q. What is the specific focus of your testimony and how is the testimony**
8 **organized?**

9 A. The focus of this testimony is on shortcomings in the APS proposed settlement of
10 May 14, 1999 concerning APS' Standard Offer, Direct Access schedules, and
11 Code of Conduct. The testimony is organized into the following four sections: (1)
12 why Enron believes the settlement does not create the competitive framework
13 envisioned by the Commission; (2) why the proposed pricing structure creates a
14 competitive advantage for APS and a competitive disadvantage for third party
15 electric service providers (ESPs); (3) a comparison and contrast of APS' proposed
16 pricing structure for Direct Access with that being utilized in other states; and (4)
17 why the Code of Conduct provisions of the settlement are unacceptable.

18
19 **I. THE PROPOSED SETTLEMENT DOES NOT CREATE THE**
20 **COMPETITIVE FRAMEWORK ENVISIONED IN THE COMMISSION'S**
21 **ORDER NO. 61634.**
22

23 **Q. What is the Commission's mandate for competition?**

24 A. The Commission's Order No. 61634 of April 23, 1999 specifically states its intent
25 to be "to bring the benefits of electric competition to the citizens of Arizona as

1 quickly as possible” (see p. 2, line 23). It is my understanding and impression
2 that the Commission has been proactive and a leading proponent in bringing
3 electric competition to Arizona consumers.

4 **Q. Will APS’ proposed settlement accomplish the Commission’s purpose of**
5 **bringing the benefits of electric competition to the citizens of Arizona as**
6 **quickly as possible?**

7 A. No, I do not believe it will. APS mistakenly equates “retail access” with
8 “bringing the benefits of electric competition to the citizens of Arizona as quickly
9 as possible.” The two are not the same. As I understand it, the Settlement
10 advances the date of 100% complete retail access to January 1, 2001 and increases
11 the non-residential load eligible for access in the first phase by 140 MW. Indeed,
12 Mr. Davis of APS lists “the accelerated introduction of retail electric competition
13 in the APS service area” as the first primary benefit from the settlement
14 agreement (see p. 13, line 7). Dr. Landon further lauds the benefits to competition
15 from advancing the date for market opening: “The Agreement has numerous pro-
16 competitive aspects. It ushers in consumer choice very rapidly by beginning open
17 access immediately upon approval and upon enactment of the Electric
18 Competition Rules and by allowing for full open access within two years.” (See
19 p. 7, line 22).

20 **Q. Why is “opening the market” not synonymous with achieving the “benefits of**
21 **electric competition”?**

22 A. Effective retail competition and the resulting benefits will be achieved only if
23 electric service providers (ESPs) have a fair opportunity to compete with the

1 incumbent utility on terms that allow the ESP to recover its costs. APS' proposed
2 settlement does not create this opportunity. As the settlement is now structured, I
3 believe that ESPs may not enter the APS market, because they will be unable to
4 do so profitably. If they do not enter the market, effective retail competition will
5 not be achieved and the benefits of competition will not accrue to the citizens of
6 Arizona. Advancing the date of market opening means nothing if competition is
7 unlikely to develop when the market opens. In my opinion, that would be the net
8 result under the settlement agreement in its present form.

9 **Q. Why is APS' Standard Offer Service in competition with the offerings of**
10 **ESPs?**

11 A. The Standard Offer should be a primary benchmark for customers who are
12 evaluating a decision to switch to an ESP. A customer will compare the Standard
13 Offer against the ESP's offerings when deciding whether to switch suppliers. The
14 format of the Standard Offer should promote this type of comparison shopping.
15 Per the Commission's Order No. 61634 (see Appendix A, R14-2-1606, subsection
16 C), tariffs for the Standard Offer are required to include the following elements:

- 17 a. Electricity:
 - 18 (1) Generation
 - 19 (2) Competition Transition Charge
 - 20 (3) Must-Run Generating Units
 - 21 b. Delivery
 - 22 (1) Distribution Services
 - 23 (2) Transmission Services
 - 24 (3) Ancillary Services
 - 25 c. Other
 - 26 (1) Metering Service
 - 27 (2) Meter Reading Service
 - 28 (3) Billing and Collection
 - 29 d. System Benefits
- 30

1 These are essentially the same bundle of products, at a minimum, that an
2 ESP must bundle together to serve a customer. Customers and ESPs have a need
3 to know the prices for these service components of the Standard Offer rate.

4 **Q. What do you mean when you state that electric service providers need a fair**
5 **opportunity to compete with the incumbent utility?**

6 A. Because an electric service provider must compete with the APS' standard offer,
7 the provisions and pricing of the Standard Offer must be fair or "competitively
8 neutral" between APS and electric service providers. By "competitively neutral,"
9 I mean that an ESP that is equally efficient with APS in providing retail service
10 can provide equivalent service at the same cost. In this case, the ESP should not
11 be at a competitive advantage or disadvantage with APS because of the way
12 Standard Offer service is priced. An ESP that is not as efficient as APS in
13 providing retail service should be at a competitive disadvantage; conversely, an
14 ESP that is more efficient than APS at providing retail service should have a
15 competitive advantage against APS' Standard Offer.

16 **Q. Does the settlement permit fair competition between APS' Standard Offer**
17 **and electric service providers?**

18 A. No. For reasons I discuss in this testimony, the settlement gives APS a
19 competitive advantage against ESPs even if the ESPs are as or more efficient than
20 APS in providing retail services.

21 **Q. Will the source of generation for APS' Standard Offer and the offerings of**
22 **ESPs be similar?**

23 A. In theory, yes. Order No. 61634 requires "after January 1, 2001, power purchased

1 by an investor owned Utility Distribution Company to provide Standard Offer
2 Service shall be acquired through the open market.” (See R14-2-1606, subsection
3 B.) ESPs will acquire the majority of their electric generation on the open
4 wholesale market as well.

5 **Q. Does the settlement reflect the Commission’s desires with respect to this**
6 **requirement that Standard Offer Service be supplied through open market**
7 **purchases?**

8 A. No, I do not believe so. The settlement is unclear as to both the source of supply
9 APS will use for Standard Offer Service and the risk APS is subject to in
10 providing the service. The Commission was very clear in its intent on this issue.
11 Appendix C, p. 30, to Order No. 61634 states “the Commission wants to send a
12 clear message to UDCs that whenever possible, it will be more preferable and
13 desirable to find the lowest-cost generation sources and mix available than to seek
14 a rate increase to pay for higher-cost generation for Standard Offer Service
15 customers.” This mandate to find the lowest cost of generation supply is not
16 reflected in the settlement. In fact, a reader of the settlement could conclude that
17 the costs of Standard Offer Service are completely recoverable from all customers
18 receiving services from APS, with no risk to APS and regardless of the prudence
19 of APS’ purchasing practices. (See, for example, settlement section 2.6,
20 paragraph (3); section 2.6, last sentence “APS shall be allowed to defer costs
21 covered by this section 2.6 when incurred for later full recovery pursuant to such
22 adjustment clause or clauses, including a reasonable return.”; and section 2.8).

1 **Q. Why is it important to Enron that APS in fact bear this risk?**

2 A. As I have stated previously, Enron and other ESPs will offer a product which is a
3 competitive alternative to the Standard Offer. ESP's bear risk in their product
4 offering. It is not in the interests of competition to have one competitor – APS –
5 escape normal competitive market risks through regulatory loopholes in the
6 settlement. It is possible that the price for the Standard Offer could be below cost,
7 precluding competition for a period of time, and then APS could seek to recover
8 those losses through an adjustment clause in a later period. This outcome, if it
9 develops, meets the classic definition of predatory pricing.

10 **Q. Does the proposed settlement allow APS to engage in predatory pricing ?**

11 A. I believe the answer is, yes, it does. My belief is based on the ambiguity in the
12 settlement and on APS' responses to Enron's data requests. For example, in data
13 request #3, question 2c, Enron asked:

14 q. Are APS' shareholders at risk for any revenue shortfalls incurred
15 between July 1, 1999 to June 30, 2000 from providing energy
16 commodity service as the provider of last resort? For the period from
17 June 30, 2000 through 2004?

18
19 APS replied:

20
21 a. APS will only become "provider of last resort" ("PLR") within the
22 meaning of Article II, Section 2.6 upon final approval of the ACC's
23 electric competition rules and only then if that final version of the rules
24 imposes that obligation upon APS. These preconditions may never
25 occur or may not occur until after July 1, 1999. With that
26 understanding, APS shareholders will be at risk for any increased
27 energy commodity costs attributable to the Company's PLR or
28 Standard Offer Service ("SOS") prior to July 1, 2004, with the
29 following provisos:

30
31 i. Some or all of any such increased costs may be
32 reflected in the test period used for the rate filing
33 referenced in Section 2.7:

- ii. Higher energy commodity costs attributable to customers that have left to a competitive supplier and thereafter returned to SOS prior to July 1, 2004 are recoverable under Section 2.6 (2); and,
- iii. The ACC could permit recovery of such costs under the emergency provisions of Section 2.8.

Clearly, provisos i and iii capture the predatory pricing possibility. Under the scenario where market prices spike upward, and Standard Offer price remains fixed, APS retains the right to seek recovery of those increased costs from all customers at a later point in time.

Q. How does APS' recovery of stranded costs relate to its competitive advantage in to the Standard Offer?

A. Under the terms of the settlement, APS will be compensated \$350 million for stranded costs. It makes no sense to compensate the utility \$350 million for stranded costs and then turn around and further reward APS with a rate increase if market prices increase above expected levels. In his direct testimony on behalf of Enron, Dr. Rosenberg gives additional reasons for Enron's objections to this part of the settlement.

Q. What remedy do you recommend?

A. At a minimum, the Commission should direct APS to modify section 2.6 and 2.8 of the settlement to clearly reflect the Commission's intent in Order No. 61634, stated above, that it will not tolerate a rate increase for Standard Offer customers because of any upward movement in market prices. Preferred remedies for the settlement, in general, are described in Dr. Rosenberg's testimony.

Q. You mentioned earlier that the Standard Offer should be a primary benchmark for customers who are evaluating a decision to switch to an ESP.

1 **Does the Settlement clearly identify the components of the Standard Offer as**
2 **required in Order No. 61634?**

3 A. No. Under the proposed settlement, the Standard Offer will consist of APS'
4 current bundled rate schedules, adjusted for the rate reductions described in
5 section 2.2 of the settlement. This format for Standard Offer does not comply
6 with the Commission's directive to include and identify the 10 components noted
7 above (electricity, delivery, other, system benefits, etc) in the Standard Offer.

8 **Q. Is this simply a format issue?**

9 A. No. In order for competition to develop in Arizona, it is critical that APS comply
10 with the Commission's decision in this regard to show and separately price in a
11 tariff the minimum components of Standard Offer Service listed in Appendix A of
12 the Order. This price transparency is important to customers for shopping
13 purposes and is important to ESPs to ensure service comparability.

14 **Q. Has the Commission given direction to utility companies as to how the**
15 **separate elements of Standard Offer Service should be priced?**

16 A. Yes. The Commission requires that "such rates shall reflect the costs of providing
17 the service." (See Order No. 61634, Appendix A, R14-2-1606, subsection C,
18 paragraph 4). This requirement is parallel to the requirement that utilities' rates
19 for unbundled services also "shall reflect the costs of providing the services."
20 (See Order No. 61634, Appendix A, R14-2-1606, subsection H).

21 **Q. In your view, why has the Commission adopted these "parallel**
22 **requirements" for pricing Standard Offer Service and unbundled services?**

23 A. I believe these parallel requirements for cost-based rates are specifically designed

1 to allow a comparison between Standard Offer and ESP offerings and to avoid
2 giving either the utility or its ESP competitors an advantage in the marketplace.
3 The Commission wants the price for regulated services provided by utilities to be
4 based on embedded costs. It also wants the service to be priced the same,
5 regardless of whether the customer is purchasing the service directly from the
6 utility under Standard Offer Service or whether the ESP is purchasing the service
7 from the utility on behalf of its customers. These requirements are designed to
8 create a level playing field on which fair competition can take place. For example,
9 distribution service for an end-user is the same regardless of whether that
10 customer is a Direct Access or Standard Offer customer. Accordingly, the
11 distribution rate applicable to this customer for Standard Offer or Direct Access
12 should be identical.

13 **Q. Does the proposed settlement adopt these parallel pricing requirements**
14 **whereby Standard Offer Service and unbundled services are priced**
15 **comparably?**

16 **A.** No. The Standard Offer tariff will not show cost-based rates for the various
17 elements of Standard Offer Service if the tariff simply mimics existing bundled
18 rate design. Customers will not know the price for individual services.
19 Competing ESPs will not know if the price for distribution delivery service truly
20 is the same regardless of whose electrons are flowing across the distribution
21 system. Under the proposed settlement, bundled pricing of Standard Offer
22 Service comes out of a "black box" with no further information made available to
23 customers.

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**II. APS' PROPOSED PRICING STRUCTURE CREATES A
COMPETITIVE ADVANTAGE FOR APS AND A COMPETITIVE
DISADVANTAGE FOR ELECTRIC SERVICE PROVIDERS**

6

**Q. Why does the proposed pricing for Standard Offer Service and Direct Access
under the settlement create a competitive disadvantage for ESPs?**

7

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A. APS' proposed pricing structure does not fully unbundle nor distinctly identify
the separate components that comprise retail electric service. When an ESP
engages in an activity that is part of the process of providing retail service, it
incurs costs for that activity. Its ability to recover those costs in its price is critical
to its business viability. APS has comparable activities and costs that largely
remain in its pricing for Standard Offer Service or Direct Access delivery tariffs.
However, APS is guaranteed recovery of costs for these activities regardless of
whether the customer purchases from APS. APS' failure to perform the necessary
unbundling will force the ESP to either absorb costs for services it does not use or
seek what amounts to "double-recovery" from customers. In either event, ESPs
are placed at a competitive disadvantage to APS' Standard Offer Service.

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**Q. What do you mean when you say customers will be subject to "double-
recovery" from some services?**

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A. Double-recovery occurs where customers are forced to pay for the same service
twice. This is a potential outcome if a customer purchases electricity from an
ESP and the customer pays for some segment of the retail service twice – once to
the ESP in the ESP's price for service, and once to APS through the regulated
Direct Access tariff. For example, APS has billing and collection costs in its

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1 Direct Access distribution rate for rendering a bill, answering questions about that
2 bill, for having to possibly engage in collection activity for payment, and for
3 possibly having to write-off the amount on the bill as a bad debt. For a customer
4 served by an ESP, the ESP, not APS, provides these services and incurs the
5 related costs. The customer is subject to paying for APS' billing and collection
6 costs through the distribution rate that is billed by APS to the ESP, and through
7 the ESP's charges. Thus there is double recovery, even though the service is
8 provided only once. Service and cost unbundling could remedy this problem.

9 **Q. Has APS used unbundled costs to determine its unbundled rates for Direct**
10 **Access customers?**

11 A. No. As Mr. Proper on behalf of APS has testified (see pps. 4-5), APS used an
12 "apportionment process" to set rates rather than designing unbundled rates
13 directly from a functional revenue requirement analysis. As reason for this, Mr.
14 Proper states "there were two primary reasons: (1) revenue stability; and (2) rate
15 continuity. It is APS' intent that the process of rate unbundling produce neither
16 large revenue erosion due to rate migration nor customer dislocation due to
17 reallocation of revenue requirements. By apportioning current bundled rates into
18 functional charges that total to the bundled rate, appropriate revenue recovery is
19 assured."

20 In other words, APS' only motivation in designing its Direct Access and
21 Standard Offer rate structures is preservation of its revenue. Nowhere does APS
22 indicate any intention to have unbundled rates reflect the cost of the unbundled
23 service. Nor does APS indicate any consideration of the impact of its unbundling

1 method on the development of a competitive market. In my opinion, this failure
2 to recognize appropriate recovery of costs of service and competitive impact of
3 bundled rates is a fatal flaw in APS' proposal.

4 **Q. How should APS design its Direct Access and Standard Offer rates?**

5 A. APS should unbundle retail services such that the prices for retail services add up
6 to the total for the bundled product. For services that are competitive, such as
7 commodity, metering or billing, the customer avoids the price of the competitive
8 service if it is not purchased from APS. For services that are not competitive,
9 such as distribution and transmission delivery, the customer should see the same
10 price for the service, regardless of whether the total retail bundle is purchased
11 from APS or portions of the bundle are purchased from an EPS.

12 **Q. What are the specific retail activities for which APS should unbundle its**
13 **costs?**

14 A. At a minimum, APS should unbundle its retail costs into the ten categories listed
15 by the Commission and noted above. I believe it is also necessary to unbundle
16 additional generation-related functions related to commodity acquisition and
17 supply portfolio management, energy imbalance costs, and planning reserves, and
18 distribution-related functions related to metering, billing and customer handling.

19 For illustrative purposes, these categories have been depicted in Exhibit
20 HJK-1 for both the Standard Offer retail product and the retail product sold by an
21 ESP. The shaded areas, representing prices for non-competitive services, are the
22 same in both cases. The competitive services, with no shading, are the services
23 for which APS and ESPs are in competition. The key concepts to note from the

1 Exhibit are that (1) prices for non-competitive services should be competitively
2 neutral; that is, they should not affect the customer's decision of where to
3 purchase competitive services, and (2) the success of competitors should depend
4 on their success at providing competitive services, and not on the pricing of non-
5 competitive services.

6 **Q. What are commodity acquisition and supply portfolio management costs?**

7 A. When APS supplies standard offer service by buying at market, it (or an affiliate)
8 has activities and costs relating to managing and obtaining the commodity supply.
9 This includes personnel and related costs necessary for negotiating and executing
10 contracts, scheduling power and forecasting load, and monitoring price
11 movements and trading power. In essence, these are activities and costs related to
12 maintaining a wholesale power supply function.

13 These costs are currently incurred by APS. An ESP has similar activities
14 and costs to serve its customers. When a customer purchases from an ESP, the
15 customer is exposed to double recovery of these costs if APS is recovering the
16 costs of acquisition and portfolio management through its Direct Access rates.
17 The Direct Access customer is in fact paying APS for a service it does not take.

18 **Q. What are energy imbalance costs?**

19 A. At the wholesale level, an energy imbalance is the difference between energy
20 scheduled and energy delivered to the utility's transmission system. At the retail
21 level, an energy imbalance is the difference between energy scheduled by an ESP
22 or Scheduling Coordinator and the energy consumed or metered by the ESP's
23 customers. Imbalances are inevitable because customers' usage fluctuates day-to-

1 day, hour-to-hour, and moment-to-moment. It is highly unlikely that any energy
2 provider, including APS when it supplies Standard Offer Service, will predict to
3 100% accuracy the actual amount of energy used by its customers. Through retail
4 rates, APS recovers its wholesale costs for additional energy purchases or sales
5 necessary to balance its energy supply with customers' needs.

6 APS currently has on file with the Federal Energy Regulatory Commission
7 ("FERC") its Open Access Transmission Tariff ("OATT"). Within this OATT is
8 its Energy Imbalance Service Schedule 4 ("Schedule 4"). Contained in Schedule
9 4 are the rates and terms and conditions for charging for energy imbalances at the
10 wholesale level. It is not clear how APS will recover its costs for energy
11 imbalances at the retail level. APS needs to unbundle this service, and its related
12 charge, in its Standard Offer price.

13 An ESP will incur imbalance costs, just as APS will incur them when
14 purchasing from the open market for Standard Offer Service. If this service
15 component is not unbundled, an ESP's customers will pay this charge twice –
16 once through APS' Direct Access rate and a second time to the customer's ESP.
17 This obviously works to the competitive disadvantage of ESPs.

18 Further, the rules being developed for the AISA may have asymmetric
19 rules regarding imbalances. Under the developing AISA Energy Imbalance
20 Protocol, ESPs' scheduling coordinators will be compensated at system
21 incremental cost for over-deliveries, but will have to pay the higher of system
22 incremental costs or market for under-deliveries. These biases, if left intact,

1 would advantage the Standard Offer if APS is not subject to the same balancing
2 rules.

3 **Q. What are planning reserve costs?**

4 A. Planning reserve is a cost of providing energy at retail. It represents the
5 generation capacity that utilities traditionally built, and Independent System
6 Operators may require, in excess of expected load. This planning reserve margin
7 is typically in the order of 18% of generation capacity. Planning reserve improves
8 reliability by providing a margin of error for generation availability.

9 It is not clear at this time if APS (or AISA, in the future) will require ESPs
10 to have a certain amount of planning reserves available in excess of contracted
11 load. If a planning reserve requirement is imposed on ESPs, then planning
12 reserve costs must be unbundled from the electric commodity function. The exact
13 amount to be unbundled will depend on the nature of the planning reserve
14 requirement.

15 **Q. What are metering costs?**

16 A. Metering costs are the capital and expense costs incurred to accurately meter the
17 customer's usage. They include costs as recorded in FERC account 370 (Meters),
18 586 (Meter Expenses), 597 (Maintenance of Meters), 902 (Meter Reading).

19 APS has proposed to unbundle metering costs only to the extent of giving
20 an "avoided cost" credit if the customer's ESP provides the meter and meter
21 reading. (See testimony of APS witness Alan Propper, p. 15). The avoided cost
22 credit is APS' attempt to measure the actual costs avoided by APS in the very
23 short run if it does not provide the metering service.

1 This short run approach to measuring avoided cost is inappropriate for
2 unbundling purposes. It creates the perverse impact of encouraging an ESP to use
3 APS's metering, even if the ESP has a more efficient or value enhancing metering
4 process. The ESP must overcome the built-in subsidy to APS' metering, which
5 equals the difference between APS' embedded metering cost and its measurement
6 of avoided cost. The embedded metering cost is the actual cost included in APS'
7 rates for metering. In other words, the ESP must provide increased efficiency or
8 value added service equal to the subsidy just to break even with the APS option.
9 In addition, ESPs may face asymmetric metering requirements that require hourly
10 interval meters for direct access customers, necessitating a new meter, whereas
11 the Standard Offer customer is allowed to use the existing meter.

12 The Commission should direct APS to unbundle its metering costs and
13 give an embedded cost credit when the ESP provides metering services.

14 **Q. What are billing and collection costs?**

15 A. Billing and collection costs are for activities that include providing information,
16 advertising, customer relations, collections and bad debt write-offs, physical
17 rendering of the bill, sales and advertising. In Exhibit HJK-1, this category is
18 referred to as "MBC"; meter, bill and customer handling. These costs generally
19 are included in FERC accounts 901 through 917; billing costs in particular are
20 included in account 903. The ESPs will have their own sales cost, the customer
21 relations expense, and the uncollectible expense associated with its customers.
22 Customers should not have to pay twice – once to APS and once to the ESPs – for
23 these services.

1 The Commission should direct APS to unbundle its billing and collection
2 metering costs and give an embedded cost credit when the ESP provides these
3 services.

4 **Q. Is there evidence that APS' proposed rate structure will result in the type of**
5 **double recovery of costs that you have suggested is possible?**

6 A. Yes. Exhibit HJK-2 provides a hypothetical, but realistic comparison of the
7 delivered cost of energy provided by an ESP with APS' Standard Offer for both a
8 medium-sized (500 kW) and large (3 mW) direct access customer. For the chosen
9 hypothetical customers, the calculations show an ESP can not compete with APS'
10 Standard Offer, even though both offers start with the same market value for
11 generation.

12 **Q. Please explain the calculations contained in Exhibit HJK-2.**

13 A. The cost of power from the ESP starts with the wholesale price as measured by
14 the NYMEX futures price for Palo Verde (column 1). The NYMEX Palo Verde
15 wholesale price is for on-peak periods, 16 hours a day for the 5 weekdays,
16 excluding holidays. There is no comparable off-peak price for Palo Verde. The
17 NYMEX wholesale price is weighted with an estimate for off-peak prices which
18 uses a relationship between on and off-peak prices for the California PX to derive
19 an overall Palo Verde wholesale value.

20 The wholesale price represents a 100% load factor rate because wholesale
21 loads are typically purchased in 100% load factor blocks. Of course, the retail
22 customer typically has a load factor less than 100%, with a concentration of load
23 during the day. Column 2 adjusts the wholesale price for a retail load profile.

1 Column 3 shows an adjustment for line losses. Column 4 shows the total
2 commodity cost; this is the "ESP Market Generation" component of the Direct
3 Access customer's cost depicted in Exhibit HJK-1.

4 Columns 5 through 10 depict the charges for services to bring the
5 wholesale power to the customer's meter. There are charges for distribution and
6 transmission delivery, ancillary services, CTC System Benefits, and a Variable
7 Must-Run Generation Charge. Rates from the applicable Direct Access schedule
8 and expected modified Open Access Transmission Tariff not yet filed at FERC
9 are used to determine these prices. Column 11 shows the total delivered price to
10 the customer. Keep in mind that this total delivered price includes all of the
11 shaded components depicted in Exhibit HJK-1 plus the ESP Market Generation; it
12 does not include the costs the ESP incurs for planning reserves, ESP imbalances,
13 ESP commodity acquisition, and ESP meter, bill and customer handling.

14 Column 12 shows the customer's applicable price under the comparable
15 APS Standard Offer schedule, E-32 and E-34, for the two customers, respectively.
16 The implied shopping credit, Column 13, is the amount remaining after the
17 utility's direct access charges (columns 5-10) are deducted from the Standard
18 Offer price. In effect, the implied shopping credit is the price for competitive
19 services the ESP must beat if it is to beat the Standard Offer price. In both cases,
20 the shopping credit on an annual basis is about equal to the ESP's total
21 commodity price, even with no recognition in the commodity price for ESP
22 planning reserves, ESP imbalances, ESP commodity acquisition cost, ESP meter,
23 bill and customer handling costs, profit, and savings to the customer.

1 **Q. What do you conclude from this analysis?**

2 A. An ESP can not compete for these two customers of typical size and load shape
3 and come anywhere close to recovering its out of pocket costs, let alone earn a
4 profit. From this analysis, I think two conclusions are reasonable. First,
5 competition will not develop in APS' service territory, as the Commission
6 intends, because ESPs will not enter a market and incur market start-up costs if
7 there is no prospect for fair competition or reasonable margins. Second, double
8 recovery of certain costs appears to be occurring under APS' rate structure. In
9 other words, at least some of the costs for Standard Offer services designated as
10 competitive in Exhibit HJK-1 appear to be included in delivery charges. This
11 conclusion assumes there is no material difference between the cost of open
12 market purchases incurred by APS to supply Standard Offer and the cost of open
13 market purchases incurred by ESPs to supply a Direct Access customer.

14 **Q. Is it appropriate to assume the Standard Offer and ESP market prices are**
15 **the same?**

16 A. Yes, I believe so. The 100% load factor price for Palo Verde used in Exhibit
17 HJK-2 is nearly identical to the market revenue price used by APS in its stranded
18 cost estimate. (See APS exhibit JED-3). In principle, they should be the same.
19 As noted earlier, the Commission has directed the company to have the generation
20 component of Standard Offer Service reflect open market purchases. If the
21 generation component of Standard Offer Service is under the market value, then
22 Standard Offer Service is being subsidized and the subsidy should be eliminated.
23 Alternatively, if this is a subsidy and the subsidy is not eliminated, then ESPs

1 should have the same right to purchase energy from APS at the same below-
2 market price as contained in the Standard Offer.

3 **Q. Have you performed an additional analysis to support your contention that**
4 **pricing for Standard Offer Service gives a competitive advantage to APS?**

5 A. Yes. Exhibit HJK-3 shows for a Schedule E-32 and E-34 customer how the price
6 for marginal consumption under the Standard Offer compares to the market price
7 of energy. The declining block structure of this existing rate schedule results in a
8 situation where increased usage, absent an increase in demand, is typically priced
9 lower than the wholesale market price of energy plus delivery. In other words,
10 the total bundled price from APS for incremental purchases of energy does not
11 even recover the wholesale cost of energy plus delivery. Clearly it is impossible
12 for an ESP to compete against such flagrant below-cost pricing.

13 **Q. What are your recommendations to the Commission?**

14 A. The Commission should reject the proposed settlement until it has been
15 redesigned to allow meaningful competition to take place. APS should be
16 required to perform the service and cost unbundling described in this testimony.
17 This will allow customers to make meaningful comparisons of ESP offers to the
18 Standard Offer and prevent the double recovery of costs by APS.

19 An alternative, interim solution to unbundling would be for the
20 Commission to (1) accept Dr. Rosenberg's observation that the level of stranded
21 costs in the settlement is excessive, (2) reduce the CTC rates and thereby increase
22 the shopping credit, and (3) set a specific schedule for accomplishing the
23 unbundling objectives described in this testimony.

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**III. THE EXPERIENCE OF OTHER STATES CONFIRMS THAT
ADJUSTMENTS RECOMMENDED BY ENRON ARE
NECESSARY FOR A COMPETITIVE MARKET TO DEVELOP**

6

**Q. Does your experience in other states confirm your belief about the
Commission's need to make the recommended adjustments?**

7

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A. Yes. In particular, I would cite the experience of the New Jersey and
Pennsylvania commissions in promoting competition through the use of
appropriate unbundling and use of adjustments to recognize costs inherent in a
retail market.

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Q. What has been the practice in New Jersey to develop "shopping credits"?

13

A. The New Jersey Legislature passed The Electric Discount and Energy
Competition Act (the "New Jersey Deregulation Act") on February 9, 1999 which
opened the New Jersey retail market for competition effective no later than
August 1, 1999. The legislation directed the New Jersey utilities to provide
"shopping credits applicable to the bills of their retail customers who choose to
purchase electric generation service from a duly licensed electric power supplier".
(New Jersey Deregulation Act at § 4.) The shopping credits were to further the
Legislature's goals to:

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- "(1) Lower the current high cost of energy, and improve the quality of
choices of service, for all of this state's residential, business and
institutional consumers ...;

- 1 • “(2) Place greater reliance on competitive markets, where such markets
2 exist, to deliver energy services to consumers in greater variety and at
3 lower cost than traditional, bundled public utility service”; and
- 4 • “(7) Provide diversity in the supply of electric power throughout the
5 State”.

6 (*Id.* at § 2.) Public Service Company of New Jersey, the state’s largest utility,
7 reached a restructuring agreement which the Board of Public Utilities (BPU)
8 approved April 21, 1999. The Stipulation sets a shopping credit inclusive of an
9 allowance for the cost of energy, capacity, transmission, ancillary services, losses,
10 taxes and “retail adder”. GPU Energy, another New Jersey utility, also reached a
11 settlement, approved by the BPU May 19, 1999, in which the shopping credit is
12 inclusive of an allowance for the costs of energy, capacity, transmission, ancillary
13 services, losses and taxes, plus an “incentive” or “retail adder” in order to enable
14 customers to shop. The GPU Stipulation specifies a retail adder of 1.10 cents per
15 kWh for the year 2000; the PSEG Stipulation does not specify the individual
16 components.

17 **Q. What has been the practice in Pennsylvania to develop shopping credits?**

18 **A.** The Pennsylvania Public Utility Commission has approved company-specific
19 settlements that establish shopping credits which encourage consumer shopping
20 for electricity. The Commission’s landmark decision in this regard involved
21 PECO Energy Company (“PECO”). On December 11, 1997, the Pennsylvania
22 Commission directed PECO to establish shopping credits as the “difference
23 between a particular customer’s total rate as of January 1, 1997 and the sum of

1 T&D and CTC rates established pursuant to this order". (PECO Order at p. 42).
2 By including in the shopping credit an increment to the wholesale power price,
3 the Commission recognized that its approach "avoids creating a de facto
4 monopoly that delivers temporary and short-term rate cuts. It creates real
5 incentives for electric suppliers to compete for customers and for customers to
6 shop for electricity. As such, this decision will create a market featuring both
7 many buyers of electricity and many sellers of electricity." (*Id.* at p. 44).

8 The Pennsylvania experience to date shows the most activity in terms of
9 customers shopping, switching, and achieving savings of any state open to
10 competition. I expect New Jersey will provide similar evidence of competitive
11 activity after the market opens.

12 **Q. What should the Commission learn from the experience in New Jersey and**
13 **Pennsylvania?**

14 A. The Pennsylvania PUC and the New Jersey BPU desired to promote vibrant,
15 welfare-enhancing competition over the long term. Customers are more
16 interested in retail access when they are allowed to realize the benefits of
17 competition. These commissions recognized that their state's legislative intent of
18 promoting competition could only be achieved if consumers were given incentive
19 to shop and competitive suppliers were given incentive to supply. These
20 commissions acted within their legislative mandate to establish shopping credit
21 rules that give competing suppliers the opportunity to compete fairly with
22 incumbent utilities. The Pennsylvania experience to date with customer shopping,
23 where over 400,000 or nearly 10% of eligible customers have switched suppliers,

1 and the interest among suppliers to compete in New Jersey, are early signals of a
2 vibrant market.

3 **Q. Does the lack of customer switching in California present a contrast in**
4 **impacts from different approaches to pricing energy?**

5 A. Yes. In California, where only about 1% of eligible customers have switched
6 suppliers, customers have shown little interest in shopping for competitive
7 commodity supply. As has been well documented in other places, the California
8 regulatory model does not create customer incentives for electricity shopping
9 prior to the CTC roll off period. I believe this is at least partly because of the lack
10 of opportunity presented to ESPs to deliver savings to customers and still receive
11 recovery of their retail costs in competitive offerings. This is in contrast to the
12 Pennsylvania and New Jersey regulatory models.

13 **Q. Will there be any modifications to the California market structure that**
14 **provides a more level playing field that may support competition?**

15 A. Yes. The California Public Utilities Commission recently adopted Decision No.
16 99-06-058, dated June 10, 1999, requiring utilities to unbundle direct, indirect and
17 overhead costs from distribution rates and include these back office and front
18 office costs in their PX credits for direct access customers. In the discussion of
19 that Decision, the CPUC states, "...to require direct access customers to assume
20 costs for which they are not responsible may compromise efforts to promote
21 competitive markets." (p. 23) California is now realizing the importance of
22 comparability to competition and customer choice.

1 **IV. THE CODE OF CONDUCT PROVISIONS OF THE SETTLEMENT**
2 **ARE UNACCEPTABLE**

3

4 **Q. Does the Settlement raise concerns over transactions between APS and its**
5 **affiliated companies?**

6 **A.** Yes. Because the generation and other competitive assets are being transferred to
7 affiliated entities, transactions between APS and its affiliates can be constructed
8 and competitive information not generally available to the public can be shared
9 between the companies, giving the affiliate energy service provider a tremendous,
10 yet unearned, competitive advantage over third party energy service providers.

11 **Q. Explain how the utility and its affiliate can engage in anti-competitive**
12 **practices.**

13 **A.** Unfair competitive practices arise when the utility uses information, personnel,
14 access to facilities and services that are part of its monopoly structure to give it or
15 its affiliate a competitive advantage in providing non-monopoly, or competitive,
16 services in the marketplace. For example, the utility might give its affiliated ESP
17 a customer list that was not in the public domain, give an affiliate preferential
18 access to transmission or distribution service, or provide the affiliated ESP with
19 marketing leads that the utility obtained through its position as monopoly utility.

20 **Q. How can these abuses be prevented?**

21 **A.** Protection against these types of activities comes in two forms: structure and
22 rules. First, structurally separating the competitive and non-competitive services
23 makes it more difficult for the utility and its affiliate to engage in these activities.

1 It also makes it easier to discover these activities. Second, rules prohibiting such
2 activities and penalties for infractions of these rules act as a deterrent. These rules
3 are generally contained in codes of conduct which specify certain activities that
4 the utility cannot engage in and otherwise set standards of conduct for the utility
5 to prevent undue preference to itself or its affiliated companies.

6 **Q. Does the Settlement offer sufficient protection against affiliate preference or**
7 **abuse?**

8 A. No. The Settlement fails in both the structural and code of conduct areas. As to
9 structure, I note that, for ^{three} ~~two~~ years after implementation of the Settlement, APS
10 will not even transfer its generation assets to an affiliate. The competitive
11 generation services will be provided by APS, the same company providing
12 standard offer service and the monopoly transmission and distribution service,
13 creating tremendous potential and incentive for unduly preferential treatment of
14 deals involving APS-owned generation. Further, as Dr. Rosenberg notes in his
15 testimony, APS has not yet developed a plan to create and fund an affiliate that
16 will take ownership of the generation assets. This means we cannot evaluate
17 whether the affiliate that ultimately owns the competitive assets will have
18 adequate separation from APS to protect against cross-subsidization, information
19 sharing or other unduly preferential activities.

20 **Q. The APS Settlement provides for an Interim Code of Conduct to be adopted.**
21 **Is this adequate protection?**

22 A. No, for several reasons. The most obvious is that we have not seen the Interim
23 Code of Conduct and have no assurances that it will address the panoply of issues

1 that a comprehensive code of conduct, in our view, must address. In fact, it is to
2 be filed only after the Commission has approved the settlement. Second is the
3 fact that under section 7.7 of the Settlement, the Interim Code of Conduct is not,
4 as its name implies, a permanent set of rules. The Settlement states that APS will
5 comply with the Interim Code of Conduct until the Commission approves a Code
6 of Conduct in accordance with the Commission's Electric Competition Rules.

7 **Q. Why is this a problem?**

8 A. Prior to the last round of changes to the Electric Competition Rules, Rule 14-2-
9 1616 contained detailed proscriptions on certain activities by the utility that were
10 to be incorporated into a code of conduct. These provisions were intended to
11 prevent the utility from abusing or unfairly exerting market power. The rules
12 required the utility and its marketing affiliates to operate as separate companies,
13 with separate books and records. It prohibited the sharing of office space,
14 equipment, services and systems and access to information and computer systems.
15 The rules contained pricing, reporting and conduct rules for sharing certain
16 corporate support functions, limited the affiliate's use of the utility's name and
17 logo and restricted the sharing of advertising space, joint advertising, personnel,
18 marketing and sales. Other provisions regulated the ability to transfer goods and
19 services between the utility and the affiliated company, prohibited cross-
20 subsidization and access to confidential information, set conditions for
21 disseminating non-public consumer information and set requirements for
22 documenting tariffed and non-tariffed transactions between affiliates.

1 The new version of the rule adopted by the Commission in April fails to
2 specify what specific issues and activities the code of conduct shall address. The
3 new rule simply states that each Affected Utility which plans to offer
4 Noncompetitive Services and Competitive Services through its competitive
5 electric affiliate shall propose a code of conduct to prevent anti-competitive
6 activities. Without specific guidance as to what the rules must contain, we have
7 no guarantee that the permanent code of conduct to be adopted by APS will offer
8 anywhere near appropriate protections against undue preferences to its affiliate or
9 undue discrimination against third party energy service providers.

10 **Q. DO YOU HAVE A RECOMMENDATION CONCERNING THE**
11 **STANDARD OF CONDUCT?**

12 A. Yes. We urge the Commission to withhold approval of the settlement agreement
13 until a satisfactory code of conduct has been developed and approved by the
14 Commission. If the Commission intends to go forward with approval of the
15 settlement, then we urge the Commission to impose a code of conduct that is
16 identical to that adopted by the Nevada Public Utilities Commission (PUCN) in
17 Docket No. 97-8001. The PUCN's code: (1) imposes rules that will require the
18 Nevada "wires" company to treat any of its affiliates the same as any other
19 competitive provider; (2) protects against cross-subsidization of regulated and
20 unregulated activities; (3) prevents joint marketing activities between the affiliate
21 and wires companies. A copy of this code of conduct is attached to my testimony

1 as Exhibit HJK-4.¹

2

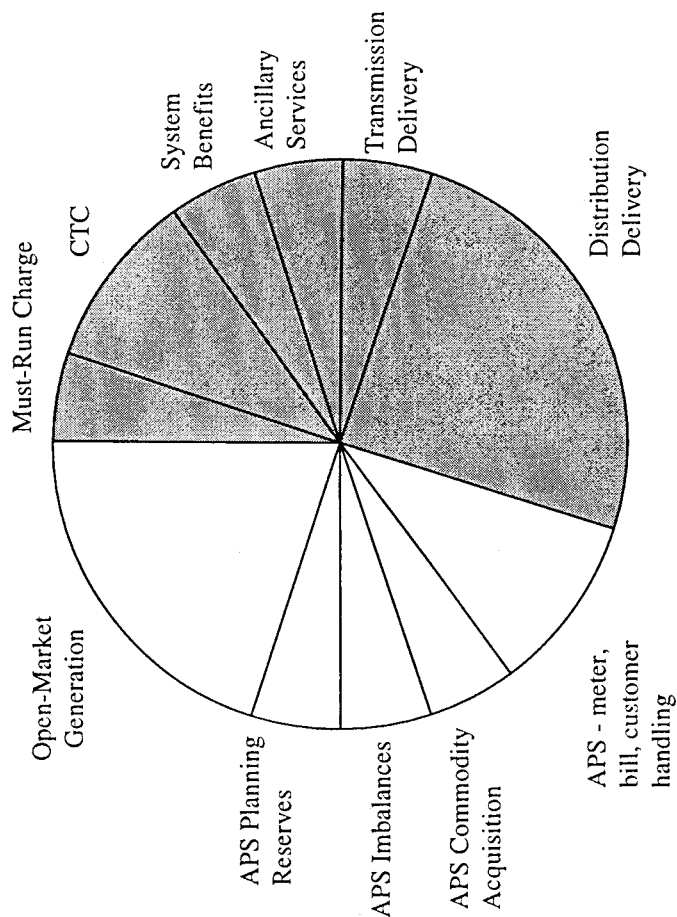
3 **Q. Does this conclude your testimony?**

4 **A. Yes.**

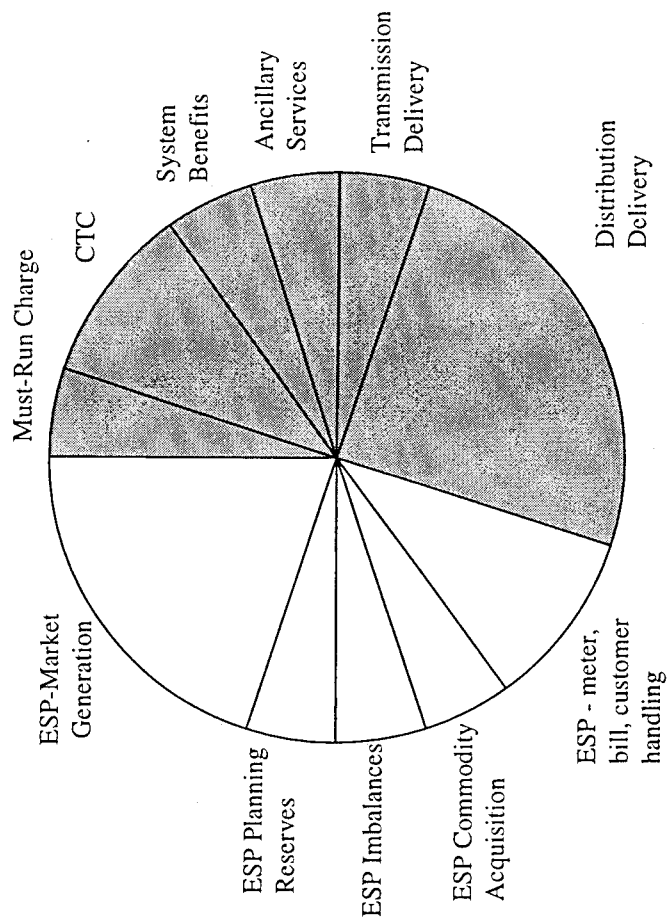
¹ We note that the PUCN's standard of conduct will be modified by the PUCN to reflect recent legislation that expressly allows the wires companies and their affiliates to share a common name, logo, trademark and service mark.

The Retail Product

Standard Offer Service



Direct Access



Note: Shaded areas represent non-competitive services.
White areas represent competitive services.

CUSTOMER EXAMPLES COMPARING STANDARD OFFER RATES TO DIRECT ACCESS RATES AND MARKET PRICES

Exhibit HJk 2 - Revised

Rate Schedule DA-GS1 Direct Access General Service

(1) Palo Verde at 100% Load Factor (\$/kWh)	(2) Adj. For Load Profile (\$/kWh)	(3) Adj. For 8% Losses (\$/kWh)	(4) Total Delivered Commodity At Secondary (\$/kWh) (1)+(2)+(3)	(5) Distribution (\$/kWh)	(6) Transmission (\$/kWh)	(7) Ancillary Services (\$/kWh)	(8) CTC (\$/kWh)	(9) System Benefits (\$/kWh)	(10) Must Run Charge (\$/kWh)	(11) Direct Access Bundled Price (\$/kWh) (4)+(5)+(6)+(7)+(8)+(9)	(12) Retail Std. Offer (E-32) (\$/kWh)	(13) Implied Shopping Credit (\$/kWh) (12)-(5)-(6)-(7)-(8)-(9)	(14) Difference (\$/kWh) (13)-(4)	(15) Annual Volume Weighting
Jul-99	0.03648	0.00173	0.00332	0.04153	0.00348	0.00080	0.00666	0.00115	See Footnote	0.08323	0.07576	0.03406	(0.00747)	8.32%
Aug-99	0.04724	0.00310	0.00438	0.05472	0.00348	0.00080	0.00666	0.00115	See Footnote	0.09842	0.07576	0.03406	(0.02066)	8.33%
Sep-99	0.04266	0.00164	0.00385	0.04815	0.00348	0.00080	0.00666	0.00115	See Footnote	0.08985	0.07576	0.03406	(0.01409)	8.30%
Oct-99	0.02885	0.00097	0.00259	0.03241	0.00348	0.00080	0.00666	0.00115	See Footnote	0.07411	0.07576	0.03406	0.00165	8.36%
Nov-99	0.02649	0.00056	0.00235	0.02940	0.00348	0.00080	0.00666	0.00115	See Footnote	0.06804	0.06805	0.02941	0.00001	8.35%
Dec-99	0.02769	0.00052	0.00245	0.03066	0.00348	0.00080	0.00666	0.00115	See Footnote	0.06930	0.06805	0.02941	0.00125	8.30%
Jan-00	0.02425	0.00093	0.00219	0.02737	0.00348	0.00080	0.00603	0.00115	See Footnote	0.06426	0.06805	0.03116	0.00379	8.36%
Feb-00	0.02133	0.00065	0.00191	0.02389	0.00348	0.00080	0.00603	0.00115	See Footnote	0.06078	0.06805	0.03116	0.00727	8.36%
Mar-00	0.02025	0.00057	0.00181	0.02263	0.00348	0.00080	0.00603	0.00115	See Footnote	0.05952	0.06805	0.03116	0.00853	8.39%
Apr-00	0.02059	0.00061	0.00184	0.02304	0.00348	0.00080	0.00603	0.00115	See Footnote	0.05993	0.06805	0.03116	0.00812	8.28%
May-00	0.01952	0.00131	0.00181	0.02264	0.00348	0.00080	0.00603	0.00115	See Footnote	0.05953	0.06805	0.03116	0.00852	8.27%
Jun-00	0.02221	0.00160	0.00207	0.02568	0.00348	0.00080	0.00603	0.00115	See Footnote	0.06570	0.07576	0.03594	0.01006	8.35%
12-Month Average	0.02813			0.03186								0.03223		0.00038 \$/kWh

Rate Schedule DA-GS10 Direct Access General Service

(1) Palo Verde at 100% Load Factor (\$/kWh)	(2) Adj. For Load Profile (\$/kWh)	(3) Adj. For 3% Losses (\$/kWh)	(4) Total Delivered Commodity At Primary (\$/kWh) (1)+(2)+(3)	(5) Distribution (\$/kWh)	(6) Transmission (\$/kWh)	(7) Ancillary Services (\$/kWh)	(8) CTC (\$/kWh)	(9) System Benefits (\$/kWh)	(10) Must Run Charge (\$/kWh)	(11) Direct Access Bundled Price (\$/kWh) (4)+(5)+(6)+(7)+(8)+(9)	(12) Retail Std. Offer (E-34) (\$/kWh)	(13) Implied Shopping Credit (\$/kWh) (12)-(5)-(6)-(7)-(8)-(9)	(14) Difference (\$/kWh) (13)-(4)	(15) Annual Volume Weighting
Jul-99	0.03648	0.00132	0.00117	0.03897	0.01565	0.00060	0.00515	0.00115	See Footnote	0.06412	0.05394	0.02879	(0.01018)	8.33%
Aug-99	0.04724	0.00189	0.00152	0.05065	0.01565	0.00060	0.00515	0.00115	See Footnote	0.07580	0.05394	0.02879	(0.02186)	8.33%
Sep-99	0.04266	0.00132	0.00136	0.04534	0.01565	0.00060	0.00515	0.00115	See Footnote	0.07049	0.05394	0.02879	(0.01655)	8.34%
Oct-99	0.02885	0.00055	0.00091	0.03031	0.01565	0.00060	0.00515	0.00115	See Footnote	0.05546	0.05394	0.02879	(0.00152)	8.33%
Nov-99	0.02649	0.00045	0.00083	0.02777	0.01565	0.00060	0.00515	0.00115	See Footnote	0.05292	0.05394	0.02879	0.00102	8.34%
Dec-99	0.02769	0.00041	0.00087	0.02897	0.01565	0.00060	0.00515	0.00115	See Footnote	0.05412	0.05394	0.02879	(0.00018)	8.33%
Jan-00	0.02425	0.00077	0.00077	0.02554	0.01472	0.00060	0.00466	0.00115	See Footnote	0.04927	0.05394	0.03021	0.00467	8.33%
Feb-00	0.02133	0.00052	0.00068	0.02253	0.01472	0.00060	0.00466	0.00115	See Footnote	0.04626	0.05394	0.03021	0.00768	8.35%
Mar-00	0.02025	0.00045	0.00064	0.02134	0.01472	0.00060	0.00466	0.00115	See Footnote	0.04507	0.05394	0.03021	0.00887	8.33%
Apr-00	0.02059	0.00048	0.00065	0.02172	0.01472	0.00060	0.00466	0.00115	See Footnote	0.04545	0.05394	0.03021	0.00849	8.34%
May-00	0.01952	0.00063	0.00062	0.02077	0.01472	0.00060	0.00466	0.00115	See Footnote	0.04450	0.05394	0.03021	0.00944	8.33%
Jun-00	0.02221	0.00126	0.00073	0.02420	0.01472	0.00060	0.00466	0.00115	See Footnote	0.04793	0.05394	0.03021	0.00601	8.34%
12-Month Average	0.02813			0.02984								0.02950		(0.00034) \$/kWh

Inputs	Palo Verde 100 % LF @ 50% LF	Office bldg @ 75% LF
DA-GS1	\$ 36.48 \$ 38.21	\$ 47.24 \$ 49.13
500 kW	\$ 42.66 \$ 44.30	\$ 42.66 \$ 43.98
50% Load Factor	\$ 28.85 \$ 29.82	\$ 28.85 \$ 29.40
	\$ 26.49 \$ 27.05	\$ 26.49 \$ 26.94
	\$ 27.69 \$ 28.21	\$ 27.69 \$ 28.10
	\$ 24.25 \$ 25.18	\$ 24.25 \$ 24.77
	\$ 21.33 \$ 21.96	\$ 21.33 \$ 21.85
	\$ 20.25 \$ 20.82	\$ 20.25 \$ 20.70
	\$ 20.59 \$ 21.20	\$ 20.59 \$ 21.07
	\$ 19.52 \$ 20.83	\$ 19.52 \$ 20.15
	\$ 22.21 \$ 23.81	\$ 22.21 \$ 23.47

Footnotes:

Enron did not estimate the incremental above market cost of purchasing Must Offer energy during Must Run conditions due to the difficulty of quantifying Palo Verde 100% LF prices are based on the NYMEX PV Closing Prices on June 21, 1999, adjusted downward by California PX Off/On Peak Ratios.

COMPARISON OF
MARGINAL STANDARD OFFER RATES TO
MARGINAL DIRECT ACCESS RATES AND MARKET PRICES*

	(1) Standard Offer E-32 Additional kWh Rate \$/MWh	(2) Direct Access GS-1 & NYMEX PV On-Peak** \$/MWh	(3) Direct Access GS-1 & NYMEX Adjusted Off-Peak** \$/MWh	(4) Standard Offer E-34 All kWh Rate \$/MWh	(5) Direct Access GS-10 & NYMEX PV On-Peak*** \$/MWh	(6) Direct Access GS-10 & NYMEX Adjusted Off-Peak*** \$/MWh
Jul-99	47.56	68.44	46.29	32.88	57.31	36.29
Aug-99	47.56	84.48	52.22	32.88	72.52	41.92
Sep-99	47.56	75.29	52.83	32.88	63.80	42.50
Oct-99	47.56	54.59	45.37	32.88	44.17	35.42
Nov-99	42.52	49.36	41.74	32.88	41.07	33.85
Dec-99	42.52	50.44	43.33	32.88	42.10	35.36
Jan-00	42.52	46.77	37.93	32.88	38.71	30.32
Feb-00	42.52	43.51	34.85	32.88	35.62	27.40
Mar-00	42.52	41.88	34.29	32.88	34.07	26.87
Apr-00	42.52	42.43	34.43	32.88	34.58	27.00
May-00	42.52	42.43	31.74	32.88	34.58	24.45
Jun-00	47.56	51.92	30.33	32.88	41.80	21.32
12-Month Average	44.62	54.29	40.45	32.88	45.03	31.89

*NYMEX PV Prices are based on closing prices on June 21, 1999. The Off-Peak Prices are adjusted by historical California PX Off/On Peak Ratios.

** Includes per kWh charge for Distribution at Secondary Voltage Service Level and System Benefits. The NYMEX commodity price is adjusted for line losses of 8%.

*** Includes per kWh charge for Distribution at Primary Voltage Service Level and System Benefits. The NYMEX commodity price is adjusted for line losses of 3%.

BEFORE THE PUBLIC UTILITIES COMMISSION OF NEVADA

Docket No. 97-5034

In re proposed rulemaking to establish
standards of conduct and related requirements
for distribution companies and affiliates.

At a general session of the Public Utilities Commission of Nevada, held at its offices on December 18, 1998.

PRESENT:

Chairman Judy M. Sheldrew

Commissioner Timothy Hay

Commissioner Lucy A. Stewart

Commission Secretary Jeanne Reynolds

ORDER

The Public Utilities Commission of Nevada ("Commission") makes the following findings of fact and conclusions of law:

1. In March 1998, the Commission first issued a proposed regulation for comment and hearing in Docket No. 97-5034. The proposed regulation consists of standards of conduct and related requirements for distribution companies (electric distribution utilities and natural gas local distribution companies) and their affiliates. The regulation was necessitated by the enactment of NRS 704.965 to 704.999, inclusive. On March 30 and April 2, 1998, the Commission held a workshop, the Commission made substantive changes to the proposed regulation and re-issued it for further comment and hearing. Further revisions to the proposed regulation were made; subsequent hearings were held on June 30 (and continued on July 20, 1998); September 29, 1998; November 6, 1998; and December 4, 1998.
2. The Legislative Counsel Bureau has reviewed this regulation and has returned it in a format suitable for codification in the Nevada Administrative Code.

3. At a duly-noticed agenda meeting on December 18, 1998, the Commission voted to adopt the amendments to Chapter 704 of the NAC, which are attached to this Order, as permanent regulations.

Therefore, based upon the foregoing findings and conclusions, it is hereby ORDERED that:

1. The Commission hereby adopts the amendments to Chapter 704, which are attached to this order and incorporated herein by reference, as permanent regulations in accordance with the provisions of NRS 233B.
2. The attached permanent regulations shall be forwarded to the legislative counsel for incorporation into the Nevada Administrative Code.
3. The Commission retains jurisdiction for the purpose of correcting any errors which may have occurred in the drafting or issuance of this Order.

By the Commission,

JUDY M. SHELDREW, Chairman

TIMOTHY HAY, Commissioner

LUCY A. STEWART, Commissioner

Attest: JEANNE REYNOLDS, Commission Secretary.

Dated: 12/30/98 Carson City, Nevada

ADOPTED REGULATION OF THE
PUBLIC UTILITIES COMMISSION OF NEVADA

(Adopted December 18, 1998)

LCB File No. R087-98

December 11, 1998

Explanation - matter in *italics* is new; matter in brackets [] is material to be omitted.

AUTHORITY: §§ 2-31, NRS 703.025, 704.980, 704.981 and 704.998.

Section 1. Chapter 704 of the NAC is hereby amended by adding thereto the provisions set forth as

sections 2 to 31, inclusive, of this regulation.

Sec. 2. As used in Section 2 to 31, inclusive, of this regulation, unless the context otherwise requires, the words and terms defined in sections 3 to 7, inclusive, of this regulation have the meanings ascribed to them in those sections.

Sec. 3. "Affiliate" means a company that is a branch, division or subsidiary of a distribution company that:

- 1. Provides a potentially competitive or discretionary electric or natural gas service; or*
- 2. Is a provider of last resort as described in NRS 704.982.*

Sec. 4. "Customer" means the retail purchaser of electric or natural gas service.

Sec. 5. "Distribution company" includes:

- 1. An electric distribution utility as defined in NRS 704.970; and*
- 2. A seller of any noncompetitive component of natural gas service.*

Sec. 6. "Noncompetitive service" means any electric or natural gas service determined by statute or by the commission to be unsuitable for purchase by customers from alternative sellers.

Sec. 7. "Potentially competitive service" means a component of electric or natural gas service determined by the commission to be suitable for purchase by customers from alternative sellers. The term includes any potentially competitive electric service that is deemed to be effectively competitive pursuant to NRS 704.976.

Sec. 8. 1. Sections 2 to 31, inclusive, of this regulation:

(a) Apply to the provision of services as set forth in NRS 704.961 to 704.999, inclusive.

(b) Do not apply to a public utility that supplies natural gas which is not regulated under an alternative plan established pursuant to NRS 704.997.

2. The provisions of sections 2 to 31, inclusive, of this regulation are not in any way restricted by the provisions of NAC 704.270 to 704.2725, inclusive.

Sec. 9. 1. A distribution company may not provide any potentially competitive or discretionary electric natural gas service.

2. An affiliate of a distribution company may provide a potentially competitive or discretionary electric or natural gas service upon approval by the commission and in accordance with sections 2 to 31, inclusive, of this regulation.

Sec. 10. A distribution company shall designate an officer to evaluate and certify compliance with sections 2 to 31, inclusive, of this regulation.

Sec. 11. 1. An affiliate shall:

- (a) Be a separate corporate entity from the distribution company;*
- (b) Operate independently from the distribution company;*
- (c) Maintain books, records and accounts in the manner prescribed by the commission;*
- (d) Keep its books, records and accounts separate from the books, records and accounts kept by the distribution company;*
- (e) Not have officers, directors or employee in common with the distribution company, except that the chairman of the distribution company or of the holding company of the distribution company may serve on the board of directors of the affiliate;*
- (f) Not have any member on its board of directors who is also an employee or officer of the distribution company, except as otherwise provided in paragraph (e);*
- (g) Not obtain credit pursuant to an arrangement that would allow a creditor, upon default, to have recourse to the assets of the distribution company; and*
- (h) Not use office space, office equipment or office services provided by the distribution company, unless the affiliate executes with the distribution company a contract that is approved by the commission. The affiliate and the distribution company must:*
 - (1) File the contract with the commission as a joint application not later than 6 months before the effective date of the contract; and*
 - (2) Demonstrate to the commission that the contract:*
 - (I) Does not circumvent the provisions of sections 2 to 31, inclusive, of this regulation;*
 - (II) Preserves an arm's length business relationship between an affiliate and the distribution company;*
 - (III) Does not interfere with the development of effective competition;*
 - (IV) Will result in minimal risk of anticompetitive behavior by the affiliate or distribution company and;*
 - (V) Will result in minimal regulatory expenses to prevent anticompetitive behavior.*

The contract must not become effective until the commission approves the contract. Unless the commission determines otherwise, all office space, office equipment and office services provided by the distribution company pursuant to the contract are subject to the provisions of section 12 of this regulation.

2. A distribution company shall document and report quarterly to the commission each occasion that:

- (a) An employee of the distribution company becomes an employee of an affiliate; or*
- (b) An employee of an affiliate becomes an employee of the distribution company.*

3. An employee of a distribution company who is hired by an affiliate:

- (a) Shall not remove proprietary property or information from the distribution company;*
- (b) Shall not provide the affiliate with proprietary property or information of the distribution company;*
- (c) Shall not use proprietary property or information of the distribution company on behalf of the affiliate; and*
- (d) Shall, before he becomes an employee of the affiliate, sign a statement indicating that the employee has read and will abide by the restrictions set forth in this section and understands that a violation of a provision of this section could subject him to the penalties set forth in section 30 of this regulation.*

Sec. 12. When dealing with an affiliate, a distribution company:

- 1. Shall not discriminate between the affiliate and another entity that competes with the affiliate in the provision or procurement of goods, services, facilities and information, or in the establishment of standards.*
- 2. Shall not refuse to provide an entity that is in competition with an affiliate with goods, services, facilities or information which the commission determines the distribution company is reasonably capable of providing to its affiliate, regardless of whether the distribution company currently offers such goods, services, facilities or information to an affiliate.*
- 3. Shall not, when providing or procuring, or declining to provide or procure, goods, services, facilities or information, or when establishing standards, provide, attempt to provide or conspire with another person, including, without limitation, an affiliate, to provide:*
 - (a) A competitive advantage to an affiliate; or*
 - (b) A competitive disadvantage to a competitor of an affiliate.*
- 4. Shall account for all transaction with each affiliate in accordance with accounting principles designated or approved by the commission.*
- 5. Shall, if it offers to an affiliate a good or service other than a good or service provided by a contract pursuant to paragraph (h) of subsection 1 of section 11 of this regulation, offer the same service to all similarly situated nonaffiliated entities.*
- 6. Shall, at the same time it offers to an affiliate a good or service other than a good or service provided by contract pursuant to paragraph (h) of subsection 1 of section 11 of this regulation, offer the same service to nonaffiliated entities by using the mechanism described in subsection 7.*
- 7. Shall provide a mechanism that is accessible to the public, such as an electronic bulletin board, for all interested entities to receive promptly pertinent information concerning:*
 - (a) Services which the distribution company provides;*
 - (b) Any discounted services which the distribution company offers to an affiliate; and*
 - (c) Any transaction between the distribution company and an affiliate.*

8. Shall not represent that it will provide an affiliate or a customer of an affiliate with different treatment regarding the provision of services as a result of affiliation with the distribution company than the treatment the distribution company provides a nonaffiliated provider of service and its customers.
9. Shall not provide an affiliate or a customer of an affiliate with preferences over a nonaffiliated supplier or its customers, including, without limitation, preferences in terms and conditions of service or pricing, or in timing of service.
10. Shall apply a tariff provision that allows for discretion in its application in the same manner for an affiliate and customers of the affiliate as it does for another market participant and its customers.
11. Shall strictly enforce mandatory tariff provisions.
12. Shall not condition or otherwise tie the provision of a utility service or the availability of discounts, rates, other charges, fees, rebates or waivers of terms and conditions to the taking of any goods or services from an affiliate.
12. Shall not:
- (a) Refer a potential customer to an affiliate;
 - (b) Provide information to an affiliate regarding a potential business arrangement between a potential customer and the affiliate;
 - (c) Except as otherwise prescribed by the commission, acquire information on behalf of or to provide to an affiliate;
 - (d) Share with an affiliate a market analysis report, survey, research or any other type of report that is proprietary or not available to the public, including, without limitation, a forecast, planning or strategic report;
 - (e) Give an appearance that the distribution company speaks on behalf of an affiliate or that a customer will receive preferential treatment as a consequence of conducting business with an affiliate; or
 - (f) Give an appearance to a third party that an affiliate speaks on behalf of the distribution company.

Nothing in this subsection prohibits an affiliate from billing for distribution services in a manner consistent with sections 2 to 31, inclusive, of this regulation.

14. Shall make any discount or waiver of all or of part of a charge or fee available to all market participants.
15. Shall not share the office space, equipment or services of an affiliate or access the computer information systems of an affiliate, unless the affiliate executes a contract with the distribution company that has been approved by the commission pursuant to the procedures set forth in paragraph (h) of subsection 1 of section 11 of this regulation.

Sec. 13. A distribution company shall provide information about specific customers to its affiliates and to nonaffiliated entities:

- 1. On a strictly nondiscriminatory basis;*
- 2. Only with the consent of a customer; and*
- 3. In accordance with the rules or standards required by the commission.*

Sec. 14. Information that is not specific to a customer, including, without limitation, information concerning the goods, services, purchases, sales or operations of the distribution company, may be made available to an affiliate only if the distribution company:

- 1. Makes such information contemporaneously available to all alternative sellers at the same price, terms and conditions; and*
- 2. Keeps the information open to public inspection.*

Sec. 15. Except as otherwise authorized by the commission, a distribution company shall not provide a person with a list of alternative sellers.

Sec. 16. Except as otherwise provided in sections 2 to 31, inclusive, of this regulation, a distribution company shall not offer or provide a customer with advice or assistance of any kind regarding an affiliate or another service provider.

Sec. 17. A distribution company shall:

1. Keep for at least 3 years a record documenting a transaction with an affiliate, including, without limitation, a record documenting:

- (a) A waiver of a tariff;*
- (b) A waiver of a contract provision;*
- (c) A discount given by the distribution company to the affiliate;*
- (d) Contracts or related bids for the provision of work, products or services for or from an affiliate.*

2. Make the records that the distribution company is required to maintain pursuant to subsection 1 available for review by third parties upon notice of at least 72 hours, unless the distribution company makes a different agreement with a third party concerning the review of the record.

Sec. 18. 1. If a distribution company provides an affiliate with a discount, rebate or other waiver of a charge or fee, the distribution company shall, at the time the service for which the distribution company is giving the discount, rebate or other waiver of a charge or fee is first provided, post on the electronic bulletin board of the distribution company a notice which included, without limitation:

- (a) The name of the affiliate involved in the transaction;*
- (b) The actual rate charged by the distribution company;*
- (c) The maximum rate that the distribution company may charge pursuant to its tariff;*

- (d) The period during which the discount or waiver applies;*
- (e) The quantities involved in the transaction;*
- (f) The delivery points involved in the transaction;*
- (g) Any conditions or requirements applicable to the discount or waiver; and*
- (h) The procedures through which a nonaffiliated entity may request and receive a comparable discount, rebate or other waiver of a charge or fee.*

2. This section does not provide a distribution company with any authority not otherwise existing to grant a discount, rebate or other waiver of a charge or fee.

Sec. 19. 1. A distribution company that provides an affiliate with a discounted rate, rebate or other waiver of a charge or fee for a service shall, for each billing period, maintain in its records:

- (a) The name of the affiliate to which the distribution company is providing services pursuant to the transaction;*
- (b) A description of the role of the affiliate in the transaction, including, without limitation, whether the affiliate will act as a transporter, marketer, supplier or seller;*
- (c) The duration of the discount or waiver;*
- (d) The maximum rate that the distribution company may charge pursuant to its tariff;*
- (e) The rate or fee that the distribution company charges during the billing period; and*
- (f) The quantity of products or services scheduled at the discounted rate during the billing period for each delivery point.*

2. All records maintained pursuant to this section must also conform to rules of the Federal Energy Regulatory Commission, where applicable.

3. This section does not provide the distribution company with any authority not otherwise existing to grant such discount, rebate or other waiver of a charge or fee.

Sec. 20. 1. Unless the commission specifies otherwise, a distribution company with an affiliate shall obtain and pay for an audit 6 months after the affiliate first provides service to customers and once every year thereafter.

2. The audit required pursuant to subsection 1 must be conducted by an independent auditor selected by the commission.

3. The auditor shall determine whether a distribution company has complied with all pertinent regulations, including, without limitation, whether the distribution company has:

- (a) Complied with the separate accounting requirements set forth in section 11 of this regulation; and*

(b) Provided information or services to affiliated and nonaffiliated entities on a nondiscriminatory basis.

4. The auditor shall submit the results of the audit to the commission.

5. The commission will make the results of the audit available for public inspection.

6. Any person may submit comments on the final audit report.

Sec. 21. For purposes of conducting an audit pursuant to section 20 of this regulation, the distribution company and its affiliate shall provide the independent auditor, the commission staff, the bureau of consumer protection in the office of the attorney general and the commission access to:

1. Financial accounts and records which:

(a) Verify that the transactions conducted between the distribution company and its affiliates are authorized by and conducted in accordance with the provisions of NRS 704.961 to 704.999, inclusive, and sections 2 to 31, inclusive, of this regulation; and

(b) Relate to the regulation of rates;

2. All records in any form relating to the provision of information or services to affiliated or nonaffiliated entities; and

3. The working papers and supporting materials of any auditor who performed an audit pursuant to section 20 of this regulation.

Sec. 22. Except as otherwise stated in its approved tariff, a distribution company:

1. Shall fulfill a request from a nonaffiliated entity for service within a period no longer than the period in which it fulfills such a request for itself or for an affiliate;

2. Shall charge each affiliate an amount for service that is no less than the amount charged to any nonaffiliated entity for the same service;

3. May, in accordance with the provisions of paragraph (h) of subsection 1 of section 11 of this regulation, provide an affiliate with facilities, services and information if the distribution company makes such facilities, services and information available to all nonaffiliated entities at the same rates and on the same terms and conditions and the costs are allocated in a manner acceptable to the commission;

4. May not market or sell services that are provided by an affiliate; and

5. May not state that it is an affiliate of a potentially competitive or discretionary service unless the statement complies with the requirements set forth in subsection 6 of section 24 of this regulation.

Sec. 23. 1. If a distribution company transfers goods or services to an affiliate, the distribution company must price the goods or services at fair market value or fully loaded cost, whichever is higher.

2. If an affiliate transfers goods or services to the distribution company, the affiliate shall price the goods or services at fair market value or fully loaded cost, whichever is less.

3. As used in this section, "fully loaded cost" means the direct costs of goods and services plus all applicable indirect charges and overhead costs, including, without limitation, a reasonable rate of return.

Sec. 24. An affiliate:

1. Shall not market or otherwise sell services jointly with the distribution company;
2. Shall not have a name, logo, trademark, service mark or trade name that is deceptively similar to that of the distribution company, except that an affiliate which has been designated by the commission as a provider of last resort service pursuant to NRS 704.982 may have a name, logo, trademark, service mark or trade name that is similar or identical to that of the distribution company if the affiliate has been specifically authorized to do so by the commission, subject to any conditions that commission deems necessary;
3. Shall not have the logo, trademark or other corporate identification of the distribution company appear on documents of the affiliate or on goods or merchandise sold by the affiliate, unless the commission:
 - (a) Designates the affiliate to be the provider of last resort service pursuant to NRS 704.982; and
 - (b) Specifically authorizes, subject to any conditions that the commission deems necessary, the affiliate to use the name, logo, trademark, service mark or trade name;
4. Shall not use the name of the distribution company in any material that the affiliate circulates, unless the affiliate provides with the material the information described in subsection 6;
5. Shall not use space in the correspondence of the distribution company or any other form of information about the distribution company for the purpose of advertising the services of the affiliate; and
6. Shall not advertise its affiliation with the distribution company, unless the affiliate includes each of the following statements in a manner no less prominent than the statement of affiliation:
 - (a) (Name of the affiliate) is not the same corporation as (name of distribution company). (Name of affiliate) has separate management and separate employees.
 - (b) (Name of affiliate)'s affiliation with (name of distribution company) does not entitle (name of affiliate) to any special endorsement of the public utilities commission of Nevada.
 - (c) The safety, reliability and cost of distribution service received by customers of (name of affiliate) will be equivalent to that received by customers of nonaffiliated companies.

Sec. 25. An affiliate of a distribution company shall not offer goods or services until the affiliate satisfies any applicable requirements set forth in section 2 to 31, inclusive, of this regulation, except the appointment of an auditor pursuant to section 20 of this regulation.

Sec. 26. Each transaction that violates the provisions of sections 2 to 31, inclusive, of this regulation, will be considered a separate violation.

Sec. 27. 1. A person or business may complain to the commission or distribution company in writing, setting forth any act or thing allegedly done or not done by a distribution company or affiliate in violation

of sections 2 to 31, inclusive, of this regulation.

2. Upon request of a complainant who is a current or former employee of a distribution company or an affiliate, the commission will maintain the confidentiality of the complainant until the end of any resulting investigation or longer if the commission deems it necessary.

3. The distribution company shall refer all complaints, whether written or oral, to a designated representative of the distribution company, who shall:

(a) Acknowledge receipt of the complaint in writing to the complainant within 5 working days after receiving the complaint;

(b) Prepare a written summary of the complaint which must include, without limitation:

(1) The name of the complainant; and

(2) A detailed factual report of the complaint, including, without limitation:

(I) The relevant dates;

(II) The names of the companies involved;

(III) The names of the employees involved; and

(IV) The details of the claim;

(c) Conduct a preliminary investigation; and

(d) Communicate the results of the preliminary investigation, including, without limitation, a description of any course of action that was taken as a result of the investigation, in writing to the complainant not more than 20 business days after the designated representative received the complaint.

4. The distribution company shall:

(a) Maintain a public log of all new, pending and resolved complaints; and

(b) Make the public log available to the commission and the bureau of consumer protection in the office of the attorney general not more than 10 business days after the end of each month, which must include, without limitation:

(1) A written summary of each complaint; and

(2) A written summary of the manner in which each complaint was resolved or, if applicable, an explanation of the reason why a complaint is still pending.

Sec. 28. 1. The division of consumer complaint resolution shall investigate any complaint concerning a violation of the provisions of NRS 703.290 and sections 2 to 31, inclusive, of this regulation.

2. If the division transmits a complaint to the commission and the commission determines that probable cause exists for the complaint, the commission will:

- (a) Order that a hearing be held;*
- (b) Provide notice of the hearing to the parties; and*
- (c) Conduct the hearing as it would any other hearing.*

Sec. 29. After a hearing has been held pursuant to section 28 of this regulation, the commission, when enforcing the provisions of sections 2 to 31, inclusive, of this regulation or an order of the commission that relates to sections 2 to 31, inclusive, of this regulation, may, without limitation:

- 1. Terminate a transaction if the violation caused material harm to the competitive market;*
- 2. Prospectively limit or restrict the amount, percentage or value of transactions entered into between a distribution company and its affiliates;*
- 3. Assess a penalty pursuant to the provisions of section 30 of this regulation; or*
- 4. Apply any other remedy which is available to the commission.*

Sec. 30. 1. A penalty assessed by the commission must reflect the actual or potential injury, or both, to ratepayers and competitors, and the gravity of the violation.

- 2. Repeated violations will require more severe penalties:*
- 3. In addition to any other penalties, the commission may subject a distribution company to a penalty of not more than \$20,000 for each time the distribution company:*

- (a) Violates a provision of sections 2 to 31, inclusive, of this regulation;*
 - (b) Fails to perform a contractual duty; or*
 - (c) Fails, neglects or refuses to obey an order, regulation, directive or requirement of the commission.*
- 4. Penalties for a supplier of a noncompetitive natural gas distribution service are limited pursuant to the provisions of NRS 703.380.*
 - 5. The commission may deem a violation that continues for more than 1 day to be a separate violation for each day the violation continues.*
 - 6. A penalty or other remedy imposed by the commission will in no manner preclude the right of a party to pursue a private action in a court of competent jurisdiction.*
 - 7. A fine or penalty collected pursuant to the provisions of section 2 to 31, inclusive, of this regulation, must be deposited in the state treasury pursuant to NRS 703.147 for the purposes identified therein.*
 - 8. For each violation of the provisions of sections 2 to 31, inclusive, of this regulation, the affiliate shall include in one monthly billing packet a notice, written by the commission, that informs the public of the substance of the violation and explains how members of the public can report similar violations in the future.*

9. The penalties set forth in this section do not preclude any other penalty from being imposed pursuant to sections 2 to 31, inclusive, of this regulation or any other provision of law.

Sec. 31. 1. If the commission finds in two separate orders that a distribution company has materially violated the provisions of sections 2 to 31, inclusive, of this regulation more than twice in a period of 12 months, the distribution company may not, for 1 year after the date of the findings by the commission, enter into a transaction with an affiliate that was involved in the violations.

2. If a distribution company violates the provisions of subsection 1 by entering into a prohibited transaction with an affiliate, the commission may:

(a) Extend the period in which the distribution company is prohibited from entering into a transaction with the affiliate; or

(b) Permanently prohibit the distribution company from entering into a transaction with the affiliate.

3. The penalties set forth in this section do not preclude any other penalty from being imposed pursuant to sections 2 to 31, inclusive, of this regulation or any other provision of law.

CUSTOMER EXAMPLES

COMPARING STANDARD OFFER RATES TO DIRECT ACCESS RATES AND MARKET PRICES

Rate Schedule DA-GS1 Direct Access General Service

	(1) Palo Verde at 100% Load Factor (\$/kWh)	(2) Adj. For Load Profile (\$/kWh)	(3) Adj. For 6% Losses (\$/kWh)	(4) Total Delivered Commodity At Secondary (\$/kWh) (1)+(2)+(3)	(5) Distribution (\$/kWh)	(6) Transmission (\$/kWh)	(7) Ancillary Services (\$/kWh)	(8) CTC (\$/kWh)	(9) System Benefits (\$/kWh)	(10) Must Run Charge (\$/kWh)	(11) Direct Access Bundled Price (\$/kWh) (4)+(5)+(6)+(7)+(8)+(9)	(12) Retail Std. Offer (E-32) (\$/kWh)	(13) Implied Shopping Credit (\$/kWh) (12)-(5)-(6)-(7)-(8)-(9)	(14) Difference (\$/kWh) (13)-(4)	(15) Annual Volume Weighting
Jul-99	0.03648	0.00173	0.00332	0.04153	0.02961	0.00348	0.00080	0.00666	0.00115	See Footnote	0.08323	0.07576	0.03406	(0.00747)	8.32%
Aug-99	0.04724	0.00310	0.00438	0.05472	0.02961	0.00348	0.00080	0.00666	0.00115	See Footnote	0.09642	0.07576	0.03406	(0.02066)	8.33%
Sep-99	0.04286	0.00164	0.00335	0.04815	0.02961	0.00348	0.00080	0.00666	0.00115	See Footnote	0.08885	0.07576	0.03406	(0.01409)	8.30%
Oct-99	0.02885	0.00097	0.00239	0.03241	0.02961	0.00348	0.00080	0.00666	0.00115	See Footnote	0.07411	0.07576	0.03406	0.00165	8.36%
Nov-99	0.02649	0.00056	0.00235	0.02940	0.02955	0.00348	0.00080	0.00666	0.00115	See Footnote	0.06804	0.06805	0.02941	(0.00001)	8.35%
Dec-99	0.02769	0.00052	0.00245	0.03066	0.02855	0.00348	0.00080	0.00666	0.00115	See Footnote	0.06920	0.06805	0.02941	(0.00125)	8.30%
Jan-00	0.02435	0.00093	0.00219	0.02737	0.02543	0.00348	0.00080	0.00603	0.00115	See Footnote	0.06428	0.06805	0.03116	0.00379	8.36%
Feb-00	0.02133	0.00065	0.00191	0.02389	0.02543	0.00348	0.00080	0.00603	0.00115	See Footnote	0.06078	0.06805	0.03116	0.00727	8.38%
Mar-00	0.02025	0.00067	0.00181	0.02263	0.02543	0.00348	0.00080	0.00603	0.00115	See Footnote	0.05952	0.06805	0.03116	0.00853	8.39%
Apr-00	0.02059	0.00061	0.00184	0.02304	0.02543	0.00348	0.00080	0.00603	0.00115	See Footnote	0.05993	0.06805	0.03116	0.00812	8.29%
May-00	0.01952	0.00131	0.00181	0.02264	0.02543	0.00348	0.00080	0.00603	0.00115	See Footnote	0.05853	0.06805	0.03116	0.00852	8.27%
Jun-00	0.02221	0.00160	0.00207	0.02588	0.02836	0.00348	0.00080	0.00603	0.00115	See Footnote	0.06570	0.07576	0.03594	0.01006	8.35%
12-Month Average	0.02813			0.03186							0.03223	0.00038 \$/kWh			100.00%

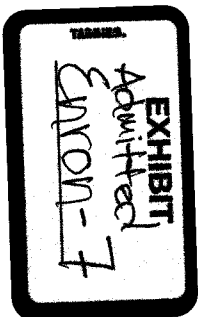
Rate Schedule DA-GS10 Direct Access General Service

	(1) Palo Verde at 100% Load Factor (\$/kWh)	(2) Adj. For Load Profile (\$/kWh)	(3) Adj. For 3% Losses (\$/kWh)	(4) Total Delivered Commodity At Primary (\$/kWh) (1)+(2)+(3)	(5) Distribution (\$/kWh)	(6) Transmission (\$/kWh)	(7) Ancillary Services (\$/kWh)	(8) CTC (\$/kWh)	(9) System Benefits (\$/kWh)	(10) Must Run Charge (\$/kWh)	(11) Direct Access Bundled Price (\$/kWh) (4)+(5)+(6)+(7)+(8)+(9)	(12) Retail Std. Offer (E-34) (\$/kWh) (12)-(5)-(6)-(7)-(8)-(9)	(13) Implied Shopping Credit (\$/kWh) (13)-(4)	(14) Difference (\$/kWh) (13)-(4)	(15) Annual Volume Weighting
Jul-99	0.03648	0.00132	0.00117	0.03897	0.01565	0.00260	0.00060	0.00515	0.00115	See Footnote	0.06412	0.05394	0.02879	(0.01018)	8.33%
Aug-99	0.04724	0.00189	0.00132	0.05065	0.01565	0.00260	0.00060	0.00515	0.00115	See Footnote	0.07580	0.05394	0.02879	(0.02186)	8.33%
Sep-99	0.04286	0.00132	0.00136	0.04534	0.01565	0.00260	0.00060	0.00515	0.00115	See Footnote	0.07049	0.05394	0.02879	(0.01655)	8.34%
Oct-99	0.02885	0.00055	0.00091	0.03031	0.01565	0.00260	0.00060	0.00515	0.00115	See Footnote	0.05546	0.05394	0.02879	(0.00152)	8.33%
Nov-99	0.02649	0.00045	0.00083	0.02777	0.01565	0.00260	0.00060	0.00515	0.00115	See Footnote	0.05292	0.05394	0.02879	0.00102	8.34%
Dec-99	0.02769	0.00041	0.00087	0.02897	0.01565	0.00260	0.00060	0.00515	0.00115	See Footnote	0.05412	0.05394	0.02879	(0.00018)	8.33%
Jan-00	0.02425	0.00052	0.00077	0.02554	0.01472	0.00260	0.00060	0.00466	0.00115	See Footnote	0.04927	0.05394	0.03021	0.00467	8.33%
Feb-00	0.02133	0.00052	0.00068	0.02253	0.01472	0.00260	0.00060	0.00466	0.00115	See Footnote	0.04626	0.05394	0.03021	0.00687	8.35%
Mar-00	0.02025	0.00045	0.00064	0.02134	0.01472	0.00260	0.00060	0.00466	0.00115	See Footnote	0.04507	0.05394	0.03021	0.00887	8.33%
Apr-00	0.02059	0.00045	0.00065	0.02172	0.01472	0.00260	0.00060	0.00466	0.00115	See Footnote	0.04545	0.05394	0.03021	0.00849	8.34%
May-00	0.01952	0.00063	0.00082	0.02077	0.01472	0.00260	0.00060	0.00466	0.00115	See Footnote	0.04450	0.05394	0.03021	0.00944	8.34%
Jun-00	0.02221	0.00126	0.00073	0.02420	0.01472	0.00260	0.00060	0.00466	0.00115	See Footnote	0.04793	0.05394	0.03021	0.00601	8.34%
12-Month Average	0.02813			0.02984							0.02950	(0.00034) \$/kWh			100.00%

Inputs	Palo Verde 100 % LF	Office Bldg @ 50% LF	Palo Verde 100 % LF	Office Bldg @ 75% LF
DA-GS1	\$ 36.48	\$ 38.21	\$ 47.24	\$ 49.13
	\$ 42.66	\$ 44.30	\$ 28.85	\$ 29.40
	\$ 26.49	\$ 27.05	\$ 27.69	\$ 28.10
500 kW	\$ 24.25	\$ 25.18	\$ 21.33	\$ 21.85
	\$ 20.59	\$ 20.82	\$ 20.25	\$ 20.70
	\$ 19.52	\$ 20.83	\$ 19.52	\$ 20.15
	\$ 22.21	\$ 23.81	\$ 22.21	\$ 23.47
75% Load Factor				

Footnotes:

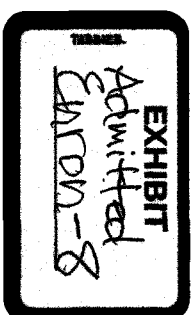
Enron did not estimate the incremental above market cost of purchasing Must Offer energy during Must Run conditions due to the difficulty of quantifying Palo Verde 100% LF prices are based on the NYMEX PV Closing Prices on June 21, 1999, adjusted downward by California PX Off-On Peak Ratios



**DEFINING "SHOPPING CREDIT"
USING ILLUSTRATIVE NUMBERS**

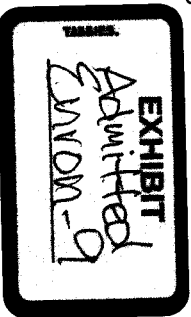
Case 1	
Cost-based delivery charges are known	
"Top-down approach"	
	(cents/kWh)
Bundled Rate	8.0
Less	
Distribution delivery	1.5
Transmission delivery (incl. Ancillary)	0.5
Metering & Billing performed by utility	0.5
Competitive Transition Charge	1.0
System Benefits	0.5
<i>Equals</i>	
Generation Shopping Credit	4.0

Case 2	
Cost-based delivery charges are not known	
"Bottom-up approach"	
	(cents/kWh)
Wholesale Market Price	3.0
<i>Plus</i>	
Adjustment for retail load profile	0.3
Losses	0.2
Portfolio management	0.1
Retail activities (customer acquisition, handling, special metering)	0.4
<i>Equals</i>	
Generation Shopping Credit	4.0



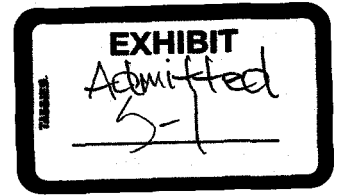
ILLUSTRATIVE EXAMPLE OF UNBUNDLED PRICES
FOR STANDARD OFFER AND DIRECT ACCESS,
USING "PARALLEL PRICING"

Cost Category	Rate	Standard Offer Prices		Direct Access Prices	
		<u>Bundled</u>	<u>Unbundled</u>	<u>Bundled</u>	<u>Unbundled</u>
Basic Service Charge (\$)	Generation	100		100	
	CTC	0			
	Transmission	0			
	Distribution	25		25	
	Customer Services	75		75 (if purchased)	
Demand Charge (\$/kW)	System Benefits	0			
	Generation	5		3	
	CTC	2			
	Transmission	1		1	
	Distribution	0.5		0.5	
Energy Charge (cents/kWh)	Customer Services	1.5		1.5	
	System Benefits	0			
	Generation	6		3.5	
	CTC	3			
	Transmission	0			
	Distribution	0.5		0.5	
	Customer Services	1		1	
	System Benefits	0.5		0.5	
	Generation	0.5		0.5	
	CTC	0			



BEFORE THE ARIZONA CORPORATION COMMISSION

CARL J. KUNASEK
Chairman
JIM IRVIN
Commissioner
WILLIAM A. MUNDELL
Commissioner



IN THE MATTER OF THE APPLICATION)
OF ARIZONA PUBLIC SERVICE)
COMPANY FOR APPROVAL OF ITS)
PLAN FOR STRANDED COST)
RECOVERY)

DOCKET NO. E-01345A-98-0473

IN THE MATTER OF THE FILING OF)
ARIZONA PUBLIC SERVICE COMPANY)
OF UNBUNDLED TARIFFS PURSUANT)
TO A.A.C. R14-2-1601 ET SEQ.)

DOCKET NO. E-01345A-97-0773

IN THE MATTER OF COMPETITION)
IN THE PROVISION OF ELECTRIC)
SERVICES THROUGHOUT THE STATE)
OF ARIZONA)

DOCKET NO. RE-00000C-94-0165

DIRECT

TESTIMONY

OF

RAY T WILLIAMSON

ACTING DIRECTOR

UTILITIES DIVISION

JUNE 30, 1999

1 **I. INTRODUCTION**

2 Q. Please state your name and business address for the record.

3 A. My name is Ray T. Williamson. My business address is the Arizona Corporation
4 Commission (Commission or ACC), 1200 West Washington, Phoenix, Arizona 85007.

5
6 Q. What is your position at the Commission?

7 A. I am Acting Director of the Utilities Division.

8
9 Q. Prior to becoming Acting Director, where were you employed?

10 A. I have been employed at the Commission since 1992 in various positions, including
11 Economist, Senior Rate Analyst and Chief of Economics and Research.

12
13 Q. Please describe the balance of your background and experience?

14 A. My statement of Professional Qualifications is appended to this testimony as Schedule
15 RTW-2.

16
17 Q. What is the purpose of your testimony?

18 A. The purpose of my testimony is to provide Staff's concerns and recommendations related
19 to Commission review and approval of the proposed Arizona Public Service Company
20 Settlement Agreement ("Settlement").

21
22 **II. APPROVAL OF THE SETTLEMENT**

23 Q. Does Staff recommend approval of the Settlement?

24 A. Yes. Staff recommends approval of the Settlement with certain limited modifications
25 that Staff believes clarify the Settlement's provisions and enhance the opportunity for
26 competition in the transition to a competitive market.

27 ...

28 ...

1 Q. Why is Staff recommending approval of the Settlement?

2 A. Staff believes the proposed Settlement provides certainty and a known path to
3 competition. Staff reviewed the Settlement within the public interest framework of
4 balancing the Settlement's implications for competition in Arizona with the guaranteed
5 rate reductions reflected in the Settlement. This balancing of interest included an
6 evaluation of the immediate benefits of the Settlements' known rate reduction schedules
7 with the Settlement's impact on establishing a truly competitive market that would
8 provide greater future reductions due to competitive pricing pressures.

9
10 Q. Why would Staff support addressing the issues through a settlement rather than through
11 evidentiary hearings on the individual issues?

12 A. Staff wants to foster the development of robust and meaningful competition at the earliest
13 possible date. As a practical matter, if these issues are not addressed in a settlement, it is
14 almost certain that competition would be slower to develop.

15
16 Without the resolution of the major issues included in a settlement, it is doubtful whether
17 many competitors would offer service or whether many customers would risk signing a
18 contract for competitive service. Issues such as stranded costs, competition transition
19 charges, market generation credits, final unbundled tariffs and other issues are all matters
20 necessary for competitors and customers to determine whether they will be able to forge a
21 better deal than is available from Affected Utilities.

22
23 **III. STAFF'S CLARIFICATIONS AND MODIFICATIONS**

24 Q. What clarifications and modifications is Staff proposing to the Settlement?

25 A. In general terms, Staff's recommendations provide for greater unbundling of tariffs,
26 increase the market generation credit, and clarify provisions concerning certain adjustor
27 mechanisms referred to in the Settlement. These clarifications and modifications to the
28 Settlement are the subject of Staff Witness Lee Smith's testimony.

1 Q. What are the implications of the direction that the Settlement has suggested for Arizona's
2 competitive retail electric market?

3 A. The Settlement's implications are important to the eventual success of Arizona's Retail
4 Electric Competition effort. When the Arizona effort to evaluate Retail Electric
5 Competition commenced in 1994, the underlying principle was that competition among a
6 wide range of competitors would drive down the price of electricity and electricity
7 services in Arizona. This belief in the price-reducing forces of competitive action
8 continues today.

9
10 However,⁵ the Settlement takes an approach that offers the parties that negotiated the
11 settlement and others a specified schedule of rate reductions over time, while
12 discouraging entry of competitors through the adoption of an implicit Market Generation
13 Credit that will not attract competitors to Arizona. As proposed, the Settlement appears
14 to favor guaranteed rate reductions over the establishment of a competitive market during
15 the transition to competition. Staff believes the Commission should do more than
16 approve a Settlement that guarantees a certain level of rate reductions, and in addition,
17 establish a robust competitive market that may well surpass the rate reductions in the
18 settlement as well as encourage the innovation and cost-reducing behavior of dozens or,
19 possibly, hundreds of competitors. This Settlement will accomplish both of these goals if
20 Staff's modifications to the Settlement as outlined in Ms. Smith's testimony are adopted
21 by the Commission.

22
23 Q. Why do you believe that the Settlement requires Staff's modifications to encourage a
24 truly competitive market?

25 Evidence from other States has shown that the manner in which state Public Utility
26 Commission's structure the competitive market has a major impact on how both
27 customers and competitors will react in those markets. For instance, in January 1998,
28 California chose to require a 10% rate reduction for all customers. This took the

1 incentive out of the customer choice. With no risk, most customers merely decided to
2 stay with their utility and receive the automatic 10% reduction. In both California and
3 Massachusetts, the Market Generation Credits were too low to encourage competitors, so
4 few competitors are active in those States and a relatively small number of customers
5 have switched suppliers. According to Staff Witness Lee Smith's testimony, the implicit
6 Market Generation Credit is too low for some customers to be able to make a competitive
7 choice. In addition, Ms. Smith has also concluded that there will be little if any
8 competition for APS metering and billing services due to the Agreement adopting a
9 significantly lower avoided cost credit rather than embedded cost for these services.

10
11 **IV. IMPACT ON APS' CUSTOMERS**

12 Q. Is this Settlement a good deal for the customers of APS?

13 A. It appears so. The purpose of moving toward retail electric competition is to allow
14 customer choice and lower rates in a changing market structure. The Settlement
15 Agreement allows all customers, whether eligible for competition or not, to get lower
16 rates starting in 1999. This is particularly important for those customers who are unable
17 to switch suppliers and for those whom the competitors may not be interested in serving.
18 Let's take low-income residential customers, for instance. In the filings that the
19 Commission Staff has seen so far, few competitors are planning on targeting residential
20 customers. Even if those customers are eligible to exercise choice, there may not be
21 many competitors willing to offer them service. In a free market, the competitors can
22 choose to sell to any customers that they wish, or choose not to sell to certain customers.
23 It is entirely possible that competitors may decide to by-pass low-income customers
24 completely. If that is the case, this Settlement will ensure that low-income customers of
25 APS will see rate reductions in the coming years, whether they choose another supplier or
26 not.

27 ...

28 ...

1 Q. Do you have any reservations about this "good deal"?

2 A. As I have indicated in my previous comments, the series of rate reductions in the
3 settlement may be less than that which might have resulted from a more competitive
4 environment resulting from a higher implicit Market Generation Credit. Ms. Smith also
5 discusses this point in her testimony.

6
7 Q. Is this a better deal than could be obtained without the Settlement?

8 A. It is uncertain whether a better deal could be obtained without the Settlement. One of the
9 benefits of the Settlement is that it brings immediate and quantifiable benefits to
10 ratepayers, rather than requiring ratepayers to wait an indefinite length of time for
11 benefits that may or may not be greater than those contained in the Settlement. In
12 addition, the Settlement provides certainty, resolves issues, and establishes a path for
13 competition in APS' service territory. The Settlement allows us to put many contentious
14 issues behind us and focus on bringing competition to APS' customers.

15
16 **V. COMMISSION APPROVALS AND REQUESTED WAIVERS**

17 Q. Are there any Commission approvals inherent in the body of the Proposed Settlement
18 Agreement with which the Staff has concerns?

19 A. Yes. In Article IV, Section 4.3, the Proposed Settlement contains language pursuant to
20 Arizona Revised Statutes ("A.R.S.") § 40-202(L) that effectively exempts the provision
21 of competitive services by APS and any of its affiliates from regulation as public service
22 corporations. Also in Article IV, Section 4.5, approval by the Commission of the
23 Proposed Settlement constitutes waivers to APS and its affiliates (including its parent) of
24 the Commission's existing affiliated interest rules (A.A.C. R14-2-801, *et seq.*).

25
26 Q. Please state A.R.S. § 40-202(L) for clarification.

27 A. A.R.S. § 40-202(L) states "[t]he commission by rule or order may exempt or partially
28 exempt any competitive service of any public service corporation from the application of

1 § 40-203, § 40-204, subsections A and B and §§ 40-248, 40-250, 40-251, 40-285, 40-301,
2 40-302, 40-303, 40-321, 40-322, 40-331, 40-332, 40-334, 40-365, 40-366, 40-367, 40-
3 374, and 40-401."

4
5 Q. Does the Proposed Settlement include all of the above A.R.S. sections?

6 A. No. A.R.S. § 40-374 is not included in the Proposed Settlement but Staff is not aware of
7 the reason for the exclusion.

8
9 Q. Is it Staff's recommendation that the exemptions contained in the Proposed Settlement are
10 inappropriate and should be explicitly denied?

11 A. No. Staff is recommending that the Commission reserve its approval of the exemptions
12 until such time as the applicability of the statutes to competitive services can be evaluated
13 on an industry-wide basis versus a blanket exemption for APS and its affiliates
14 exclusively.

15
16 Q. What is the basis for Staff's recommendation to reserve approval of the exemptions?

17 A. If the Commission chooses to allow these exemptions, it should be after a complete
18 analysis of the impact of its decision on the development of a competitive market and all
19 affected participants. In addition, this exemption for APS and its affiliates should not
20 provide the vehicle for similar blanket exemptions by other competitive service providers
21 without the benefit of prior analysis of the issues by the Staff and the Commission.

22
23 Q. What is Staff's recommendation regarding the requested waivers from the existing
24 affiliate interest rules?

25 A. Staff is recommending that the Commission adopt the language from the Settlement
26 Agreement that Staff reached with APS in November 1998 as it relates to the requested
27 waivers from the existing affiliated interest rules. The waivers from the existing affiliate
28 interest rules were evaluated in depth by Staff in relation to the November Settlement

1 agreement which was subsequently withdrawn. The evaluation resulted in the granting or
2 limiting of some of the requested waivers and are summarized in Exhibit RTW-1. Staff
3 would point out the importance of specifically limiting the request to waive A.A.C. R14-
4 2-804 (A) that requires any affiliate that transacts business with the Utility Distribution
5 Company to open its books and records to Commission review. This request should be
6 viewed in tandem with the Settlement's language regarding Exempt Wholesale Generator
7 status, specifically the "specific determination" appearing at the top of page 7 of the
8 proposed Settlement which states "[t]he Commission has sufficient regulatory authority,
9 resources and access to the books and records of APS and any relevant associate,
10 affiliate, or subsidiary company to exercise its duties under Section 32(k) of PUHCA."
11 (emphasis added).

12
13 **VI. CONCLUSION**

14 Q. In light of the above, what is Staff's final recommendation?

15 A. The Commission should approve the Settlement as clarified and modified by Staff.

16
17 Q. How would you propose that the Settlement Agreement be modified to address the
18 problems you have outlined above?

19 A. The Agreement needs to be modified to provide a better balance between the goal of
20 guaranteed rate reductions and the goal of a truly competitive market for retail electric
21 services. This balance can be achieved in a number of different ways. The key to
22 achieving a better balance is to raise the Market Generation Credit and the metering and
23 billing credits to a level where all customer classes will have the opportunity to make a
24 competitive choice as explained further in Ms. Smith's testimony. The cost of raising
25 these credits can be recovered through a higher Competitive Transition Charge (CTC), a
26 longer recovery period for the CTC, lower rate reductions or some combination of these
27 three. In conclusion, the Commission should not sacrifice the goal of having a
28 competitive market for guaranteed rate reductions.

1 Q. If all of Staff's clarifications and modifications are not adopted by the Commission, does
2 Staff believe the Commission should approve the Settlement as proposed?

3 A. Yes, however Staff has reservations as to the Settlement's impact on competition,
4 particularly during the transition period provided for the recovery of stranded cost. Once
5 stranded cost is fully recovered by APS, the basis for approval of the Settlement becomes
6 more compelling. In other words, when stranded cost is collected, the value of the
7 certainty and known path to competition reflected in the Settlement is increased.
8

9 Q. Does this conclude your testimony?

10 A. Yes it does.
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28

EXHIBIT RTW-1

Staff's recommended conditions and limitations for waivers under the following Affiliated Interest Rules:

- **R14-2-801(5)**

APS has requested a waiver of the definition of "reorganization" to exclude corporate reorganizations that do not involve a reconfiguration of the UDC in the holding company structure. Under the waiver proposed by APS, the holding company would be free to reorganize, buy or sell non-regulated affiliates without Commission approval. The Commission agrees that R14-2-801(5) is waived as applied to APS' non-regulated affiliates to the extent that the UDC is not implicated in any reorganization of the holding company's structure or the non-regulated affiliates' structure. In any reorganization where the UDC is implicated in any manner as to reconfiguration of the holding company's structure or an affiliates' reconfiguration, or if the UDC forms, divests or reconfigures any of its subsidiaries, Rule R14-2-801(5) is not waived and is applicable to APS (UDC).

- **R14-2-804(A)**

APS has requested a waiver of the rule that requires any affiliate that transacts business with the UDC to open its books and records to Commission review. The Commission agrees that R14-2-804(A) may be waived as long as the non-regulated affiliate's books and records reflect transactions with the UDC and are included in the Code of Conduct required by the Electric Competition Rules. By this waiver, the Commission still retains jurisdiction to review and have access to the books and records of affiliates of the UDC for whatever purposes the Commission deems appropriate if the Commission's rate setting jurisdiction is implicated.

- **R14-2-805(A)**

APS has requested waiver of the rule that requires a holding company to file an annual report with respect to diversification plans and the activities of unregulated subsidiaries. The affect of the waiver requested by APS would be to limit the annual filing requirement to the UDC only. The Commission agrees that the annual filing under the rule can be limited to the UDC unless the holding company or subsidiary's activities implicate the UDC, and have a likely material adverse affect upon the UDC's financial viability and integrity.

- **R14-2-805(A)(2)**

This Rule requires a specific description of business activities of all affiliates to be filed with the Commission on an annual basis. APS wishes to have a waiver of the Rule and limit disclosure to the nature of the business rather than specific activities. Staff agrees this Rule may be waived to the extent indicated by APS.

EXHIBIT RTW-1

- **R14-2-805(A)(6)**

APS seeks a waiver of the disclosure requirement in the annual filing for bases for allocation of all plant revenue expenses to all regulated and unregulated entities in the holding company structure. APS' request limits disclosure to allocations applicable to the UDC. Staff agrees with this waiver to disclosure but reserves the Commission's jurisdiction to receive disclosure of the bases for allocation if necessary in the Commission's determinations in any matter, including but not limited to rate setting matters.

- **R14-2-805(A)(9), (10) and (11)**

APS seeks a waiver of the annual submission of contracts and agreements for transactions between the regulated utility and nonregulated affiliate. Staff agrees to the waiver of this requirement as requested by APS as to the contracts and agreements which are not covered by the Code of Conduct required by the Retail Competition Rules or not subject to FERC approval. However, the Commission reserves the jurisdiction to receive the information that would have been submitted under the rule, if the Commission deems necessary for any purpose including, but not limited to rate setting matters.

EXHIBIT RTW-2

RAY T. WILLIAMSON

STATEMENT OF PROFESSIONAL QUALIFICATIONS

EDUCATION:

M.B.A. (Finance)	Arizona State University, Tempe, AZ, 1982
M.P.S. (Public Administration)	Western Kentucky University, Bowling Green, KY, 1976
B.S. (Engineering)	U.S. Military Academy, West Point, NY, 1970

PROFESSIONAL DESIGNATIONS:

Certified Energy Manager (CEM), Association of Energy Engineers, 1984

CURRENT PROFESSIONAL ACTIVITIES:

- Chairman, Solar Electricity Division, American Solar Energy Society
- Member, Association of Energy Engineers
- Member, International Association for Energy Economics
- Member, American Solar Energy Society

PAST PROFESSIONAL ACTIVITIES:

- Member, Board of Directors, Solar Rating & Certification Corporation (SRCC), 1988-91; Treasurer, 1989; Secretary, 1990
- Member, Rating Methodology Committee of SRCC, 1981-84
- Member, Arizona Photovoltaic Applications Task Force, 1985-86
- Participant, Arizona Energy Policy & Plan Development, 1989-90
- State Representative, Western Regional Biomass Energy Program, 1988-91
- Member, Arizona Electric Vehicle Task Force, 1991-92
- Member, Executive Committee, Interstate Solar Coordination Council, 1991-92
- Member, Externalities Task Force of the Arizona Corporation Commission, 1992
- Member, Environmental Technology Industry Cluster, Governor's Strategic Partnership for Economic Development (GSPED), 1992
- Member, Executive Committee, Interstate Renewable Energy Council, 1994-95
- Member, National Photovoltaics for Utilities Steering Committee, 1994-95
- Ex Officio Member, Planning Committee, Southwest Regional Transmission Association (SWRTA)

TEAM LEADERSHIP AND COMMITTEE COORDINATION EXPERIENCE:

- Coordinator, Arizona Electric System Reliability and Safety Working Group, 1996-98
- Coordinator, Arizona Photovoltaics for Utilities Cooperative, 1993-present
- Co-founder & Coordinator, Arizona Electric Vehicle Enterprise Network, 1990-92
- Founder & Chairman, Air Quality/Alternative Fuels Task Force of Phoenix Futures Forum, 1990-1992
- Coordinator, Externalities Prioritization Working Group, 1993-4
- Coordinator, Arizona Renewables Working Group, 1994-95
- Leader, Energy Efficiency & Environment Task Force, Retail Electric Competition Working Group, 1994-95

EXHIBIT RTW-2

PROFESSIONAL EXPERIENCE:

ARIZONA CORPORATION COMMISSION, PHOENIX, AZ (OCT '92 - PRESENT)

ACTING DIRECTOR, UTILITIES DIVISION, MAR '98-PRESENT:

- Manages the 95-person Utilities Division
- Directly supervises five Section Chiefs, two Supervisors, and an Assistant Director

CHIEF, ECONOMICS AND RESEARCH, JUNE '97 -MAR '98:

- Managed the Economics and Research Section of the Utilities Division
- Supervised a staff of seven professionals
- Read, reviewed, edited, and approved tariffs, special contracts and other Commission Open Meeting items
- Prepared testimony for lawsuits regarding Retail Electric Competition
- Coordinated the Electric System Reliability and Safety Working Group
- Coordinated the Solar Portfolio Standard Subcommittee
- Staffed the Unbundled Services and Standard Offer Working Group
- Staffed the Independent System Operator and Spot Market Development Working Group
- Coordinated the overall Retail Electric Competition effort for the Division
- Wrote, edited, and published the Solar Portfolio Standard Subcommittee's final report
- Co-wrote, edited, and published the Unbundled Services and Standard Offer Working Group's final report
- From 12/15/97-2/6/98 performed duties of Acting Director for four weeks while Director was out of the country

SENIOR RATE ANALYST, MAY '94 - JUNE '97:

- Specialized in electric utility regulation activities and projects, including integrated resource planning, externalities, renewable energy resources, retail electric competition, and electric tariff review and evaluation
- Evaluated and developed recommendations on utility renewable energy plans and projects
- Served as the group leader of the Arizona Photovoltaics for Utilities Cooperative
- Coordinated the activities of the collaborative Renewables Working Group
- Wrote draft Commission rules for externalities and integrated resource planning
- Served as the Task Force Leader of the Energy Efficiency and Environment Task Force in the Retail Electric Competition Working Group
- Helped draft proposed Commission Retail Electric Competition Rules
- Participated as a member of the Planning Committee of the Southwest Regional Transmission Association
- Acted as the Coordinator of Arizona's Electric System Reliability and Safety Working Group

ECONOMIST, OCT '92 - MAY 94:

- Conducted economic and policy analyses of electric and telecommunications utility issues
- Analyzed applications of utilities regarding rate levels, rate design, and service offerings
- Prepared recommendations and testimony on renewable energy, energy conservation, demand-side management, integrated resource planning, special rates and contracts, and tariff filings
- Served as the Coordinator of the Arizona Photovoltaics for Utilities Cooperative
- Served as the Coordinator of the Externalities Prioritization Working Group
- Wrote, edited, and published the Externalities Prioritization Working Group's final report

EXHIBIT RTW-2

ARIZONA DEPARTMENT OF COMMERCE, PHOENIX, AZ (JULY '85 - OCT '92)

ENERGY BUSINESS TECHNICAL SPECIALIST in the ARIZONA ENERGY OFFICE, MARCH '90 - OCT '92:

- Prepared testimony and testified as an expert witness in the first cycle of the Corporation Commission's Integrated Resource Planning. The testimony resulted in the formation of two Commission Task Forces to consider externalities and sliding-scale hook-up fees.
- Participated in the two-year Arizona Energy Policy and Plan development program
- Founded the collaborative Arizona Photovoltaics for Utilities Cooperative and coordinated its activities

MANAGER of the ARIZONA SOLAR ENERGY OFFICE, JULY '87 - MARCH '90:

- Managed the entire solar energy program for the State of Arizona
- Managed the accomplishments of a staff of eight employees and numerous contractors and subcontractors

ENERGY ECONOMIC ANALYST of the ARIZONA ENERGY OFFICE, JULY '85 - JUNE '87:

- Prepared various economic analyses, including the impact of the 1986 oil price decline
- Performed utility rate analyses and presented utility bill seminars to school officials and local governments
- Served on the Arizona Photovoltaic Applications Task Force established to evaluate the potential for the use of photovoltaics in Arizona and to make recommendations to the Arizona Corporation Commission

ARIZONA SOLAR ENERGY COMMISSION, PHOENIX, AZ (DEC '80 - JUNE '85)

ASSOCIATE DIRECTOR, FEDERAL PROGRAMS MANAGER, & SOLAR ENGINEERING SPECIALIST:

- Developed strategies and marketing plans to enhance the commercialization of solar energy products
- Was responsible for revising, drafting, staffing, and coordinating work on Commission rules and the public hearings on rules

RAMADA ENERGY SYSTEMS, INC., TEMPE, AZ (JUNE '79 - JULY '80)

MANAGER, MARKETING SERVICES:

- Managed all services and support of the Marketing Department and of the company distribution network
- Established office administration programs, developed standard operating procedures for the Marketing Department, and initiated a comprehensive national inquiry response program
- Developed and implemented advertising, publicity and public awareness plans

SOLARON CORPORATION, DENVER, CO (JULY '76 - JUNE '79)

FEDERAL PROGRAMS ADMINISTRATOR, AUG '78 - JUNE '79:

- Managed all activities of the federal solar grant programs
- Wrote grant applications, assisted applicants with design and grant preparation, follow-up reporting, and assistance on winning grants

EXHIBIT RTW-2

ASSISTANT TO THE MANAGER, DISTRIBUTOR SALES, SEP '77 - JUL '78:

- Responsible for the day-to-day activities of the distributor network for Solaron products
- Developed marketing plans for the distributor network
- Assisted distributors in project design, computer simulation, and equipment selection

MARKETING ADMINISTRATOR, JUL '76 - AUG '77:

- Coordinated office administration
- Provided training and grant application preparation assistance to customers in federal grant programs. Sales through these grant programs accounted for 26 percent of all 1977 Solaron sales
- Served as a sales engineer, designing and selling individual systems in areas without distributors and sales to walk-in customers

U.S. ARMY EXPERIENCE: Commissioned Officer from June 1970-January 1976

ADDITIONAL TRAINING:

1984-1993 Arizona State University, College of Business: 36 semester hours of economics courses. This included course work in public utility economics & finance.

1976-1996 Attendance at 110+ seminars, conferences and workshops covering subjects such as: electric industry restructuring, energy conservation, demand-side management, thermal storage, energy economics, financing of energy projects, cogeneration, solar energy, integrated resource planning, solar energy in utilities, environmental concerns, electric vehicles, biomass, and energy-conserving building design.

PUBLICATIONS

Williamson, Ray T. "The Versatile Transparent Polymer Collector." Paper presented at the 1980 Annual Meeting of the International Solar Energy Society, Phoenix, Arizona.

Williamson, Ray T. **Standards for Solar Devices.** Arizona Solar Energy Commission, May 1981.

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Williamson, Ray T., Editor. **Arizona's Solar Laws & Rules.** Arizona Solar Energy Commission, May 1981.

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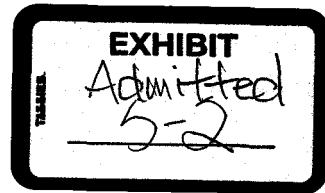
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- Williamson, Ray T., Editor/Co-author, and Robert Hammond, Frank Mancini, and James Arwood. "The Solar Electric Option (Instead of Power Line Extension)." A 16-page brochure published by the Arizona Corporation Commission and the Arizona Department of Commerce. Phoenix, Arizona, August 1993.
- Williamson, Ray T., Co-author, and Staff of Economics & Research Section, Arizona Corporation Commission. "Staff Report on Resource Planning." Arizona Corporation Commission, September 1993.
- Williamson, Ray T. "Staff Report on Arizona Public Service Company's Carol Spring Mountain Project," (Docket No. U-1345-94-335), Arizona Corporation Commission, October 1994.
- Williamson, Ray T., and Robert Gray. "Staff Report on Arizona Public Service Company's Photovoltaic Applications and Systems Development Program," (Docket No. U-1345-95-323), Arizona Corporation Commission, August 1995.
- Williamson, Ray T., Co-author, and Staff of Economics & Research Section, Arizona Corporation Commission. "The Electric Industry In Arizona: Staff Report on Resource Planning." Arizona Corporation Commission, October 1996.
- Williamson, Ray T., David Berry, and Kim Clark of Economics & Research Section, Arizona Corporation Commission. "Staff Discussion of the Proposed Rule on Electric Industry Restructuring," (Docket No. U-0000-94-165), Arizona Corporation Commission, October 1996.
- Williamson, Ray T., "Incorporating Solar in a Restructured Electric Utility Industry," **Proceedings of the 1997 Annual Conference of the American Solar Energy Society**, Washington, D.C., 25-30 April 1997.
- Williamson, Ray T. and David Berry, "Solar Power and Retail Electric Competition in Arizona," **Solar Today**, Vol. 11, No. 2, March/April 1997.
- Williamson, Ray T. "Designing an Effective Solar Portfolio Standard," **Proceedings of the SOLAR '98 Conference**, American Solar Energy Society, Albuquerque, N.M., 13-18 June 1998.
- Williamson, Ray T. and Howard Wenger, "Solar Portfolio Standard Analysis," **Proceedings of the SOLAR '98 Conference**, American Solar Energy Society, Albuquerque, N.M., 13-18 June 1998.

BEFORE THE ARIZONA CORPORATION COMMISSION



CARL J. KUNASEK
Chairman
JIM IRVIN
Commissioner
WILLIAM A. MUNDELL
Commissioner

IN THE MATTER OF THE APPLICATION OF)
ARIZONA PUBLIC SERVICE COMPANY FOR)
APPROVAL OF ITS PLAN FOR STRANDED)
COST RECOVERY)

DOCKET NO. E-01345A-98-0473

IN THE MATTER OF THE APPLICATION OF)
ARIZONA PUBLIC SERVICE COMPANY OF)
UNBUNDLED TARIFFS PURSUANT TO A.A.C.)
R14-2-1601 ET SEQ.)

DOCKET NO. E-01345A-97-0773

IN THE MATTER OF COMPETITION IN THE)
PROVISION OF ELECTRIC SERVICES)
THROUGHOUT THE STATE OF ARIZONA)

DOCKET NO. RE-00000C-94-0165

DIRECT

TESTIMONY

OF

LEE SMITH

CONSULTANT

LA CAPRA ASSOCIATES
BOSTON, MASSACHUSETTS

JUNE 30, 1999

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1 **INTRODUCTION**

2 Q. What is your name and business address?

3 A. My name is Lee Smith, and I work for La Capra Associates, 333 Washington Street,
4 Boston, Massachusetts.

5
6 Q. On whose behalf are you testifying in this proceeding?

7 A. I am testifying on behalf of the Arizona Corporation Commission (Commission) Staff.
8

9 Q. Please describe your background and experience.

10 A. I am a Senior Economist at La Capra Associates. I have been with this energy planning
11 and regulatory economics firm for 15 years. Prior to my employment at La Capra
12 Associates, I was Director of Rates and Research, in charge of gas, electric, and water
13 rates, at the Massachusetts Department of Public Utilities. Prior to that period, I taught
14 economics at the college level. My resume is attached as Exhibit LS-1.

15
16 Q. What is the purpose of your testimony?

17 A. I am testifying as to the concepts in the 10 Page Settlement Agreement between Arizona
18 Public Service Company ("APS" or "Company") and the Residential Utility Consumer
19 Office ("RUCO"), Arizona Community Action Association ("ACAA"), and Arizonans
20 for Electric Choice in Competition ("AECC") excluding Enron ("Proposed Settlement").
21

22 Q. Have you submitted testimony previously in this proceeding?

23 A. Yes. I submitted testimony on the proposed November 4, 1998 Settlement between APS
24 and the Commission Staff which was subsequently withdrawn ("November Settlement").
25

26 ...

27 ...

28 ...

1 Q. What major changes should be made in the regulation and organization of the electric
2 industry to foster the development of a competitive electric services market?

3 A. In order to have competition in electric services, the following must occur

- 4 • assurance that all potential suppliers have fair access to customers;
- 5 • assurance that all potential suppliers have fair access to the wires;
- 6 • the ability to identify and address market power in generation;
- 7 • customers must have the opportunity to purchase electric services from a supplier of
8 their choice;
- 9 • customers must be informed of what they pay the utility for each service, so they can
10 compare different providers;
- 11 • subsidization of unregulated services by regulated services must be avoided,
12 otherwise the utility will have an unfair advantage over competitive suppliers; and
- 13 • disputes over stranded cost must be resolved.

14
15 Q. What criteria should be applied in considering approval of the APS settlement?

16 A. It is Staff's opinion that any settlement agreement presented to the Commission should
17 be evaluated using the above-mentioned criteria. The Commission should apply criteria
18 that measure whether the agreement contributes to the goals of allowing competition and
19 providing benefits to Arizona consumers. An approved Settlement should facilitate the
20 development of a competitive market in Arizona. That requires the characteristics
21 described above. It should also provide all customers with some immediate benefits that
22 they would not receive under a continuation of existing regulatory practices.

23
24 Q. Does the Proposed Settlement ensure that all potential suppliers have fair access to
25 customers?

26 A. The Proposed Settlement is consistent with the Electric Competition Rules ("Rules") as
27 they relate to providing fair access to customers by the Affected Utilities as reflected in
28 Article VII, Section 7.7. The Commission will have the authority to ensure equal access

1 by all potential suppliers to the customers through its approval of the Code of Conduct
2 contemplated by the Rules and referred to in the Proposed Settlement at Article VII,
3 Section 7.7. Based upon the foregoing, it is Staff's opinion that the Proposed Settlement
4 adequately ensures that all potential suppliers will have fair access to customers.

5
6 Q. Does the Proposed Settlement ensure that all potential suppliers have fair access to the
7 wires?

8 A. The support by APS of the Arizona Independent Scheduling Administrator (AISA) and of
9 the formation of the Desert Star Independent System Operator (ISO) is an important step
10 in providing fair access to the wires. However, as long as a single entity owns and
11 controls transmission and owns generation there will be incentive for and possibility of
12 limiting access of other suppliers to the wires.

13
14 Q. Does the Proposed Settlement enable the Commission to identify and address generation
15 market power?

16 A. The Proposed Settlement requires that APS sell its generating assets to an affiliate at the
17 net book value of those assets in 2002. I have some concerns about the continuing
18 incentives for APS, as the only provider of transmission service, to favor standard offer
19 power purchases or delivery of generation from an affiliate. In its recent FERC Notice of
20 Proposed Inquiry regarding Regional Transmission Organizations ("RTO"), FERC
21 expresses concerns that the existing utility-by-utility control of transmission is not
22 efficient and may allow a transmission owner to favor its own generation, in spite of the
23 rules about Open Access Transmission Tariffs established in FERC Order 888.

24
25 Q. What impact may the FERC proceeding have on the APS Proposed Settlement and the
26 proposed transfer of generating assets to an affiliate?

27 A. In the time between now and when APS transfers its assets, FERC should have
28 completed the RTO investigation, and there will have been adequate time for Desert Star

1 or some other type of an RTO to be in operation or fully developed conceptually. I
2 would recommend that the Commission's approval of the generation transfer in the
3 Proposed Settlement be conditioned upon appropriate progress toward an RTO. The
4 establishment of an RTO has the potential of greatly alleviating, if not eliminating,
5 concerns about both vertical and horizontal market power.

6
7 Q. Does the Proposed Settlement provide customers the opportunity to purchase electric
8 services from a supplier of their choice?

9 A. Article I of the Proposed Settlement, Implementation of Retail Access, addresses
10 providing customers the opportunity to purchase electric services from a supplier of
11 choice. The Proposed Settlement accelerates the implementation date and increases the
12 eligible load from the amounts required in the Electric Competition Rules. Based upon
13 the foregoing, it is Staff's opinion that the Proposed Settlement provides customers the
14 opportunity to purchase electric services from a supplier of their choice.

15
16 Q. Does the Proposed Settlement inform customers what they pay the utility for each
17 service, so they can compare different providers?

18 A. No. The Company has not unbundled its Standard Offer Service tariffs, and has not
19 informed Direct Access customers how much they would have paid the Company for
20 generation. In addition, the unbundled metering and billing credits in the Proposed
21 Settlement do not reflect the embedded cost that a customer is currently paying for these
22 services.

23
24 Q. Does the Proposed Settlement contain adequate safeguards to avoid the subsidization of
25 unregulated services by regulated services, so as to avoid giving the utility an unfair
26 advantage over competitive suppliers?

27 A. Consistent with the Electric Competition Rules, the Proposed Settlement contemplates
28 the filing of a Company-specific code of conduct. The Code of Conduct is subject to the

1 Commission's approval of terms that should establish procedures to eliminate the
2 potential for the subsidization of unregulated services by regulated services. Based upon
3 the foregoing, it is Staff's opinion that the Proposed Settlement contains appropriate
4 language to allow the Commission to approve a Code of Conduct, consistent with the
5 Rules, to provide adequate safeguards to avoid the subsidization of unregulated services
6 by regulated services, so as to avoid giving the utility an unfair advantage over
7 competitive suppliers.

8
9 Q. Does the Proposed Settlement resolve disputes over stranded cost?

10 A. The Proposed Settlement attempts to resolve disputes over stranded costs.

11
12 Q. Please explain how the Settlement attempts to resolve the issue of stranded costs.

13 A. The Proposed Settlement at Article III - Regulatory Assets and Stranded Costs provides a
14 quantification of stranded costs and establishes a recovery mechanism for a portion of the
15 amount determined. It contains an assertion that allowable stranded costs are at least
16 \$533 million after mitigation (Section 3.2).

17
18 Q. Do you agree with this assertion about the value of stranded costs?

19 A. No. Mr. Davis cites Exhibit 2, presented to the Commission in this docket at Exhibit
20 JED-3. This exhibit most certainly does not reflect a full and fair evaluation of stranded
21 costs. It compares market revenues to embedded generation costs for the six years
22 commencing in 1998 and ending in 2004.

23 ...

24 ...

25 ...

26 ...

27 ...

28 ...

DETAILED DISCUSSION OF SPECIFIC PROBLEMS WITH CRITERIA

Q. Of your recommended criteria to be used by the Commission in evaluating a settlement associated with competition in electric services, you have identified two which are not fully met by the Proposed Settlement: 1) informing customers what they pay the utility for each service, so they can compare different providers, and 2) resolving disputes over stranded costs. Would you please explain more precisely why you believe the first of these criteria have not been met.

A. Yes. The Company has not provided rates which unbundle the existing tariffs. With regard to metering and billing services, if a customer chooses an alternate supplier of metering or billing services or both, the Company proposes to provide credits to the bill. These credits are based on APS' avoided costs only. They reflect decremental costs associated with these services, but do not include all embedded costs.

Q. What alternative would be consistent with the criteria?

A. The Company calculated and offered rates in the November Settlement based on its unbundled cost of service study. The credits were significantly higher than the avoided cost credits in this Proposed Settlement. For instance, for Residential customers the billing credit was \$1.33 per month, while in the Proposed Settlement the billing credit is only \$.30 per month. For Extra-large General Service customers, the embedded metering credit was \$154.15 per month, while the avoided cost credit proposed in the Proposed Settlement is only \$55 per month. The Company should file rates based upon the embedded costs unbundled into functional components.

Q. Would you explain how the use of avoided costs versus embedded costs will inhibit the development of a competitive market for metering and billing services?

A. Yes. The Company is currently collecting revenues from ratepayers based on the embedded costs of all services, including metering and billing. However, if the customer does not use these services, the Company is proposing to reduce bills by a much smaller

1 amount than what was collected in their current rates. This means that customers who
2 choose alternative suppliers will continue paying for some portion of the Company's
3 metering and billing costs. This type of pricing is also anti-competitive, in that new
4 providers will find it difficult, if not impossible, to provide these services at a competitive
5 rate. To take a specific example, the decremental cost rate, as proposed in the Proposed
6 Settlement, would not include the cost of the meter reader's truck or any overhead.
7 These expenses would be supported by the remaining distribution portion of the rate,
8 while the new competitor would need trucks and overhead and have to recover these from
9 his price.

10
11 Q. Are there any other ways in which the Proposed Settlement rates do not fully inform
12 customers about their rates?

13 A. Yes. For each customer class, the Company provides one (or more) bundled Standard
14 Offer Service tariff, which does not show separate functional rate components
15 (generation, transmission, distribution, etc.), and one Direct Access tariff, which is
16 unbundled into distribution service and Competitive Transition Charge ("CTC")
17 components, but not generation or transmission.

18
19 Q. Can you explain why the unbundling of the Standard Offer Service tariffs to provide this
20 level of detailed information is important to the development of a competitive market?

21 A. To make an informed decision about competitive service alternatives, customers must
22 know what credit they will receive if they shop for generation, as well as metering and
23 billing services, and those credits must be high enough so that some suppliers can
24 compete with them. The Company's tariff does not inform customers of the market
25 generation credit ("MGC") or the amount of transmission costs that they pay on Standard
26 Offer service.¹ Customers will know the tariff rates that they will pay for bundled

27 ¹ The rate reduction that customers receive for not buying generation is usually called the Market Generation
28 Credit, or MGC.

1 service, and they will know the direct access tariff rates that they will pay if they choose
2 an alternative supplier. However, they must compute the difference between the two in
3 order to know what generation and transmission revenue target they must beat. This is
4 not an easy comparison, and it differs for every customer. Without the ability to isolate
5 the portion of the customer's bill associated with these services, an informed choice can
6 not be made. It is imperative that the Company be required by the Commission to fully
7 unbundle its Standard Offer Services tariffs and Direct Access tariff to the same level of
8 detail to allow this comparison.

9
10 Q. What impact do you expect this lack of a transparent market generation credit will have
11 on competition?

12 A. I expect that it will have a deleterious effect. The largest customers may make these
13 computations, or marketers may make these computations for them, but it will be difficult
14 for smaller customers to shop. The smaller customer, receiving information that an
15 alternative supplier can provide power for twelve months for a price of x, does not know
16 whether the average price he is paying for power is more or less than x. To make this
17 determination, the customer will have to have available his billing history for the last
18 twelve months, or project his bill determinants for the next year, and determine what his
19 bill would be under two separate rate schedules, involving seasonal differentials, an
20 energy block (or more complicated time-of-use blocks), and a change in the basic
21 customer charge.

22
23 Q. Are there any other side effects of this "two rates per class" system?

24 A. Yes. The rate reductions to customers who choose will be different than the reductions to
25 customers who do not choose. In some cases the reductions to choice customers will be
26 greater than to bundled service customers.

27 ...

28 ...

1 Q. How did you calculate the Company's proposed MGC for various classes?

2 A. The credit that Direct Access customers will receive for generation is the difference
3 between the two sets of rates, the Standard Offer Service Tariff and the Direct Access
4 Rate for their rate class. We have calculated the effective MGC from the Proposed
5 Settlement rates for 1999-2000 to be approximately 3.0 cents for the Extra-Large General
6 class, 4.1 cents for the General Service class, and 4.5 cents for the Residential class. The
7 backup to the MGC calculations is attached to my testimony as Exhibit LS-2.

8
9 Q. Is this credit sufficiently large that alternative suppliers will be able to compete
10 effectively with APS?

11 A. No. If an alternative supplier must pay more for generation, transmission, and required
12 ancillary services than the credit which the customer will receive from the utility, we
13 would expect that there would be very little if any competition. The supplier cannot
14 compete if the price of his supply is higher than the credit that potential customers
15 receive from APS.

16
17 Q. What market price measure have you examined to come to this conclusion?

18 A. Unfortunately, there is no single easily available reference price. We have estimated the
19 wholesale market price from price information from the spot market in California. That
20 estimation process is described in Appendix A. We estimate that the average wholesale
21 market price for the last year has been 2.9 cents per kWh. To get power to the customer
22 will also require accounting for line losses. In addition, the supplier must acquire
23 ancillary services and transmission. This suggests that for a retail customer to have
24 purchased all predicted energy needs from the California spot market, with minimum
25 transmission costs and paying APS only for ancillary services and transmission, would
26 have cost at least 3.4 cents per kWh for the Extra-Large General Service class, and
27 considerably more for other classes.² I would expect that the price for 1999-2000 would

28

² For transmission prices, I have used the transmission rates in proposed tariffs submitted by APS in the November Settlement.

1 be slightly higher than this. However, I also expect that the actual retail market price of
2 power will be still higher than the barebones spot market price.

3
4 Q. Please describe the other elements of market price.

5 A. First, customers, or their suppliers, must pay for "load balancing," risk of price variation,
6 customer service, and some profit. These elements must be added to the wholesale price
7 to determine what retail prices will be including a return on generating plant, and are
8 probably buried in stranded costs. I believe a conservative estimate of retail prices would
9 be 4.6 cents for Residential customers, 4.23 cents for General Service customers, and
10 3.45 cents for Extra-Large General Service customers. A more detailed discussion of
11 these costs is contained in Appendix B.

12
13 Q. Might these be high measures of retail market price?

14 A. No. In fact, I believe it will be very difficult for alternative suppliers to match this price.
15 This does not include any marketing or startup costs.

16
17 Q. The MGCs for the Residential class are much higher than for the Extra-Large General
18 Service class. Are these credits likely to create competition for generation needs of the
19 residential class?

20 A. No. First, the retail market price for the Residential class will be much higher for the
21 residential class than for the Extra-Large General Service class, because of line losses,
22 and load shape. Second, the residential market seems to be much less attractive to
23 marketers than the large customer classes. Finally, only ten percent of the residential
24 class will even be eligible for access, so the potential market is limited for two years.

25 ...

26 ...

27 ...

28 ...

1 Q. Mr. Higgins testified that he expects that the MGC will be higher than the market price
2 by about 5 mills, "for commercial customers". Why is his conclusion so different than
3 yours?

4 A. Mr. Higgins is referring to a particular customer in the General Service class. Also, he is
5 comparing the MGC to a wholesale price for absolutely flat load - in other words for a
6 customer that used exactly the same kWhs every hour of every month. The customer for
7 whom Mr. Higgins has calculated the commercial market generation credit does not have
8 a flat load, since he has specified that this is a 55 percent load factor customer according
9 to Response to Data Request LS-1. Recognizing that the wholesale price will be higher
10 because of the customer's load shape would decrease the market generation credit.

11

12 Q. You stated earlier that you disagreed with the Company's assessment of its stranded
13 costs. Do you agree with the market prices used by the Company in their stranded cost
14 analysis?

15 A. No. They are too low by about 2 mills. We know that spot prices at Palo Verde for the
16 eleven months from July 1998 through April 1999 were 2 mills, or 7 percent, higher than
17 the prices used in the Company's stranded cost analysis for 1999. Moreover, the
18 Company's generating units also earn revenue through the provision of ancillary services.
19 That is, they sell not only energy but also ancillary services, which will produce
20 additional revenues. Thus, the average revenue earned by the Company's generating
21 units will be higher than the average wholesale price.

22

23 Q. Are there problems with the Company's analysis other than with the level of market
24 prices projected?

25 A. Yes. The major problem is methodological. Even if the estimates of both market
26 revenues and embedded costs were correct, the Company's presentation does not measure
27 stranded costs. This methodology fails to reflect the true difference between market
28 value and embedded costs.

1 Q. Why is this an incorrect method of measuring stranded costs?

2 A. The assets in question will continue to have value for longer than six years; in fact, most
3 of the generating assets will continue in production for another ten to twenty years. As
4 time passes, market prices increase, while embedded costs stay almost the same. Even
5 the Company's brief analysis shows market prices increasing 6 mills as embedded costs
6 increase by 1 mill. As a result, there will be a crossover point when these units produce
7 market revenues in excess of embedded costs. From then on, the annual measurement of
8 stranded cost will be negative. By stopping the analysis after six years, this methodology
9 fails to account for future negative stranded costs.

10

11 The Company's witness, Mr. Landon, argues that stranded costs would actually be higher
12 if the analysis encompassed more years. The test of this proposition would be for the
13 Company to show their estimates of market and embedded prices in the long run. In
14 response to discovery, the Company states that its estimates of market prices reach their
15 embedded costs after 2008. Since the 1998 estimates showed market prices about 1 cent
16 less than embedded costs, this indicates that market prices are projected to increase
17 relative to embedded costs over the next 10 years. If this trend continues, it is clear that
18 embedded costs will fall below market prices.

19

20 Q. Why do you expect market prices of generation to increase?

21 A. I expect that fuel prices will increase over time. Although there is considerable variation
22 in fuel price projections, all of the forecasts that I have seen project that fuel prices will,
23 in general, increase over time. Environmental rules are likely to increase generation
24 prices, through requiring higher quality fuel or more expensive treatment of emissions.
25 In addition, growth in energy demand is likely to mean more production by higher energy
26 cost generating units.

27 . . .

28 . . .

1 The capacity cost associated with generation is also likely to go up, as materials and labor
2 costs increase. There has been an improvement in technology, which reduced capital
3 costs, but it is not at all clear that capital costs can be continually decreasing. In fact,
4 some of the apparent reduction in capital cost was due to the market situation of the
5 manufacturers of generators.

6
7 Q. Mr. Landon also argues that the Company's estimate of its stranded cost may be low
8 because it has assumed "aggressive" capacity factors for its coal and nuclear plants. Do
9 you agree?

10 A. While I have not analyzed the Company embedded price projections in detail, the
11 numbers that I have seen do not support this position. Mr. Landon compared projected
12 capacity factors with only a few historic years, one of which was affected by an
13 extraordinary event. Most utilities across the country have been increasing capacity
14 factors in recent years as they have been making efforts to reduce costs in order to
15 participate in competitive markets.

16
17 In addition, the Company used similar capacity factors in its modeling of embedded and
18 market price. If we accepted Mr. Landon's view that the actual capacity factors for
19 nuclear units will be lower than those projected, then embedded costs will be higher but
20 so also will market prices. If nuclear units produce less energy, more energy must be
21 produced from coal, gas and oil units, pushing up market prices.

22
23 Q. Since you expect that annual stranded costs will decrease and will become negative, do
24 you agree that the Company has demonstrated stranded costs of \$533 million?

25 A. I do not agree that the Company has appropriately demonstrated its level of stranded
26 costs. I also do not agree that APS' stranded costs are \$533 million. I think the correct
27 number is materially less than this amount.

28 ...

RECOMMENDED REMEDIES TO PROBLEMS IDENTIFIED

Q. Of your recommended criteria to be used by the Commission in evaluating a settlement associated with competition in electric services, what are your recommendations for resolving the unsatisfied criteria, particularly 1) informing customers what they pay the utility for each service, so they can compare different providers, and 2) resolving disputes over stranded costs?

A. First, the Company should be required to remove the embedded costs of metering and billing from the distribution component of the Direct Access rates and show these as separate avoidable charges. They should be similar if not identical to the metering and billing charges included in the November Settlement. To address the remainder of the unsatisfied criterion regarding informing customers what they pay the utility for each service, so they can compare different providers, Staff recommends that the Commission approve the Proposed Settlement with the modified condition that APS unbundle its Standard Offer Service, showing generation and transmission rates. In addition, APS should provide explicit information on Market Generation Credits (MGC) for the Residential, General Service, and Extra-large General Service Direct Access rates. As for the second unsatisfied criterion, resolving disputes over stranded costs, Staff is recommending a true-up mechanism to prevent the over-collection of stranded costs which might occur without such a mechanism.

Q. How else should the Proposed Settlement be modified to create the potential for competition?

A. In order to create a competitive market, the market generation credits, particularly for the class most likely to shop, the Extra-Large General Service class, must be increased. The minimum MGC must be higher than the spot price adjusted for ancillary services and line losses. If the MGC is higher, either total rates will increase or some other component of rates must decrease. If another component of rates decreases, either the collection period must be lengthened or the total collection of revenues will be less than planned with the

original rates. To accomplish this and still abide by other conditions of the settlement, at least two adjustments must be made. First, some other component of rates must be decreased by an equal amount. The logical choice is the CTC. Second, with a lower CTC, it will take a longer transition period to collect the same amount of stranded costs.

Q. How should the MGCs and CTCs be adjusted?

A. The goal should be to provide the Company with the same revenue collection as currently proposed from each class from the combination of the MGC and the CTC. With the proposed residual rather than stated MGC, if the CTC for any class is increased by a particular amount, the MGC is automatically decreased by the same amount. Since the proposed MGCs are about 2 mills lower than my estimated retail market price, I recommended that the CTCs be decreased by an average of about 2 mills in 1999 and 2000, which will increase the MGC by the same amount. In future years, the Proposed Settlement reduces charges for Direct Access, so that the MGCs increase, but are still lower than they should be. The Table below shows the MGCs in the Proposed Settlement and the MGCs which I am recommending for each year of the transition period. Again, an increase in an MGC can be accommodated by an equal decrease in the proposed CTC.

MARKET GENERATION CREDIT IN CENTS PER KWH

	1999	2000	2001	2002	2003	2004
Residential Settlement	4.5	4.6	4.7	4.7	4.7	4.9
Residential - CC Staff	4.6	4.6	4.7	4.7	4.8	4.8
General Service Settlement	4.1	4.1	4.2	4.3	4.3	4.5
General Service - CC Staff	4.2	4.2	4.3	4.3	4.4	4.4
Extra-Large GS Settlement	3.0	3.0	3.2	3.2	3.3	3.5
Extra-Large GS - CC Staff	3.3	3.3	3.4	3.4	3.5	3.5

...

1 Q. In light of your disagreement with the Company's stranded cost claim, do you
2 recommend that the Commission disapprove the settlement?

3 A. No. The Proposed Settlement will allow the Company to collect a level of stranded costs
4 of \$350 million, which is significantly lower than the claimed \$533 million. It also
5 clearly is an advantage to settle this very controversial issue. I recommend that the
6 Proposed Settlement be modified so as to address both the MGC and the stranded cost
7 questions. If the Company does not sell its generating assets, which would reveal their
8 value, the best indications we have about the validity of their stranded cost estimate are
9 actual market prices. Also, the MGC should ideally be related to actual market prices. I
10 suggest the following modifications.

11
12 Earlier I advocated that CTCs should be reduced so that the MGC could be increased.
13 The impact of this on CTC collection should depend upon whether the agreed upon
14 MGCs appear to be a fair measure of the actual market prices.

15
16 The Company may accumulate in a deferred account the revenues that would have been
17 collected through the higher proposed CTC. To determine if the CTC should continue
18 beyond December 31, 2004, and for how long, the Company should make a filing with
19 the Commission on July 1, 2004. This filing shall demonstrate the amount of CTC
20 revenues collected and projected to be collected by December 31, 2004, and the resulting
21 deferred CTC amount. In addition, this filing should compare the actual wholesale
22 market price in 2003-2004³, to the wholesale market price used as a basis for the
23 company's stranded cost estimate for that year. If this actual market price is lower than
24 the projected wholesale market price by more than one mill, the Company shall be
25 allowed to continue collecting a CTC until the deferred amount and the full \$350 million

26 ...

27 ...

28

³ The wholesale price would be determined by the California spot market price, unless an alternative source of transparent market information has been developed by that time.

1 is collected. If the actual market price is higher than the MGC by more than one mill, the
2 Company shall not be allowed to collect the deferred amount, but shall be allowed to
3 retain all previous CTC revenues collected.

4
5 In this latter case, we would have clear evidence that market prices had been considerably
6 higher than those projected by the Company. Higher than projected market prices would
7 strongly suggest that the Company's generating assets had more value than the Company
8 had previously assumed.

9
10 To illustrate why I am advocating this deferral and conditional collection, we can refer to
11 the Company's stranded cost filing. In the table below, I show how stranded costs would
12 decrease if, in the year 2003, wholesale market prices increase by 1 mill from those
13 projected by the Company in their stranded cost filing.

14

gWhs	Comp. estimate wholesale price cents/kWh	Embedded cost	Stranded cost	Hypothetical Actual wholesale price	Revised Stranded cost
23,400	3.2	3.8	\$129 million	3.3	\$105 million

15
16
17

18
19 Q. What is your final recommendation to the Commission regarding this agreement?

20 A. I am recommending that the Commission approve the Proposed Settlement with the
21 minor modifications discussed above which will make the Proposed Settlement more
22 consistent with the goal of establishing a competitive market.

23
24 **OTHER ISSUES**

25 Q. Are there any other rate issues?

26 A. Yes. Article 2.6 would require the Commission to approve four automatic adjustment
27 clauses. The first and second clauses address Standard Offer costs after the Company has
28 sold its generating assets, and will allow the Company to pass on the cost of acquiring

1 that power. However, the third and fourth clauses will allow the Company to increase
2 rates for certain costs, associated with implementation of the Electric Competition Rules
3 and system benefits, without demonstration that overall Company earnings are less than
4 allowed. This creates a situation similar to what has been described as a single issue rate
5 case. The adjustment clause might identify that the Company had spent \$30 million on
6 transition costs, but since the issue would be examined in isolation, if sales growth had
7 been rapid or other expenses had not increased much, the Company might have been
8 overearning by \$20 or \$40 million. The fairer solution for ratepayers would be to award
9 the Company only the \$10 million shortfall in the first case, or to decrease rates in the
10 second case.

11
12 Q. How could the Proposed Settlement be modified to address this issue?

13 A. The Proposed Settlement does not contain these clauses, but rather specifies that the
14 Company file a detailed application for these clauses by June 1, 2002. The Commission
15 would examine these clauses and "issue an order that shall also establish reasonable
16 procedures pursuant to which . . . parties . . . may review the costs to be recovered."
17 Those reasonable procedures could include an annual filing requirement that
18 demonstrates that, absent the deferral, the Company would earn less than its authorized
19 rate of return. The Commission could approve the Proposed Settlement but specify that
20 the specific adjustment clauses should be written to include the provision described
21 above.

22
23 This is particularly necessary because other Proposed Settlement provisions provide
24 protections to the Company but not to ratepayers. Article 2.8 allows the Company to
25 request a rate change in the event of an emergency or material changes in cost resulting
26 from any type of law or order. However, it also specifies that except for these specific
27 changes, rates shall remain unchanged until July 1, 2004. In other words, the Company
28 has the ability to increase rates but ratepayers do not have symmetrical rights; if the

1 Company is overearning, even significantly, no party will have the right to examine the
2 Company's cost of service and request a rate decrease.

3
4 Q. The Company has indicated that the rate reductions in the Proposed Settlement are a great
5 benefit to customers. Might these rate reductions be a significant enough benefit to
6 justify the low MGCs?

7 A. No. Since a MGC that is too low will prevent the development of a competitive market
8 for generation service, it will frustrate the entire purpose of the retail electric competition
9 effort. In addition, the benefits have been greatly exaggerated.

10
11 Q. Why are 1.5 percent rate reductions for five years not a large benefit?

12 A. First, the size of the reductions, even cumulatively, are small relative to what utilities in
13 other regions have provided after restructuring. Second, since the Company may increase
14 its rates under certain conditions, and will be allowed to defer some costs for later
15 collection, it is not clear that these guaranteed reductions leave customers in a better
16 position than normal ratemaking might produce.

17
18 Q. What size reductions have customers received in other states?

19 A. In three states, Massachusetts, California, and Rhode Island, all customers have received
20 reductions of 10 percent or more, while Maryland, New Jersey, and Delaware have
21 mandated cuts of 3 percent, 5 percent, and 7.5 percent, respectively. Illinois, Kentucky,
22 New Hampshire and Texas also appear to be providing more significant rate reductions
23 than the Proposed Settlement's 1.5 percent reductions.

24 ...

25 ...

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1 Q. How might customers be better off as a result of the normal ratemaking process?

2 A. The rate adjustment mechanisms could result in increases that eliminate all or part of
3 these reductions. Thus the reductions of 1.5 percent, which will result in total revenue
4 reductions of about \$25 million per year, could be followed by increases of \$30 to \$50
5 million. Normal ratemaking practice might have produced larger decreases, or might not
6 allow revenue increases for these incremental costs.

7
8 Q. Is there any specific indication in this case of the rate reduction that might occur under
9 normal ratemaking?

10 A. Yes. The Company has been providing customers with small rate decreases over the last
11 four years that reflect faster growth in revenue than in costs. When revenues increase
12 faster than costs, we would expect the Company to be overearning. However, the
13 Company has given up only 55 percent of the "excess"⁴. This suggests that a full rate
14 investigation now might well determine that the Company was overearning and result in
15 a rate decrease. The Company cites 1998 as evidence that the automatic increase would
16 have been less than the 1.5 percent decrease. However, the Company's own Form 10-K
17 for 1998 filed with the Securities and Exchange Commission notes that its 1998 revenues
18 were lower than normal by \$33 million because of milder than normal weather. If sales
19 had been higher, variable costs would also have increased, but fixed costs would not have
20 changed. If normal weather had occurred, the revenue/cost comparison would have
21 resulted in larger total overearnings. It appears likely that a rate case based on a
22 normalized 1998 cost of service would result in rates being lowered by considerably
23 more than the 1.5 percent reduction in the Proposed Settlement. Also, normal ratemaking
24 practice would not allow an increase for the incremental transition costs referenced in the
25 adjustment clauses if the Company was overearning by that amount or more.

26 ...

27 ...

28 ⁴ The exception is property tax decreases, of which 100 percent has gone to ratepayers.

1 Q. Are there any other problems with the rate provisions of the settlement?

2 A. The proposed Direct Access rates show a Competitive Transition Charge (CTC) which is
3 a demand rate for the General Service class. Since some customers on this rate do not
4 have demand meters, it would appear that they would not pay any CTC. If this is a
5 correct interpretation of the rate, an energy based CTC should be added to apply only to
6 customers without demand readings.

7
8 Finally, based on my MGC calculations, it appears that the Special Contract customers
9 would receive a market generation credit of 3.5 cents. This would appear to provide
10 them much more of an opportunity to shop for power than other customers on the Extra-
11 Large General Service class whose MGC is just above 3 cents. This does not seem an
12 appropriate result. It could also be construed as prior discrimination.

13
14 Q. Does this complete your direct testimony?

15 A. Yes, it does.
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LEE SMITH

LA CAPRA ASSOCIATES
Senior Economist

Ms. Lee Smith is a Senior Economist at La Capra Associates. Ms. Smith has over fifteen years experience in utility economics and regulation. Her work has encompassed all aspects of utility pricing, cost analysis, forecasting, and both demand-side and supply planning in electric, gas, and water utility cases. As a consultant, her clients have included gas and electric utilities, regulatory commissions and other public bodies. Ms. Smith has advised the Massachusetts Division of Energy Resources on position on changes in Integrated Resource Management, including proposal to open Transmission and Distribution access to meet resource needs. Previous to La Capra Associates, Ms. Smith was employed as the Director of Rates and Research at the Department of Public Utilities.

ACCOMPLISHMENTS

- Assisting the Arizona Corporation Commission in developing unbundled rates for all Arizona utilities; preparing positions, and negotiating with utilities.
- Advised and provided testimony on rate unbundling for the Maryland Office of the Public Counsel for all utilities in Maryland in restructuring proceedings.
- Advised Pennsylvania Office of the Public Advocate staff in restructuring proceedings; presented testimony on rate unbundling in eight cases.
- Assisted Massachusetts Division of Energy Resources in drafting restructuring legislation and negotiating additional restructuring settlements with utilities.
- Assisted Commission staff in both electricity restructuring cases and utility requests for Qualified Rate Orders allowing securitization of some stranded costs for the Pennsylvania Office of the Consumer Advocate.
- Assisted New Hampshire Public Utilities Commission staff in writing Draft Order on Restructuring; prepared discovery for utilities; prepared discovery questions for hearings on various issues, including corporate unbundling, market structure, transmission, stranded cost theory, measurement, and mitigation.
- Assisted DOER in all aspects of electric industry restructuring from rate unbundling to planning and developing revised market structure for the New England Power Pool.

- Represented the DOER at NEPOOL committees engaged in developing an Independent System Operator, a revised NEPOOL Agreement, and an Open Access Transmission Tariff for New England. Assisted the DOER in other matters including development of model for Boston Edison pilot program based on proxy for competitive market real-time pricing.
- Prepared alternative marginal cost study on Maine Public Service Company. Presented testimony advocating allocation of excess costs on the basis of generation allocators rather than EPMC.
- Prepared testimony on cost allocation and rate design for local gas distribution utility for Kansas Citizens' Utility Ratepayers Board. Assisted in settlement negotiations.
- Testified for Massachusetts Municipal Wholesale Electric Company on appropriate allocation of gas transition costs; assisted MMWEC in formulating response to generic docket on interruptible gas transportation; prepared comments.

EMPLOYMENT

Department of Public Utilities:
Director of Rates and Research,
1982 - 1984

EDUCATION

Ph.D., all but dissertation, Tufts University, Economics
B.A., Honors, Brown University,
International Relations and Economics
Study of Statistics, Boston College

HONORS

Bunting Institute Fellowship, 1970-71
Tufts University Economics Department Fellowship, 1967-68
Prize in International Relations, Brown University, 1965

Residential Service: Year 1 (1999)

New Direct Access Rate

May - October

	flat	per kWh
Basic Service Charge		
Original	10.00	
Incremental Cust. Chg.	7.50	
Distribution	2.50	
SBC		0.00212
CTC		0.04158
		0.00115
		0.00930
		0.05415
sum		

November - April

Basic Service Charge	10.00
Original	7.50
Incremental Cust. Chg.	2.50
Distribution	
SBC	0.00316
CTC	0.03518
	0.00115
	0.00930
sum	0.04879

Old Unbundled Rate

May - October

	flat	per kWh	Weighted kWh
Basic Service Charge			
	7.50		0.02498
		0.08028 first 400 kWh	0.02557
		0.11191 next 400 kWh	0.06008
		0.13051 all additional kWh	0.11063
		sum	
Revenues	\$27,514,672.50	\$479,531,909.59	\$507,046,582.09
		\$ 0.1106 average summer	

November - April

Basic Service Charge	flat	per kWh
		7.50
Revenues	\$ 27,547,912.50	\$233,598,545.02
		\$261,146,457.52

Calculation of New Discounted Standard Offer Rate

May - October

Discounted Revenues		\$ 499,440,883.36
Difference		\$ 7,605,698.73
New Revenue Stream	\$27,514,672.50	\$471,926,210.86
SO Discounted Rate*	7.50	0.10887

November - April

Discounted Revenues		\$257,229,260.66
Difference		\$ 3,917,196.86
New Revenue Stream	\$27,547,912.50	\$229,681,348.16
SO Discounted Rate*	7.50	0.07912

Difference between Standard Offer and direct access rates

May - October

SO Rate	7.50	0.10887
direct access rate	7.50	0.05415
Difference	0.00	0.054729016
Annual Generation Credit	TOTAL \$	\$237,226,866.17
	per kWh	0.055

November - April

SO Rate	7.50	0.07912
direct access rate	7.50	0.04879
Difference	0.00	0.030327371
TOTAL \$		\$ 88,038,146.36
	per kWh	0.030

Weighted Average

per kWh	0.0449
---------	--------

* Assume reduction flows through energy charge.

Residential Service: Year 2 (2000)

New Direct Access Rate

May - October

	flat	per kWh
Basic Service Charge		
Original	10.00	
Incremental Cust. Chg.	7.50	
Distribution	2.50	
SBC		0.00212
CTC		0.04041
		0.00115
		0.00840
		0.05208
sum		

Calculation of New Discounted Standard Offer Rate

May - October

Discounted Revenues		\$ 491,949,270.11
Difference		\$ 15,097,311.98
New Revenue Stream		\$ 7,491,613.25
SO Discounted Rate*	\$ 27,514,672.50	\$ 464,434,597.61
	7.50	\$ 491,949,270.11
		0.10715

Difference between Standard Offer and direct access rates

May - October

SO Rate	7.50	0.10847
Direct Access	7.50000	0.05208
Difference		0.05639
Seasonal Generation Credit	TOTAL \$	\$ 244,444,257.01
	per kWh	0.056
Weighted Average	per kWh	0.0462

November - April

Basic Service Charge	10.00
Original	7.50
Incremental Cust. Chg.	2.50
Distribution	
SBC	0.00316
CTC	0.03419
	0.00115
	0.00840
sum	0.04690

Calculation of New Discounted Standard Offer Rate

November - April

Discounted Revenues		\$ 263,370,821.75
Difference		\$ 7,775,635.77
New Revenue Stream		\$ 225,822,909.25
SO Discounted Rate*	\$ 27,547,912.50	\$ 263,370,821.75
	7.50	0.07779

November - April

SO Rate	7.50	0.07779
Direct Access	7.50	0.04690
		0.03089
TOTAL \$		\$ 89,666,239.70
per kWh		0.031

* Assume reduction flows through energy charge.

Residential Service: Year 3 (2001)

New Direct Access Rate

May - October

	flat	per kWh
Basic Service Charge		
Original	10.00	
Incremental Cust. Chg.	7.50	
Distribution	2.50	0.00212
SBC		0.03934
CTC		0.00115
		0.00630
sum		0.04891

	flat	per kWh
Basic Service Charge		
Original	10.00	
Incremental Cust. Chg.	7.50	
Distribution	2.50	0.00316
SBC		0.03329
CTC		0.00115
		0.00630
sum		0.04390

Calculation of New Discounted Standard Offer Rate

May - October

Discounted Revenues	\$ 484,570,031.06
Difference	\$ 22,476,551.03
New Revenue Stream	\$ 484,570,031.06
SO Discounted Rate*	\$ 7,379,239.05
	\$ 457,055,358.56
	7.50
	0.10544

Calculation of New Discounted Standard Offer Rate

November - April

Discounted Revenues	\$ 249,570,259.43
Difference	\$ 11,576,198.10
New Revenue Stream	\$ 249,570,259.43
SO Discounted Rate*	\$ 27,547,912.50
	7.50
	0.07648

Difference between Standard Offer and direct access rates

May - October

SO Rate	7.50	0.10544
Direct Access	7.50	0.04891
Difference	0.00	0.05654
Annual Generation Credit	TOTAL \$	\$ 245,069,171.75
	per kWh	0.057
Weighted Average	per kWh	0.0469

November - April

SO Rate	7.50	0.07648
Direct Access	7.50	0.04390
Difference		0.03258
TOTAL \$	\$	\$ 94,574,458.72
per kWh		0.033

* Assume reduction flows through energy charge.

Residential Service: Year 4 (2002)

New Direct Access Rate

May - October

	flat	per kWh
Basic Service Charge		10.00
Original		7.50
Incremental Cust. Chg.		2.50
Distribution		0.00212
SBC		0.03837
CTC		0.00115
		0.00560
		0.04724
sum		

November - April

	flat	per kWh
Basic Service Charge		10.00
Original		7.50
Incremental Cust. Chg.		2.50
Distribution		0.00316
SBC		0.03247
CTC		0.00115
		0.00560
		0.04238
sum		

Calculation of New Discounted Standard Offer Rate

May - October

Discounted Revenues	\$ 477,301,480.60
Difference	\$ 29,745,101.50
New Revenue Stream	\$ 477,301,480.60
SO Discounted Rate*	\$ 449,786,808.10
	7.50
	0.10377

Calculation of New Discounted Standard Offer Rate

November - April

Discounted Revenues	\$ 27,514,672.50
Difference	\$ 27,547,912.50
New Revenue Stream	\$ 218,278,793.03
SO Discounted Rate*	7.50
	0.07519

Difference between Standard Offer and direct access rates

May - October

SO Rate	7.50	0.10377
Direct Access	7.50	0.04724
Difference	0.00	0.056531383
Annual Generation Credit	TOTAL \$	\$245,039,356.72
	per kWh	0.057
Weighted Average	per kWh	0.0470

November - April

SO Rate	7.50	0.07519
Direct Access	7.50	0.04238
Difference	0.00	0.03280942
TOTAL \$	\$	\$ 95,243,354.04
per kWh		0.033

* Assume reduction flows through energy charge.

Residential Service: Year 6 (2004)

New Direct Access Rate

May - October

	flat	per kWh
Basic Service Charge		
Original	10.00	
Incremental Cust. Chg.	7.50	
Distribution	2.50	
SBC	0.00212	
CTC	0.03689	
	0.00115	
	0.00360	
	0.04376	
sum		

Calculation of Discounted Standard Offer Rate

May - October

Revenues (no further discount from 2003)	\$ 470,141,958.39
Difference	\$ 36,904,623.71
New Revenue Stream	\$ 27,514,672.50
SO Discounted Rate*	\$ 442,627,285.89
	7.50
	0.10212

Difference between Standard Offer and direct access rates

May - October

SO Rate	7.50	0.10212
Direct Access rate	7.50	0.04376
Difference	0.00	0.058359658
Annual Generation Credit	TOTAL \$	\$252,964,145.48
	per kWh	0.058
Weighted Average	per kWh	0.0489

November - April

	flat	per kWh
Basic Service Charge		
Original	10.00	
Incremental Cust. Chg.	7.50	
Distribution	2.50	
SBC	0.00316	
CTC	0.03122	
	0.00115	
	0.00360	
	0.03913	
sum		

Calculation of Discounted Standard Offer Rate

November - April

Revenues (no further discount from 2003)	\$ 242,139,304.95
Difference	\$ 19,007,152.57
New Revenue Stream	\$ 27,547,912.50
SO Discounted Rate*	\$ 214,591,392.45
	7.50
	0.07392

November - April

SO Rate	7.50	0.07392
Direct Access rate	7.50	0.03913
Difference	0.00	0.034789184
TOTAL \$		\$100,990,466.59
per kWh		0.035

* Assume reduction flows through energy charge.

General Service: Year 1 (1999)

SUMMER

New Direct Access Rate

June - October

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
Formula 1	rate 12.50		0.04255			0.00115	2.43	
	revenue \$		\$ 24,549			\$ 663		\$ 35,600
Formula 2	rate 12.50		0.04255	0.02901		0.00115	2.43	
	revenue \$		\$ 6,532	\$ 3,190		\$ 303		\$ 10,800
Formula 3	rate 12.50	0.721	0.04255			0.00115	2.43	
	revenue \$	385,960	\$ 2,805,947			\$ 75,836	535,314	\$ 4,067,032
Formula 4	rate 12.50	0.721	0.04255	0.02901		0.00115	2.43	
	revenue \$	2,322,307	\$ 21,287,803	\$ 18,876,888		\$ 1,323,654	7,826,916	\$ 52,537,118
Formula 5	rate 12.50	0.721	0.04255	0.02901	0.01811	0.00115	2.43	
	revenue \$	2,782,311	\$ 17,482,383	\$ 12,169,956	\$ 17,193,200	\$ 2,046,715	9,377,275	\$ 61,177,890
total revenues	\$	5,490,578	\$ 41,607,214	\$ 31,050,034	\$ 17,193,200	\$ 3,447,172	17,739,505	\$ 117,828,441

Original Unbundled Rate

June - October

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
Formula 1	rate 12.50		0.11018					
	revenue \$		\$ 63,568					\$ 73,956
Formula 2	rate 12.50		0.11018	0.07550				
	revenue \$		\$ 16,915	\$ 8,302				\$ 25,992
Formula 3	rate 12.50	1.85	0.11018					
	revenue \$	990,327	\$ 7,265,786					\$ 8,520,088
Formula 4	rate 12.50	1.85	0.11018	0.07550				
	revenue \$	5,958,763	\$ 55,123,152	\$ 49,128,080				\$ 111,109,525
Formula 5	rate 12.50	1.85	0.11018	0.07550	0.04756			
	revenue \$	7,139,078	\$ 45,269,307	\$ 31,672,929	\$ 45,152,324			\$ 129,359,688
total revenues	\$	14,088,168	\$ 107,738,728	\$ 80,809,291	\$ 45,152,324			\$ 249,089,249

Calculation of New Discounted Standard Offer Rate (discount at 1.5%)

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	Discounted Revenues	total revenues
Standard Offer revenue	\$	13,875,736	\$ 106,114,164	\$ 79,590,789	\$ 44,471,484	\$	\$ 245,352,910
SO Discounted Rates	\$	1.82	\$ 0.10852	\$ 0.07436	\$ 0.04684	Difference	\$ 3,736,339
						Original Rate less Cust charges	\$ 245,352,910
						Percent Reduction from kW and kWh	\$ 247,788,511
						Total Reduction to Full Rate	\$ 245,352,910
							1.508%
							1.500%

Difference between Standard Offer and direct access rates

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
June - October								
SO Rate	\$	1.82	\$ 0.10852	\$ 0.07436	\$ 0.04684	0.00000	0.00000	
direct access rate	\$	0.72	\$ 0.04255	\$ 0.02901	\$ 0.01811	0.00115	2.43	
Difference	\$	1.10	\$ 0.06597	\$ 0.04535	\$ 0.02873	(0.00115)	(2.43000)	TOTAL \$
Annual Generation Credit	\$	8,385,158	\$ 64,506,949	\$ 48,540,755	\$ 27,278,284	\$ (3,447,172)	\$ (17,739,505)	\$ 127,524,470
						per kWh		\$ 0.0425

**WINTER (1999)
New Direct Access Rate**

November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
Formula 1	rate 12.50		0.03827			0.00115	2.43	
	revenue \$		\$ 39,329			\$ 1,182	\$ -	\$ 59,273
Formula 2	rate 12.50		0.03827	0.02600		0.00115	2.43	
	revenue \$		\$ 9,909	\$ 5,115		\$ 524.02	\$ -	\$ 16,861
Formula 3	rate 12.50	0.652	0.03827			0.00115	2.43	
	revenue \$	\$ 638,700	\$ 5,056,351			\$ 151,942	\$ 1,300,808	\$ 7,721,100
Formula 4	rate 12.50	0.652	0.03827	0.02600		0.00115	2.43	
	revenue \$	\$ 2,557,360	\$ 23,143,821	\$ 17,944,535		\$ 1,488,164	\$ 7,826,916	\$ 54,041,996
Formula 5	rate 12.50	0.652	0.03827	0.02600	0.01614	0.00115	2.43	
	revenue \$	\$ 2,588,136	\$ 16,131,447	\$ 10,729,270	\$ 14,964,970	\$ 2,025,585	\$ 9,377,275	\$ 55,941,533
total revenues	\$	\$ 1,798,425	\$ 44,380,857	\$ 28,678,920	\$ 14,964,970	\$ 3,668,397	\$ 18,504,999	\$ 117,780,764

Original Unbundled Rate

November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy		total revenues
Formula 1	rate 12.50		0.09925				
	revenue \$		\$ 101,995			\$	\$ 120,758
Formula 2	rate 12.50		0.09925	0.06780			
	revenue \$		\$ 25,699	\$ 13,339		\$	\$ 40,350
Formula 3	rate 12.50	1.67	0.09925				
	revenue \$	\$ 1,635,934	\$ 13,113,217			\$	\$ 15,322,451
Formula 4	rate 12.50	1.67	0.09925	0.06780			
	revenue \$	\$ 6,550,294	\$ 60,021,537	\$ 46,793,825		\$	\$ 114,445,857
Formula 5	rate 12.50	1.67	0.09925	0.06780	0.04252		
	revenue \$	\$ 6,829,122	\$ 41,835,540	\$ 27,978,634	\$ 39,424,443	\$	\$ 115,992,589
total revenues	\$	\$ 14,815,350	\$ 115,097,988	\$ 74,785,798	\$ 39,424,443	\$	\$ 245,922,005

Calculation of New Discounted Standard Offer Rate (discount at 1.5%)

November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy		total revenues
Discounted Revenues							\$ 242,233,175
Difference							\$ 3,688,830
New Revenue Stream	\$ 1,798,425	\$ 14,591,483	\$ 113,358,800	\$ 73,655,747	\$ 38,828,720		\$ 242,233,175
SO Discounted Rates	\$	\$ 1.64	\$ 0.09775	\$ 0.06678	\$ 0.04188	Original Rate less Cust charges	\$ 244,123,580
						Percent Reduction from KW and kWh	1.511%
						Total Reduction to Full Rate	1.500%

Difference between Standard Offer and direct access rates

November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	
SO Rate	\$ 12.50	\$ 1.64	\$ 0.09775	\$ 0.06678	\$ 0.04188	0.00000	0.00	
direct access rate	\$ 12.50	\$ 0.65	\$ 0.03827	\$ 0.02600	\$ 0.01614	0.00115	2.43	
Difference	\$ -	\$ 0.99	\$ 0.05948	\$ 0.04078	\$ 0.02574	\$ (0.00115)	\$ (2.43000)	TOTAL \$
Annual Generation Credit	\$	\$ 8,807,286.02	\$ 68,977,943.26	\$ 44,976,827.36	\$ 23,863,750.44	\$ (3,668,397)	\$ (18,504,999)	\$ 124,452,410.87
							per kWh	\$ 0.0390
							Weighted average per kWh	0.04072

General Service: Year 2 (2000)

SUMMER

New Direct Access Rate

June - October

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
Formula 1	rate 12.50		0.04075			0.00115	2.20	
	revenue \$		\$ 23,511			\$ 576,951		\$ 610,849
Formula 2	rate 12.50		0.04075	0.02779		0.00115	2.20	
	revenue \$		\$ 6,256	\$ 3,056		\$ 303		\$ 10,390
Formula 3	rate 12.50	0.691	0.04075			0.00115	2.20	
	revenue \$	369,901	\$ 2,687,246			\$ 75,836	1,177,686	\$ 4,574,645
Formula 4	rate 12.50	0.691	0.04075	0.02779		0.00115	2.20	
	revenue \$	2,225,679	\$ 20,387,261	\$ 18,083,030		\$ 1,323,654	7,086,097	\$ 50,005,271
Formula 5	rate 12.50	0.691	0.04075	0.02779	0.01735	0.00115	2.20	
	revenue \$	2,666,542	\$ 16,742,823	\$ 11,658,155	\$ 16,471,674	\$ 2,046,715	8,489,714	\$ 58,201,673
total revenues	\$	5,262,121	\$ 39,847,097	\$ 29,744,241	\$ 16,471,674	\$ 4,023,459	16,753,497	\$ 113,402,828

Calculation of New Discounted Standard Offer Rate (discount at 1.5%)

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	total revenues
Discounted Revenues						\$ 241,872,616
Difference						\$ 3,680,294
New Revenue Stream	\$ 1,300,738	\$ 13,666,491	\$ 104,513,968	\$ 78,390,564	\$ 43,800,857	\$ 241,872,616
SO Discounted Rates	\$ 12.50	\$ 1.79	\$ 0.10688	\$ 0.07324	\$ 0.04614	\$ 244,052,173
					Original Rate less Cust charges	1.508%
					Percent Reduction from KW and kWh	1.500%
					Total Reduction to Full Rate	

Difference between Standard Offer and direct access rates

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	CTC/kW
June - October						
SO Rate	\$ 12.50	\$ 1.79	\$ 0.10688	\$ 0.07324	\$ 0.04614	0.00000
direct access rate	\$ 12.50	\$ 0.691	\$ 0.04075	\$ 0.02779	\$ 0.01735	2.20
Difference	\$	\$ 1.10	\$ 0.06613	\$ 0.04545	\$ 0.02879	(2.20000)
Annual Generation Credit		\$ 8,404,369.74162	\$ 64,666,871	\$ 48,646,323	\$ 27,329,182	\$ (16,753,497)
						per kWh
						\$ 0.0428

**WINTER (2000)
New Direct Access Rate.**

November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
Formula 1	rate 12.50		0.03666			0.00115	2.20	
Formula 2	revenue \$ 18,763	\$	37,674			\$ 1,182	\$	57,618
	rate 12.50		0.03666	0.02490		0.00115	2.20	
Formula 3	revenue \$ 1,313	\$	9,492	4,899		\$ 524.02	\$	16,228
	rate 12.50	0.624	0.03666			0.00115	2.20	
Formula 4	revenue \$ 573,300	\$ 611,271	4,843,633			\$ 151,942	\$ 2,155,122	8,335,267
	rate 12.50	0.624	0.03666	0.02490		0.00115	2.20	
Formula 5	revenue \$ 1,080,200	\$ 2,447,535	22,170,172	17,185,343		\$ 1,489,164	\$ 8,629,130	53,001,545
	rate 12.50	0.624	0.03666	0.02490	0.01546	0.00115	2.20	
	revenue \$ 124,850	\$ 2,476,989	15,452,805	10,275,339	14,334,475	\$ 2,025,585	\$ 8,732,975	53,423,019
total revenues	\$ 1,798,425	\$ 5,535,795	42,513,776	27,465,581	14,334,475	\$ 3,668,397	\$ 19,517,227	114,833,677

Calculation of New Discounted Standard Offer Rate (discount at 1.5%)

November - May	flat	Demand	block 1 energy	block 2 energy	block 3 energy	total revenues
Discounted Revenues						\$ 238,599,677
Difference						\$ 3,633,498
New Revenue Stream	\$ 1,798,425	\$ 14,370,973	\$ 111,645,699	\$ 72,542,647	\$ 38,241,933	\$ 238,599,677
SO Discounted Rates	\$ 12.50	1.62	0.09627	0.06577	0.04124	\$ 240,434,750
					Original Rate less Cust charges	1.511%
					Percent Reduction from KW and kWh	1.500%
					Total Reduction to Full Rate	

Difference between Standard Offer and direct access rates

November - May	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
SO Rate	\$ 12.50	1.62	0.09627	0.06577	0.04124	0.00000	0.00	
direct access rate	\$ 12.50	0.624	0.03666	0.02490	0.01546	0.00115	2.20	
Difference	\$	1.00	0.05961	0.04087	0.02578	\$ (0.00115)	\$ (2.20000)	TOTAL \$
Annual Generation Credit	\$ 8,835,177.72	\$ 69,131,923.32	\$ 45,077,066.01	\$ 23,907,457.51	\$ (19,517,227)	\$ (3,668,397)	\$	per kWh \$ 0.0388
								Weighted average per kWh 0.04073

General Service: Year 3 (2001)

SUMMER

New Direct Access Rate

June - October

	rate	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
Formula 1	revenue \$	12.50		0.03912			0.00115	1.66	
	rate	10.388	\$	22,570			\$ 663	\$ -	\$ 33,621
Formula 2	revenue \$	12.50		0.03912	0.02667		0.00115	1.66	
	rate	775	\$	6,006	\$ 2,933		\$ 303	\$ -	\$ 10,016
Formula 3	revenue \$	12.50	0.663	0.03912			0.00115	1.66	
	rate	263,975	\$	2,579,756			\$ 75,836	\$ 888,618	\$ 4,163,097
Formula 4	revenue \$	12.50	0.663	0.03912	0.02667		0.00115	1.66	
	rate	899,550	\$	19,571,771	\$ 17,354,243		\$ 1,323,654	\$ 5,346,782	\$ 46,631,492
Formula 5	revenue \$	12.50	0.663	0.03912	0.02667	0.01665	0.00115	1.66	
	rate	126,050	\$	16,073,110	\$ 11,188,305	\$ 15,807,111	\$ 2,046,715	\$ 6,405,875	\$ 54,205,657
total revenues	\$	1,300,738	\$	38,253,213	\$ 28,545,481	\$ 15,807,111	\$ 3,447,172	\$ 12,641,275	\$ 105,043,884

Calculation of New Discounted Standard Offer Rate (discount at 1.5%)

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	total revenues
Discounted Revenues						\$ 238,047,527
Difference						\$ 3,625,089
New Revenue Stream	\$	1,300,738	\$	102,937,775	\$ 43,140,288	\$ 238,047,527
SO Discounted Rates	\$	12.50	\$	0.10527	\$ 0.04544	\$ 240,371,879
					Original Rate less Cust charges	1.508%
					Percent Reduction from KW and kWh	1.500%
					Total Reduction to Full Rate	

Difference between Standard Offer and direct access rates

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	CTC/kW
June - October						
SO Rate	\$	12.50	\$	0.10527	\$ 0.04544	0.00
direct access rate	\$	12.50	\$	0.03912	\$ 0.01665	1.66
Difference	\$	-	\$	0.06615	\$ 0.02879	(1.66000)
Annual Generation Credit	\$	\$ 8,411,489.39256	\$	64,684,562	\$ 27,333,177	(1.66000) TOTAL \$
				\$ 48,662,862	\$ (3,447,172)	\$ (12,641,275)
						per kWh \$ 0.0444

**WINTER (2001)
New Direct Access Rate**

November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
Formula 1	12.50	0.03519				0.00115	1.66	
revenue \$	18,763	\$	36,163			\$ 1,182	\$	56,108
Formula 2	12.50	0.03519		0.02390		0.00115	1.66	
revenue \$	1,313	\$	9,112	4,702		\$ 524.02	\$	15,650
Formula 3	12.50	0.599	0.03519			0.00115	1.66	
revenue \$	573,300	\$	4,649,412			\$ 151,942	\$	7,587,572
Formula 4	12.50	0.599	0.03519	0.02390		0.00115	1.66	
revenue \$	1,080,200	\$	21,281,188	16,495,169		\$ 1,489,164	\$	49,206,269
Formula 5	12.50	0.599	0.03519	0.02390	0.01484	0.00115	1.66	
revenue \$	124,850	\$	14,833,175	9,862,675	13,759,613	\$ 3,688,397	\$	51,215,887
total revenues	\$ 1,798,425	\$	40,809,050	26,362,545	13,759,613	\$ 5,311,209	\$	108,081,486

Calculation of New Discounted Standard Offer Rate (discount at 1.5%)

November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	total revenues
Discounted Revenues						\$ 235,020,682
Difference						\$ 3,578,995
New Revenue Stream	\$ 1,798,425	\$ 14,153,771	\$ 109,958,295	\$ 71,446,243	\$ 37,663,947	\$ 235,020,682
SO Discounted Rates	\$ 12.50	\$ 1.60	\$ 0.09482	\$ 0.06477	\$ 0.04062	\$ 236,801,252
					Percent Reduction from KW and kWh	1.511%
					Total Reduction to Full Rate	1.500%

Difference between Standard Offer and direct access rates

November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
SO Rate	\$ 12.50	\$ 1.60	\$ 0.09482	\$ 0.06477	\$ 0.04062	0.00000	0.00	
direct access rate	\$ 12.50	\$ 0.599	\$ 0.03519	\$ 0.02390	\$ 0.01484	0.00115	1.66	
Difference	\$	\$ 1.00	\$ 0.05963	\$ 0.04087	\$ 0.02578	\$ (0.00115)	\$ (1.66000)	TOTAL \$
Annual Generation Credit	\$ 8,839,762.65	\$ 69,149,245.03	\$ 45,083,697.63	\$ 23,904,334.54	\$ (5,311,209)	\$ (14,726,635)	\$	\$ 126,939,195.98
							per kWh	\$ 0.0398
							Weighted average per kWh	0.04201

General Service: Year 4 (2002)

SUMMER

New Direct Access Rate

June - October

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/KW	total revenues
Formula 1	12.50		0.03763			0.00115	1.46	
	10.388		21,711			663		32,762
Formula 2	12.50		0.03763	0.02565		0.00115	1.46	
	775		5,777	2,820		303		9,675
Formula 3	12.50	0.638	0.03763			0.00115	1.46	
	263,975	341,529	2,481,499			75,836	781,556	3,944,395
Formula 4	12.50	0.638	0.03763	0.02565		0.00115	1.46	
	899,550	2,054,968	18,826,322	16,690,526		1,323,654	4,702,591	44,497,612
Formula 5	12.50	0.638	0.03763	0.02565	0.01602	0.00115	1.46	
	126,050	2,462,017	15,460,919	10,760,406	15,209,004	2,046,715	5,634,083	51,699,193
total revenues	1,300,738	4,868,514	36,796,227	27,453,752	15,209,004	3,447,172	11,118,230	100,183,637

Calculation of New Discounted Standard Offer Rate (discount at 1.5%)

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	total revenues
Discounted Revenues						\$ 234,476,814
Difference						\$ 3,570,713
New Revenue Stream	1,300,738	13,257,369	101,385,225	76,043,854	42,489,629	\$ 234,476,814
SO Discounted Rates	12.50	1.74	0.10368	0.07105	0.04476	236,746,790
					Original Rate less Cust charges	1.508%
					Percent Reduction from KW and kWh	1.500%
					Total Reduction to Full Rate	

Difference between Standard Offer and direct access rates

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	CTC/KW
June - October						
SO Rate	12.50	1.74	0.10368	0.07105	0.04476	0.00
direct access rate	12.50	0.638	0.03763	0.02565	0.01602	1.46
Difference		1.10	0.06605	0.04540	0.02874	(1.46000)
Annual Generation Credit		\$ 8,398,854.96565	\$ 64,588,997	\$ 48,590,102	\$ 27,280,625	\$ (3,447,172)
						\$ (11,118,230)
						\$ 134,293,177
						per kWh
						\$ 0.0448

**WINTER (2002)
New Direct Access Rate.**

November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kWh	total revenues
Formula 1	rate 12.50		0.03385			0.00115	1.46	
	revenue \$		\$ 34,786			\$ 1,182	\$ -	\$ 54,731
Formula 2	rate 12.50		0.03385	0.02299		0.00115	1.46	
	revenue \$		\$ 8,765	\$ 4,523		\$ 524.02	\$ -	\$ 15,124
Formula 3	rate 12.50	0.576	0.03385			0.00115	1.46	
	revenue \$	\$ 573,300	\$ 4,472,367			\$ 151,942	\$ 1,430,217	\$ 7,192,076
Formula 4	rate 12.50	0.576	0.03385	0.02299		0.00115	1.46	
	revenue \$	\$ 1,080,200	\$ 20,470,821	\$ 15,867,110		\$ 1,489,164	\$ 5,726,605	\$ 46,893,163
Formula 5	rate 12.50	0.576	0.03385	0.02299	0.01427	0.00115	1.46	
	revenue \$	\$ 124,850	\$ 14,268,343	\$ 9,487,150	\$ 13,231,110	\$ 2,025,585	\$ 5,795,520	\$ 47,219,010
total revenues		\$ 1,798,425	\$ 39,255,082	\$ 25,358,783	\$ 13,231,110	\$ 3,668,397	\$ 12,952,342	\$ 101,374,104

Calculation of New Discounted Standard Offer Rate (discount at 1.5%)

November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	total revenues
Discounted Revenues						\$ 231,495,372
Difference						\$ 3,525,310
New Revenue Stream	\$ 1,798,425	\$ 13,939,828	\$ 108,296,202	\$ 70,366,285	\$ 37,094,632	\$ 231,495,372
SO Discounted Rates	\$ 12.50	1.57	0.09338	0.06379	0.04001	\$ 233,222,257
					Original Rate less Cust charges	1.512%
					Percent Reduction from KW and kWh	1.500%
					Total Reduction to Full Rate	

Difference between Standard Offer and direct access rates

November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	total revenues
SO Rate	\$ 12.50	1.57	0.09338	0.06379	0.04001	\$ 231,495,372
direct access rate	\$ 12.50	0.576	0.03385	0.02299	0.01427	\$ 233,222,257
Difference	\$ -	1.00	0.05953	0.04080	0.02574	\$ (1,460,000)
Annual Generation Credit	\$ 8,829,862.69	\$ 69,041,119.74	\$ 45,007,502.12	\$ 23,863,521.46	\$ (3,668,397)	\$ 130,121,267.15
					per kWh	\$ 0.0408
					Weighted average per kWh	0.04273

General Service: Year 5 (2003)

SUMMER

New Direct Access Rate

June - October

	rate	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
Formula 1	revenue \$	12.50		0.03627			0.00115 \$	1.30	
	rate	10.388		20,926			\$ 663	-	\$ 31,977
Formula 2	revenue \$	12.50		0.03627	0.02473		0.00115 \$	1.30	
	rate	775		5,568	\$ 2,719		\$ 303	-	\$ 9,365
Formula 3	revenue \$	12.50	0.615	0.03627			0.00115 \$	1.30	
	rate	263,975	329,217	2,391,814			\$ 75,836	695,906	\$ 3,756,748
Formula 4	revenue \$	12.50	0.615	0.03627	0.02473		0.00115 \$	1.30	
	rate	899,550	1,980,886	18,145,913	16,091,880		\$ 1,323,654	4,187,239	\$ 42,629,122
Formula 5	revenue \$	12.50	0.615	0.03627	0.02473	0.01544	0.00115 \$	1.30	
	rate	126,050	2,373,261	14,902,140	10,374,457	14,658,366	\$ 2,046,715	5,016,649	\$ 49,497,638
total revenues	\$	1,300,738	4,683,364	35,466,361	26,469,056	14,658,366	\$ 3,447,172	9,899,794	\$ 95,924,851

Calculation of New Discounted Standard Offer Rate (discount at 1.5%)

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	total revenues
Discounted Revenues						\$ 230,959,662
Difference						\$ 3,517,152
New Revenue Stream	\$ 1,300,738	\$ 13,057,399	\$ 99,855,963	\$ 74,896,833	\$ 41,848,729	\$ 230,959,662
SO Discounted Rates	\$ 12.50	\$ 1.71	\$ 0.10212	\$ 0.06998	\$ 0.04408	\$ 233,176,077
					Original Rate less Cust charges	1.508%
					Percent Reduction from KW and kWh	1.500%
					Total Reduction to Full Rate	

Difference between Standard Offer and direct access rates

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	CTC/kW
June - October						
SO Rate	\$ 12.50	\$ 1.71	\$ 0.10212	\$ 0.06998	\$ 0.04408	0.00
direct access rate	\$ 12.50	\$ 0.615	\$ 0.03627	\$ 0.02473	\$ 0.01544	1.30
Difference	\$ -	\$ 1.10	\$ 0.06585	\$ 0.04525	\$ 0.02864	(1.30000) TOTAL \$
Annual Generation Credit	\$ 8,374,035.31290	\$ 64,389,602	\$ 48,427,777	\$ 27,190,363	\$ (3,447,172)	\$ (9,899,794) TOTAL \$
						per kWh \$ 0.0450

General Service: Year 6 (2004)

SUMMER

New Direct Access Rate

June - October

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
Formula 1	12.50		0.03537			0.00115	0.94	
	rate					\$ 663	\$ -	\$ 31,458
Formula 2	10,388		20,407			0.00115	0.94	
	rate		0.03537	0.02411		\$ 303	\$ -	\$ 9,159
Formula 3	12.50	0.600	5,430	\$ 2,651		0.00115	0.94	
	rate		0.03537			\$ 75,836	503,193	\$ 3,496,656
Formula 4	263,975	321,187	2,332,464			0.00115	0.94	
	rate		0.03537	0.02411		\$ 1,323,654	3,027,696	\$ 40,567,558
Formula 5	899,550	1,932,572	17,695,642	15,688,444		0.00115	0.94	
	rate		0.03537	0.02411	0.01506	\$ 2,046,715	3,627,423	\$ 47,059,889
	revenue	2,315,377	14,532,360	10,114,362	14,297,603			
total revenues	\$ 1,300,738	\$ 4,569,136	\$ 34,586,302	\$ 25,805,457	\$ 14,297,603	\$ 3,447,172	\$ 7,158,312	\$ 91,164,720

Calculation of Standard Offer Rate (no further discount from 2003)

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	total revenues
Discounted Revenues						\$ 230,959,662
Difference						\$ -
New Revenue Stream	\$ 1,300,738	\$ 13,057,399	\$ 99,855,963	\$ 74,896,833	\$ 41,848,729	\$ 230,959,662
SO Rates	\$ 12.50	\$ 1.71	\$ 0.10212	\$ 0.06998	\$ 0.04408	\$ 229,658,925
				Original Rate less Cust charges	Percent Reduction from KW and kWh	0.000%
				Total Reduction to Full Rate		0.000%

Difference between Standard Offer and direct access rates

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	CTC/kW
June - October						
SO Rate	\$ 12.50	\$ 1.71	\$ 0.10212	\$ 0.06998	\$ 0.04408	0.00
direct access rate	\$ 12.50	\$ 0.600	\$ 0.03537	\$ 0.02411	\$ 0.01506	0.94
Difference	\$ -	\$ 1.11	\$ 0.06675	\$ 0.04587	\$ 0.02902	(0.94000)
Annual Generation Credit	\$ 8,488,263.70290	\$ 65,269,660	\$ 49,091,376	\$ 27,551,126	\$ (3,447,172)	\$ (7,158,312)
						per kWh
						\$ 0.0466
						TOTAL \$ 139,794,942

WINTER (2004)
New Direct Access Rate.
November - May

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
Formula 1	12.50		0.03182			0.00115	0.94	
	rate							
Formula 2	18,763		32,700			\$ 1,182	\$ -	\$ 52,644
	rate		0.03182	0.02161		0.00115	0.94	
Formula 3	1,313		8,239	4,251		\$ 524.02	\$ -	\$ 14,327
	rate	0.541	0.03182			0.00115	0.94	
Formula 4	573,300	529,964	4,204,157	0.02161		\$ 151,942	\$ 920,825	\$ 6,380,187
	rate	0.541	0.03182	0.02161		0.00115	0.94	
Formula 5	1,080,200	2,121,982	19,243,177	14,914,669		\$ 1,489,164	\$ 3,686,992	\$ 42,536,184
	rate	0.541	0.03182	0.02161	0.01342	0.00115	0.94	
	rate	2,147,518	13,412,664	8,917,674	12,442,992	\$ 2,025,585	\$ 3,731,362	\$ 42,802,645
total revenues	\$ 1,798,425	\$ 4,799,464	\$ 36,900,937	\$ 23,836,594	\$ 12,442,992	\$ 3,668,397	\$ 8,339,179	\$ 91,785,988

Calculation of Standard Offer Rate (no further discount from 2003)

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	total revenues
<i>November - May</i>						
Discounted Revenues						\$ 228,022,941
Difference						\$ -
New Revenue Stream	\$ 1,798,425	\$ 13,729,093	\$ 106,659,040	\$ 69,302,527	\$ 36,533,856	\$ 228,022,941
SO Rates	\$ 12.50	1.55	0.09197	0.06283	0.03940	\$ 226,224,516
					Original Rate less Cust charges	0.000%
					Percent Reduction from KW and kWh	0.000%
					Total Reduction to Full Rate	0.000%

Difference between Standard Offer and direct access rates

	flat	Demand	block 1 energy	block 2 energy	block 3 energy	SBC	CTC/kW	total revenues
<i>November - May</i>								
SO Rate	\$ 12.50	1.55	0.09197	0.06283	0.03940	0.00000	0.00	
direct access rate	\$ 12.50	0.541	0.03182	0.02161	0.01342	0.00115	0.94	
Difference	\$ -	1.01	0.06015	0.04122	0.02598	\$ (0.00115)	\$ (0.94000)	TOTAL \$
Annual Generation Credit	\$ 8,929,629.48	\$ 69,758,103.30	\$ 45,465,932.60	\$ 24,090,863.46	\$ (8,339,179)	\$ (3,668,397)	\$ (0.0427	\$ 136,236,952.81
							per kWh	
							\$	\$ 0.0427
							Weighted average per kWh	0.04461

APS PROPOSED SETTLEMENT

Calculation of implicit generation credits and Regulatory Asset Savings

Extra Large General Service: Year 1 (1999)

New Direct Access Delivery Rates

	flat	per kW	per kWh	Total revenue
Basic Delivery Service	2430.00			
Distribution		3.53	0.00999	
SBC			0.00115	
CTC		2.82		
Sum	2430.00	6.35	0.01114	
Revenues	\$ 639,090.00	\$ 8,497,233.45	\$ 7,858,822.17	\$ 16,995,145.62

Original Unbundled Rate

	flat	per kW	per kWh	Dem. Rev. to Energy
Basic Delivery Service	2430.00	11.16	0.03288	
Revenues	\$ 639,090.00	\$ 14,933,720.52	\$ 23,195,518.22	\$ 38,768,328.74

Calculation of New Discounted Standard Offer Rate (Discount of 1.5%)

Discounted Revenues	\$ 38,186,803.81
Difference	\$ 581,524.93
New Revenue Stream	\$ 14,705,960.12
SO Discounted Rates*	2430.00
	10.99
	0.03238

Difference between Standard Offer and Direct Access rates

	flat	per kW	per kWh	1999
SO Discounted Rate	2430.00	10.99	0.03238	
Direct access	2430.00	6.35	0.01114	
Difference	0.00	4.64	0.02124	
Annual Generation Credit	\$ 6,208,726.67	\$ 14,982,931.52	\$ 21,191,658.19	0.0300

Calculation of Average Bill Size			
May - October			
Total kWh	319,405,200		
Total kW	587,163		
Bills	110		
Avg. Bill kWh	2,903,684		
Avg. Bill kW	5,338		
November - April			
Total kWh	386,054,600		
Total kW	750,984		
Bills	153		
Avg. Bill kWh	2,523,233		
Avg. Bill kW	4,908		
Annual			
Total kWh	705,459,800		
Total kW	1,338,147		
Bills	263		
Avg. Bill kWh	2,682,357		
Avg. Bill kW	5,088		

Average transmission rate calculation rates

	\$	966,480	0.00137
	\$	655,692	0.49
	\$	1,622,172	
	\$	0.00230	

* Assume reduction flows through demand and energy charges.

Year 3 (2001)			
20001 Direct Access Delivery Rates			Percentage impact of reduction in Distribution only
	flat	per kW	per kWh
Basic Delivery Service	2430.00		
Distribution		3.15	0.00892
SBC			0.00115
CTC		1.89	
Sum	2430.00	5.04	0.01007
Revenues	\$639,090.00	\$ 6,744,260.88	\$ 7,103,980.19
			difference
			600,650.96
			1.57% of 1999 standard offer
			0.0009 apparent reduction in reg. Asset charge
Calculation of New Discounted Standard Offer Rate			
Discounted Revenues			\$ 37,143,826.73
Difference			\$ 1,624,502.01
New Revenue Stream	\$639,090.00	\$ 14,297,467.09	\$ 22,207,269.65
SSO Discounted Rates*	2430.00	10.68	0.03148
Difference between standard offer and direct access rates			
	flat	per kW	per kWh
SSO Discounted Rate	2430.00	10.68	0.03148
Direct Access	2430.00	5.04	0.01007
Difference	0.00	5.64	0.02141
Annual Generation Credit		\$ 7,553,206.21	\$ 15,103,289.46
			TOTAL \$
			\$ 22,656,495.67
			per kWh
			0.0321

* Assume reduction flows through demand and energy charges.

Year 4 (2002)

<u>2002 Direct Access Delivery Rates</u>			
	flat	per kW	per kWh
Basic Delivery Service	2430.00		
Distribution		2.98	0.00845
SBC			0.00115
CTC		1.72	
Sum	2430.00	4.7	0.0096
Revenues	\$ 639,090.00	\$ 6,289,290.90	\$ 6,772,414.08
			\$ 13,700,794.98
difference			
			559,051.10
			1.46% of new standard offer 1999
			0.0008 apparent reduction in reg. Asset charge

Calculation of New Discounted Standard Offer Rate

Discounted Revenues	\$ 36,865,248.03
Difference	\$ 1,903,080.71
New Revenue Stream	\$ 14,188,358.79
SO Discounted Rates*	10.60
	0.03124

Difference between Standard Offer and Direct Access rates

	flat	per kW	per kWh
SO Discounted Rate	2430.00	10.60	0.03124
Direct access rate	2430.00	4.7	0.0096
Difference	0.00	5.90	0.021638916
Annual Generation Credit	\$ 7,899,067.89	\$ 15,265,385.17	\$ 23,164,453.05
			0.0328

Year 5 (2003)

<u>2003 Direct Access Delivery Rates</u>			
	flat	per kW	per kWh
Basic Delivery Service	2430.00		
Distribution		2.83	0.00802
SBC			0.00115
CTC		1.51	
Sum	2430.00	4.34	0.00917
Revenues	\$ 639,090.00	\$ 5,807,557.98	\$ 6,469,066.37
			\$ 12,915,714.35
difference			
			(7,143,130.77)
			-18.71% of new standard offer 1999
			(0.0101) apparent reduction in reg. Asset charge

Calculation of New Discounted Standard Offer Rate

Revenues (no further discount)	\$ 36,865,248.03
Difference	\$ 1,903,080.71
New Revenue Stream	\$ 14,188,358.79
SO Discounted Rates*	10.60
	0.03124

Difference between Standard Offer and Direct Access rates

	flat	per kW	per kWh
SO Discounted Rate	2430.00	10.60	0.03124
Direct access rate	2430.00	4.34	0.00917
Difference	0.00	6.26	0.022068916
Annual Generation Credit	\$ 8,380,800.81	\$ 15,568,732.88	\$ 23,949,533.69
			0.0339

* Assume reduction flows through demand and energy charges.

Year 6 (2004)

<u>2003 Direct Access Delivery Rates</u>			
	flat	per kW	per kWh
Basic Delivery Service	2430.00		
Distribution		2.73	0.00774
SBC			0.00115
CTC		1.09	
Sum	2430.00	3.82	0.00889
Revenues	\$ 639,090.00	\$ 5,111,721.54	\$ 6,271,537.62
			\$ 12,022,349.16

<u>Calculation of New Discounted Standard Offer Rate</u>			
Revenues (no further discount)			\$ 36,865,248.03
Difference			\$ 1,903,080.71
New Revenue Stream	\$ 639,090.00	\$ 14,188,358.79	\$ 22,037,799.25
SO Discounted Rates*	2430.00	10.60	0.03124

<u>Difference between Standard Offer and Direct Access rates</u>			
	flat	per kW	per kWh
SO Discounted Rate	2430.00	10.60	0.03124
Direct access rate	2430.00	3.82	0.00889
Difference	0.00	6.78	0.022348916
Annual Generation Credit	\$	\$ 9,076,637.25	\$ 15,766,261.62
			\$ 24,842,898.87
			0.0352

* Assume reduction flows through demand and energy charges.

CALCULATION OF RELEVANT WHOLESALE MARKET PRICES

There is a "day ahead" spot market in California, that indicates the spot price of energy for every hour in the last year and more. This reflects price bids from generators for the next day and bids to purchase for the next day from buyers. The California market reports the spot price for the Palo Verde zone, which is where power is bought and sold for Arizona. This market is still "thin", meaning that the volume of trades is not very large, but it is the best indicator we have of wholesale trades. There will also be bilateral sales and purchases, but the terms and prices of these trades are seldom public information.

Spot hourly prices vary a great deal - a typical summer midday price will be a multiple of a winter evening price. We weighted the Palo Verde price by the California Power Exchange hourly load, which is available electronically. We rejected results for June of 1998. This was only the third month in which trading had been occurring, and the unweighted average price was so low compared to preceding and all succeeding months as to be viewed as an anomaly. The average weighted price for the last eleven months was 28.06 cents. However, Arizona load varies more seasonally than does California. In addition, the 1998 summer was milder than normal, which will tend to reduce average prices and also peak loads. We increased the California load weighted price to 2.9 cents per kWh to account for these factors. If wholesale prices are weighted for each customer group, to reflect different use patterns, we would expect that Extra-Large General Service would be somewhat lower than the average Arizona value, while General Service and Residential weighted wholesale prices would be higher than the average.

To get power to the customer will also require accounting for line losses, which increases the price from 5 percent to 7 percent, depending on the customer's voltage level, or 1.4 mills for Extra-Large General Service customers. In addition, the supplier will be required to acquire ancillary services. Initially, all suppliers may buy all of these services from APS. Based on APS' Open Access Transmission Tariff, the cost of these required services is about .1 cent per kWh.

Finally, and most significantly, the Direct Access Rates do not provide for transmission to the customer. APS will charge separately for this essential part of service. Mr. Higgins states that he has seen the rates that APS will charge; the Commission and customers have not. I have used the unbundled transmission costs by class based on APS' unbundled rates in the November Settlement rates, which ranged from 2 to 4 mills per kWh. The minimum cost¹ for a retail customer to have purchased all energy needs from the California spot market, with minimum transmission costs and paying APS only for ancillary services, would be at least 3.2 cents per kWh for the Extra-Large General Service class.

¹ There are no transmission charges other than from APS in this price.

ESTIMATION OF RETAIL GENERATION PRICE

First, customers, or their suppliers, will not project their load exactly, which means they will have to pay APS for "load balancing" i.e. when they have ordered slightly less or more energy than their actual load, they have to pay for the difference between their projected load and their actual load. This service will probably cost about 1 mill on average. Second, there is risk to the customer from purchasing from the spot market. If a supplier must quote a price to customers, the supplier will take the risk and must charge for it. If the customer is willing to take the risk, there is still a value that the customer will place on that risk. If the customer absolutely knew that the Company would charge 3 cents for the next year, and only expected that the market price would be 3 cents for the same period, the wise customer would choose the Company supply to eliminate this risk. Third, the supplier has costs associated with customer contact, and estimating the customer load. The Company includes these costs in its distribution costs and does not have to charge for them, but a supplier will. Fourth, a supplier will need to make some profit. If the supplier sells the product at exactly what he paid for it, he won't stay in existence very long. The Company makes a profit when it sells generation, but this profit is reflected in a return on its generating plants. Below I present a conservative estimate that builds a minimum retail price from the wholesale price of these costs.

ESTIMATE OF RETAIL MARKET PRICE

	<u>Residential</u>	<u>General Service</u>	<u>Extra Large GS</u>
Price of predicted load			
Spot wholesale price	3.10	3.00	2.70
Line loss factor	7.00%	7.00%	5.00%
Cost of line losses	0.22	0.21	0.14
Transmission cost	0.40	0.34	0.20
Cost of ancillary services	<u>0.10</u>	<u>0.10</u>	<u>0.10</u>
Cost at customer level	3.82	3.65	3.14
Additional retail costs			
Balancing load & energy	0.15	0.12	0.10
Marketer costs	<u>0.60</u>	<u>0.40</u>	<u>0.15</u>
Retail price	4.57	4.17	3.39